

# **Urban Choice Charter School**

## **2010-2011 Annual Report To NYSED**

**August 1, 2011**

School Information and Cover Page

School Name: Urban Choice Charter School  
School Leader: John Bliss, CEO  
School email address: jbliss@urbanchoicecharter.org  
Primary address: 545 Humboldt Street Rochester, NY 14610  
School website: www.urbanchoicecharter.org  
School email: jbliss@urbanchoicecharter.org  
Telephone: 585-288-5702 Fax: 585-654-9882  
BEDS #: 261600860877  
District/CSD of Location: Rochester City School District  
Charter authorizer: New York State Board of Regents  
Chair, Board of Trustees: Hanif Abdul-Wahid  
Date school first opened for instruction: September, 2005  
2010-11 Enrollment: 398  
2010-11 Grades Served: K-8

Our signatures below attest that all of the information contained herein is truthful and accurate.

John Bliss

Print Name, Head of Charter School

John Bliss

Signature and Date

Hanif Abdul-Wahid

Print Name, President, Board of Trustees

[Signature]

Signature and Date

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Please note most items refer to Appendices, below.  
#4, Charter Revisions, is included here in its entirety.

**Appendix A: Progress Towards Goals (postponed per NYSED)**

**Appendix B: Instructional Table**

**Appendix C: Total Expenditures and Administrative Expenditures per Child**

**Appendix D: Unaudited Financial Statements**

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**Appendix F: Disclosure of Financial Interest Forms**

**Appendix G: Board of Trustees Membership Table**

### **III. NEW YORK STATE SCHOOL REPORT CARD**

The 2009 Urban Choice Charter School New York State School Report Card can be found at <https://www.nystart.gov/publicweb/School.do?county=MONROE&district=&school=261600860877&year=2010>.

### **IV. KEY FOCUS AREA REQUESTS**

#### **1. Progress Towards Goals**

This section will be completed by September 1, 2011 or later as directed by our authorizer, the New York State Education Department.

#### **2. Instructional Time**

This information is found in Appendix B, Instructional Timetable.

#### **3. Financial Information**

This information is found in Appendices:

- C: Total Expenditures and Administration Expenses
- D: Unaudited Financial Statements (Balance Sheet and Income Statement)
- E: FY 2012 Budget

#### **4. Charter Revisions**

In 2009-2010, there was one charter revision. To resolve some errors and inconsistencies among the charter application, Regents item, and paginated charter, Urban Choice requested and was approved (by Susan Gibbons on June 27, 2011) to "operate with an enrollment of 400 students for each year up through and including June 30, 2014." Previous figures for various years in the term of the charter ranged from 390 to 400.

#### **5. Board of Trustees**

##### **a. Disclosure of Financial Interest Forms**

This information is found in the forms completed by all 2009-10 Board of Trustees members, as outlined in Appendix F.

##### **b. Board of Trustees Membership Table**

This information is found in Appendix G, Board of Trustees Membership Table.

**Required Forms: Appendices**

**Appendix A: Progress Toward Charter Goals**

The following Tables reflect suggested formatting for Board of Regents-authorized charter schools. Schools should feel free to follow formats prescribed by their respective authorizers.

**Academic Goals Table**

<b>2010-11 Progress Toward Attainment of Academic Charter Goals</b>			
Academic goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2010-11 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
<b>TO BE SUBMITTED 9/1/11 OR LATER PER NYSED</b>			

**Organizational Goals Table**

<b>2010-11 Progress Toward Attainment of Organizational Charter Goals</b>			
Organizational goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2010-11 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
<b>TO BE SUBMITTED 9/1/11 OR LATER PER NYSED</b>			

**Financial Goals Table**

<b>2010-11 Progress Toward Attainment of Financial Charter Goals</b>			
Financial goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2010-11 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
<b>TO BE SUBMITTED 9/1/11 OR LATER PER NYSED</b>			

**Charter-Specific Goals Table<sup>1</sup>**

<b>2010-11 Progress Toward Attainment of Charter-Specific Goals</b>			
Charter-specific goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2010-11 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
<b>TO BE SUBMITTED 9/1/11 OR LATER PER NYSED</b>			

<sup>1</sup> Charter-specific goals can include objectives that support the school's model and/or essential characteristic, such as core area of expertise or theme (e.g. technology, arts, etc).

**Appendix B: Instructional Timetable**

This Table is required only of Board of Regents-authorized charter schools.

<b>2010-11 Instructional Time</b>	
Total number of instructional days for the 2010-11 school year	180
First and last day of the 2010-11 school year	9/8/10-6/24/11
Length of school day (please note if schedule varies throughout the week or the year)	K-6: 8:45-4:30 7-8: 8:30-4:00

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

**TOTAL EXPENDITURES (PER CHILD AMOUNT ON PAGE 5)**

	Year to Date	School and Student Expenses
<b>TOTAL EXPENDITURES PER PUPIL; the sum of all expenditures divided by the total number of enrolled students.</b>		
Expenses		
50000 Breakfast Food Expense	42,954.60	
50001 Lunch Food Expense	120,837.85	
50002 - Snack Food Expense	6,080.21	
60000 Classroom Supplis-Reg Ed	13,361.04	
60000 Classroom Supplies - MS	7,204.44	
60000 Classroom Supplis-Spec Ed	0.00	
UNUSED Elective Supplies	0.00	
60002 Textbooks	6,288.96	
60002 Textbooks - MS	2,139.54	
60003 Student Incentives	6,427.54	
60003 Student Incentives - MS	2,159.88	
60004 Software/Special Program	2,134.24	
60005 Technology	30,281.13	
60006 Assessments	246.80	
60006 Assessments - MS	230.70	
60007 Nurse's Supplies Expense	1,669.55	
60008 Special Events	4,391.19	
60008 Special Events - MS	0.00	
60009 Arts Grant	(408.83)	
60010 Friday Celebrations	2,577.90	
60010 Friday Celebration - MS	296.12	
60011 Library & Reference	4,875.33	
60012 Counseling Services	0.00	
60013 Off Site Rental	7,594.00	
60014 Field Trip Transportatin	5,768.82	
60014 Field Trip Transp - MS	6,630.40	
60015 Field Trips	7,030.50	
60015 Field Trips - MS	1,982.14	
60016 Middle School Class Trip	8,934.47	
60017 Grade 8 Graduation	266.39	
60018 Classroom Furniture	2,168.95	
60018 Classroom Furn - MS	0.00	
60019 Parent/Community Events	2,109.51	
60020 Artist in Residence	2,035.00	

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

	Year to Date
60100 Summer School Expenses	3,755.89
Summer School Interns	471.25
60200 Sat School Expenses	0.00
60500 After School Expenses	0.00
60501 After School Supplies	0.00
60502 After School Transport	0.00
90110 -Title I-ARRA	7,825.15
90110 - IDEA	0.00
90110-IDEA-ARRA	0.00
90110 TITLE 1 - Prof Sal	48,273.25
90110 TITLE 1 - Support Sal	18,368.30
90110 TITLE 1 - Remodeling	0.00
90110 TITLE 1 - Purch Serv	6.95
90110 TITLE 1 - Supplies	1,372.25
90110 TITLE 1 - Travel	19,548.25
90110 TITLE 1 - Benefits	9,563.56
90110 TITLE 1 - Indirect costs	2,525.00
90111 - 40 STIMULUS	10,400.00
90111 - 45 STIMULUS	11,258.15
90111 -Title I-ARRA	40,176.67
90111 - IDEA	46,625.00
90111-IDEA-ARRA	25,766.60
90111 TITLE 1 - Prof Salaries	92,309.55
90111-EX Extended Day Profess	8,910.00
90111-SS Summer School Profes	0.00
90111 TITLE 1 - Support Sal	341.00
90111-AS After School Support	1,935.11
90111-EX Extended Day Support	630.08
90111-SS Summer School Support	0.00
90111 TITLE 1 - Purch Serv	16,742.96
90111-AS - After Sch Purch	14,514.60
90111-AS - After School Suppl	2,334.41
90111-EX - Ext Day Supplies	1,170.70
90111-SS - Summer Sch Supplies	184.60
90111-EX - Extended Day Trans	7,248.00
90111-SS - Summer School Trans	0.00
90111 TITLE 1 - Benefits	14,268.64

TOTAL EXPENDITURES (PER CHILD AMOUNT ON PAGE 5)

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

	Year to Date
90111-SS - Summer School Benef	0.00
90111 TITLE 1 - Indirect Costs	3,443.00
90211 - Title2	27,846.25
70000 Administration Compnstrn	306,198.10
70100 Office Staff Compensation	313,680.42
70200 Custodial Compensation	144,185.84
70300 Food Service Compensation	92,593.23
70400 Health Compensation	46,548.92
70410 Counselors	35,932.33
70420 Special Ed/Literacy	178,597.61
70500 Teacher Compensation	1,247,865.66
70510 Teaching Assistants	372,079.58
70520 Teacher Aide Comp	23,187.87
70530 Student Aide	12,821.14
70540 Substitutes Comp	22,323.61
70550 Extra Help Compensation	15,492.17
70570 Sick Day Buy Out	0.00
70700 Payroll Tax Expense	237,134.13
70701 403B Plan Expense	61,237.03
70702 FSA Expense	687.50
70703 Health/Dental Ins Exp	392,820.09
70704 Disability Insurance	2,930.90
70705 Workers' Comp Ins	31,663.00
70706 Unemployment Ins	44,407.79
70707 Life Insurance	1,482.52
70708 Employment Incentives	54,846.02
70900 Professional Development	13,640.45
70910 Staff Development	4,530.63
80000 Payroll Service	8,096.87
80001 Advertising Expense	4,883.28
80002 Legal Fees	3,954.50
80003 CPA/Audit	13,050.00
80004 Board Expenses	5,399.87

**TOTAL EXPENDITURES (PER CHILD AMOUNT ON PAGE 5)**

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

	Year to Date
80005 Bank Fees	25.00
80006 Postage & Shipping Exp	11,151.87
80007 Printing	6,261.63
80008 Fingerprinting Expense	471.25
80009 Office Supplies	15,974.20
80009 Office Supplies - MS	4,241.40
80011 Conferences/Workshops	0.00
80012 Membership/Subsription	13,583.61
80013 Gifts	781.89
80014 Travel Expense	3,080.50
80015 Equipment Rental Expense	12,300.81
80015 Equip Rental - MS	7,287.55
80017 Kitchen Supplies & Equip	2,710.60
80017 Kitchen Supp & Equip MS	916.80
80019 Yearbook Expense	1,960.40
80100 CHARTER RENEWAL EXP	0.00
80101 HIGH SCHOOL PROJECTION	11.85
80200 Professional Services	22,238.16
80201 IT Specialist	27,728.66
80203 Bookkeeper	1,083.50
80204 Health Director	5,000.00
80205 Security	24,780.41
80205 Security-Sullivan Center	835.21
80300 Computer/Data Equip	11,190.97
80300 Computer/Data Equip - MS	3,459.59
80301 Office Equip/Furniture	723.93
80301 Office Equip/Furn - MS	288.00
80302 Phones	11,590.21
80303 Internet	4,690.00
80304 Cable-TV	1,948.56
80900 Development Expenses	7,357.01
80901 Fundraising Expenses	6,544.37
80400 Facilities Lease	202,864.68
80401 Accid & Med Ins-Students	178.67
80402 Umbrella Insurance	6,076.00
80403 Directors & Officers Ins	2,571.00

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

80406 Property Insurance	Year to Date
80406 Property Insurance - MS	13,732.00
80407 Property Taxes	3,919.00
80407 Property Tax - MS	23,070.78
80408 Utilities	11,535.37
80408 Utilities - MS	23,723.84
UNUSED 80409 Water	10,214.06
UNUSED 80409 Water - MS	0.00
80410 Bldg/Maintenance Expense	0.00
80410 Bldg/Maintnce Exp - MS	20,823.42
80411 Trash Removal	6,289.80
80412 Cleaning Service	3,432.78
80413 Leasehold Improve Exp	0.00
80414 - Work in Progress	0.00
80415 Miscellaneous Expense	990.80
80600 Gain/Loss Sale of Assets	Miscellaneous
80610 Depreciation Expense	0.00
80620 Prior Year Expenses	0.00
	3,174.57
Total Expenses	<u>4,971,169.31</u>
Number of Enrolled Students (June 24, 2011)	398.00
	12,490

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

ADMINISTRATION EXPENSES (PER CHILD AMOUNT ON PAGE 2)

Year to Date  
TOTAL ADMINISTRATIVE EXPENDITURES PER PUPIL: the sum of all ADMIN expenditures divided by the total number of enrolled students.

Expenses	
70000 Administration Compnstrn	306,198.10 Salaries for CEO, Principal, Director of Business & Finance & Dean of Students
70900 Professional Development	13,640.45 Staff Development
70910 Staff Development	4,530.63
80000 Payroll Service	8,096.87 Business Expenses
80001 Advertising Expense	4,883.28
80002 Legal Fees	3,954.50
80003 CPA/Audit	13,050.00
80004 Board Expenses	5,399.87
80005 Bank Fees	25.00
80006 Postage & Shipping Exp	11,151.87
80007 Printing	6,261.63
80008 Fingerprinting Expense	471.25
80009 Office Supplies	15,974.20
80009 Office Supplies - MS	4,241.40
80011 Conferences/Workshops	0.00
80012 Membership/Subscription	13,583.61
80013 Gifts	781.89
80014 Travel Expense	3,080.50
80015 Equipment Rental Expense	12,300.81
80015 Equip Rental - MS	7,287.55
80017 Kitchen Supplies & Equip	2,710.60
80017 Kitchen Supp & Equip MS	916.80
80019 Yearbook Expense	1,960.40
80100 CHARTER RENEWAL EXP	0.00
80101 HIGH SCHOOL PROJECTION	11.85
80200 Professional Services	22,238.16
80201 IT Specialist	27,728.66
80203 Bookkeeper	1,083.50
80204 Health Director	5,000.00
80205 Security	24,780.41
80205 Security-Sullivan Center	835.21

**ADMINISTRATION EXPENSES (PER CHILD AMOUNT ON THIS PAGE)**

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

80300 Computer/Data Equip	Year to Date	
80300 Computer/Data Equip - MS	11,190.97	
80301 Office Equip/Furniture	3,459.59	
80301 Office Equip/Furn - MS	723.93	
80302 Phones	288.00	
80303 Internet	11,590.21	
80304 Cable-TV	4,690.00	
80900 Development Expenses	1,948.56	
80901 Fundraising Expenses	7,357.01	
	6,544.37	
80400 Facilities Lease		202,864.68
80401 Accid & Med Ins-Students	178.67	
80402 Umbrella Insurance	6,076.00	
80403 Directors & Officers Ins	2,571.00	
80406 Property Insurance	13,732.00	
80406 Property Insurance - MS	3,919.00	
80407 Property Taxes	23,070.78	
80407 Property Tax - MS	11,535.37	
80408 Utilities	23,723.84	
80408 Utilities - MS	10,214.06	
80410 Bldg/Maintenance Expense	20,823.42	
80410 Bldg/Maintnce Exp - MS	6,289.80	
80411 Trash Removal	3,432.78	
Total Expenses		<u>898,403.04</u>
Number of Enrolled Students (June 24, 2011)		<u>398.00</u>
		2257

**UNAUDITED FINANCIAL STATEMENTS: BALANCE SHEET**

UCCS-Per Pupil Operating  
Balance Sheet  
June 30, 2011

**ASSETS**

Current Assets		
10250 Petty Cash	\$	200.00
10400 Fundrng Acct #1598		8,101.47
10500 CD Account-HSBC #9724		504,394.80
10600 PER PUPIL - M&T #6276		576,104.89
10610 PER PUPIL-HSBC#3648		195,000.50
10800 Disolution Account#9927		76,596.17
11200 Food Service Receivable		21,454.00
11300 Title Receivable		148,449.27
14001 Prepaid FSA		<u>7,930.99</u>
Total Current Assets		1,538,232.09
Property and Equipment		
15000 Furniture and Fixtures		31,695.13
15100 Equipment		29,983.74
15300 Computer Equipment		112,123.82
15400 Leasehold Improvements		33,508.74
15600 Leasehold Improv - SC		1,049,560.44
17000 Accum Deprecion - Furni		(24,079.86)
17100 Accum Deprecion - Equip		(11,993.50)
17300 Accum Deprtion -Computer		(91,929.15)
17400 Accum Depr- Leasehold		(7,560.45)
17600 Accum. Depreciation - SC		<u>(210,352.22)</u>
Total Property and Equipment		910,956.69
Other Assets		
19000 Security Deposit w/ POC		<u>35,000.00</u>
Total Other Assets		35,000.00
Total Assets	\$	<u><u>2,484,188.78</u></u>

**UNAUDITED FINANCIAL STATEMENTS: BALANCE SHEET**

UCCS-Per Pupil Operating  
Balance Sheet  
June 30, 2011

**LIABILITIES AND CAPITAL**

Current Liabilities		
23200 Wages Payable	\$ 162,374.82	
23700 DBL	2,690.18	
23800 FSA - HCRA Withholding	58.98	
23810 FSA - DCRA Withholding	2,019.01	
24100 - Employee Benfts Payble	3,145.82	
27000 - Accounts Payable	<u>83,013.40</u>	
Total Current Liabilities		253,302.21
Long-Term Liabilities		
28100 LT Liability - Lease Exp	<u>116,470.00</u>	
Total Long-Term Liabilities		<u>116,470.00</u>
Total Liabilities		369,772.21
Capital		
30000 - Net Assets	25,079.78	
39005 - Retained Earnings	1,553,298.23	
Net Income	<u>536,038.56</u>	
Total Capital		<u>2,114,416.57</u>
Total Liabilities & Capital	\$ <u>2,484,188.78</u>	

JB

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

	Current Month		Year to Date	
<b>Revenues</b>				
40000 Fundraising Revenue	\$ 0.00	0.00	\$ 3,262.08	0.06
40001 Development Revenue	0.00	0.00	6,193.00	0.11
40002 UCCS Parents' Assoc	0.00	0.00	1,021.70	0.02
40003 Yearbook	172.00	0.13	1,641.00	0.03
40100 Interest Income	13.00	0.01	153.44	0.00
40100 CD Interest	124.34	0.10	1,824.66	0.03
40110 Title One - (F) 2009-10	0.00	0.00	99,654.00	1.81
40110 - ARRA (F) 2009-10	0.00	0.00	6,192.00	0.11
40111 Title One - (F) 2010-11	81,370.00	62.69	130,976.00	2.38
40111 - ARRA 2010-11	0.00	0.00	23,419.00	0.43
40211 - Title Two 2010-11	0.00	0.00	5,110.00	0.09
40500 Suburban Districts - S	6,163.60	4.75	159,527.78	2.90
40600 Rochester CSD - S	(6,582.33)	(5.07)	4,623,887.67	83.96
40700 High Cost Aid - S	0.00	0.00	120,524.30	2.19
40800 IDEA Flow-Thru Rev - (F)	2,622.68	2.02	30,026.75	0.55
40850 IDEA (ARRA) Flow-Thru(F)	15,646.71	12.05	15,646.71	0.28
41000 State Grants	0.00	0.00	5,625.00	0.10
41200 Local Grants	10,247.00	7.89	11,047.00	0.20
41600 Misc Income	40.63	0.03	2,994.56	0.05
41700 Field Trip Income	473.00	0.36	5,149.00	0.09
41800 Food Service Payment-F/S	18,695.00	14.40	196,216.75	3.56
41802 Food Service - Parents	811.75	0.63	9,347.01	0.17
41900 E-rate - F	0.00	0.00	11,621.34	0.21
47000 Prior Year Income	0.00	0.00	36,147.12	0.66
<b>Total Revenues</b>	<b>129,797.38</b>	<b>100.00</b>	<b>5,507,207.87</b>	<b>100.00</b>
<b>Cost of Sales</b>				
<b>Total Cost of Sales</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Gross Profit</b>	<b>129,797.38</b>	<b>100.00</b>	<b>5,507,207.87</b>	<b>100.00</b>
<b>Expenses</b>				
50000 Breakfast Food Expense	0.00	0.00	42,954.60	0.78
50001 Lunch Food Expense	16,001.98	12.33	120,837.85	2.19
50002 - Snack Food Expense	0.00	0.00	6,080.21	0.11
60000 Classroom Supplis-Reg Ed	1,477.55	1.14	13,361.04	0.24
60000 Classroom Supplies - MS	119.00	0.09	7,204.44	0.13
60002 Textbooks	0.00	0.00	6,288.96	0.11
60002 Textbooks - MS	0.00	0.00	2,139.54	0.04
60003 Student Incentives	2,684.28	2.07	6,427.54	0.12
60003 Student Incentives - MS	779.27	0.60	2,159.88	0.04
60004 Software/Special Program	236.94	0.18	2,134.24	0.04
60005 Technology	6,026.40	4.64	30,281.13	0.55
60006 Assessments	0.00	0.00	246.80	0.00
60006 Assessments - MS	0.00	0.00	230.70	0.00
60007 Nurse's Supplies Expense	1,490.76	1.15	1,669.55	0.03
60008 Special Events	598.87	0.46	4,391.19	0.08
60009 Arts Grant	413.71	0.32	(408.83)	(0.01)
60010 Friday Celebrations	358.43	0.28	2,577.90	0.05
60010 Friday Celebration - MS	131.78	0.10	296.12	0.01
60011 Library & Reference	474.12	0.37	4,875.33	0.09
60013 Off Site Rental	394.00	0.30	7,594.00	0.14
60014 Field Trip Transportatin	2,132.28	1.64	5,768.82	0.10
60014 Field Trip Transp - MS	1,156.14	0.89	6,630.40	0.12
60015 Field Trips	1,875.00	1.44	7,030.50	0.13

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

	Current Month		Year to Date	
60015 Field Trips - MS	628.68	0.48	1,982.14	0.04
60016 Middle School Class Trip	0.00	0.00	8,934.47	0.16
60017 Grade 8 Graduation	198.55	0.15	266.39	0.00
60018 Classroom Furniture	0.00	0.00	2,168.95	0.04
60019 Parent/Community Events	1,021.71	0.79	2,109.51	0.04
60020 Artist in Residence	0.00	0.00	2,035.00	0.04
60100 Summer School Expenses	0.00	0.00	3,755.89	0.07
Summer School Interns	471.25	0.36	471.25	0.01
70000 Administration Compnstrn	23,553.70	18.15	306,198.10	5.56
70100 Office Staff Compnsation	30,862.81	23.78	313,680.42	5.70
70200 Custodial Compensation	15,103.40	11.64	144,185.84	2.62
70300 Food Service Compnsation	11,622.19	8.95	92,593.23	1.68
70400 Health Compensation	6,347.58	4.89	46,548.92	0.85
70410 Counselors	4,123.33	3.18	35,932.33	0.65
70420 Special Ed/Literacy	21,198.73	16.33	178,597.61	3.24
70500 Teacher Compensation	174,974.30	134.81	1,247,865.66	22.66
70510 Teaching Assistants	44,059.49	33.94	372,079.58	6.76
70520 Teacher Aide Comp	3,344.27	2.58	23,187.87	0.42
70530 Student Aide	1,282.05	0.99	12,821.14	0.23
70540 Substitutes Comp	4,660.00	3.59	22,323.61	0.41
70550 Extra Help Compensation	2,880.40	2.22	15,492.17	0.28
70700 Payroll Tax Expense	29,034.56	22.37	237,134.13	4.31
70701 403B Plan Expense	6,871.33	5.29	61,237.03	1.11
70702 FSA Expense	0.00	0.00	687.50	0.01
70703 Health/Dental Ins Exp	35,986.76	27.73	392,820.09	7.13
70704 Disability Insurance	0.00	0.00	2,930.90	0.05
70705 Workers' Comp Ins	2,389.00	1.84	31,663.00	0.57
70706 Unemployment Ins	0.00	0.00	44,407.79	0.81
70707 Life Insurance	241.25	0.19	1,482.52	0.03
70708 Employment Incentives	28,590.94	22.03	54,846.02	1.00
70900 Professional Development	410.34	0.32	13,640.45	0.25
70910 Staff Development	226.68	0.17	4,530.63	0.08
80000 Payroll Service	1,096.06	0.84	8,096.87	0.15
80001 Advertising Expense	1,970.00	1.52	4,883.28	0.09
80002 Legal Fees	0.00	0.00	3,954.50	0.07
80003 CPA/Audit	0.00	0.00	13,050.00	0.24
80004 Board Expenses	106.47	0.08	5,399.87	0.10
80005 Bank Fees	0.00	0.00	25.00	0.00
80006 Postage & Shipping Exp	2,097.85	1.62	11,151.87	0.20
80007 Printing	499.80	0.39	6,261.63	0.11
80008 Fingerprinting Expense	0.00	0.00	471.25	0.01
80009 Office Supplies	798.57	0.62	15,974.20	0.29
80009 Office Supplies - MS	225.34	0.17	4,241.40	0.08
80012 Membership/Subscription	89.00	0.07	13,583.61	0.25
80013 Gifts	51.63	0.04	781.89	0.01
80014 Travel Expense	165.13	0.13	3,080.50	0.06
80015 Equipment Rental Expense	1,028.08	0.79	12,300.81	0.22
80015 Equip Rental - MS	622.73	0.48	7,287.55	0.13
80017 Kitchen Supplies & Equip	408.16	0.31	2,710.60	0.05
80017 Kitchen Supp & Equip MS	71.64	0.06	916.80	0.02
80019 Yearbook Expense	0.00	0.00	1,960.40	0.04
80101 HIGH SCHOOL PROJECTION	0.00	0.00	11.85	0.00
80200 Professional Services	1,579.00	1.22	22,238.16	0.40
80201 IT Specialist	90.00	0.07	27,728.66	0.50
80203 Bookkeeper	0.00	0.00	1,083.50	0.02
80204 Health Director	0.00	0.00	5,000.00	0.09
80205 Security	2,191.88	1.69	24,780.41	0.45
80205 Security-Sullivan Center	0.00	0.00	835.21	0.02
80300 Computer/Data Equip	531.26	0.41	11,190.97	0.20

For Management Purposes Only

UCCS-Per Pupil Operating  
Income Statement  
For the Twelve Months Ending June 30, 2011

	Current Month		Year to Date	
80300 Computer/Data Equip - MS	0.00	0.00	3,459.59	0.06
80301 Office Equip/Furniture	319.98	0.25	723.93	0.01
80301 Office Equip/Furn - MS	0.00	0.00	288.00	0.01
80302 Phones	1,076.11	0.83	11,590.21	0.21
80303 Internet	370.00	0.29	4,690.00	0.09
80304 Cable-TV	146.99	0.11	1,948.56	0.04
80400 Facilities Lease	16,905.39	13.02	202,864.68	3.68
80401 Accid & Med Ins-Students	0.00	0.00	178.67	0.00
80402 Umbrella Insurance	0.00	0.00	6,076.00	0.11
80403 Directors & Officers Ins	0.00	0.00	2,571.00	0.05
80406 Property Insurance	0.00	0.00	13,732.00	0.25
80406 Property Insurance - MS	0.00	0.00	3,919.00	0.07
80407 Property Taxes	0.00	0.00	23,070.78	0.42
80407 Property Tax - MS	0.00	0.00	11,535.37	0.21
80408 Utilities	2,632.00	2.03	23,723.84	0.43
80408 Utilities - MS	851.00	0.66	10,214.06	0.19
80410 Bldg/Maintenance Expense	3,175.92	2.45	20,823.42	0.38
80410 Bldg/Maintnce Exp - MS	1,339.90	1.03	6,289.80	0.11
80411 Trash Removal	283.71	0.22	3,432.78	0.06
80415 Miscellaneous Expense	552.80	0.43	990.80	0.02
80620 Prior Year Expenses	0.00	0.00	3,174.57	0.06
80900 Development Expenses	0.00	0.00	7,357.01	0.13
80901 Fundraising Expenses	0.00	0.00	6,544.37	0.12
90110 -Title I-ARRA	1,632.15	1.26	7,825.15	0.14
90110 TITLE 1 - Prof Sal	0.00	0.00	48,273.25	0.88
90110 TITLE 1 - Support Sal	0.00	0.00	18,368.30	0.33
90110 TITLE 1 - Purch Serv	0.00	0.00	6.95	0.00
90110 TITLE 1 - Supplies	0.00	0.00	1,372.25	0.02
90110 TITLE 1 - Travel	0.00	0.00	19,548.25	0.35
90110 TITLE 1 - Benefits	0.00	0.00	9,563.56	0.17
90110 TITLE 1 - Indirect costs	0.00	0.00	2,525.00	0.05
90111 - 40 STIMULUS	9,452.50	7.28	10,400.00	0.19
90111 - 45 STIMULUS	11,258.15	8.67	11,258.15	0.20
90111 -Title I-ARRA	3,967.28	3.06	40,176.67	0.73
90111 - IDEA	6,808.54	5.25	46,625.00	0.85
90111-IDEA-ARRA	2,400.00	1.85	25,766.60	0.47
90111 TITLE 1 - Prof Salaries	12,986.09	10.00	92,309.55	1.68
90111-EX Extended Day Profess	0.00	0.00	8,910.00	0.16
90111 TITLE 1 - Support Sal	0.00	0.00	341.00	0.01
90111-AS After School Support	0.00	0.00	1,935.11	0.04
90111-EX Extended Day Support	0.00	0.00	630.08	0.01
90111 TITLE 1 - Purch Serv	2,897.21	2.23	16,742.96	0.30
90111-AS - After Sch Purch	0.00	0.00	14,514.60	0.26
90111-AS - After School Suppl	0.00	0.00	2,334.41	0.04
90111-EX - Ext Day Supplies	0.00	0.00	1,170.70	0.02
90111-SS - Summer Sch Supplies	184.60	0.14	184.60	0.00
90111-EX - Extended Day Trans	0.00	0.00	7,248.00	0.13
90111 TITLE 1 - Benefits	1,216.09	0.94	14,268.64	0.26
90111 TITLE 1 - Indirect Costs	0.00	0.00	3,443.00	0.06
90211 - Title2	4,800.00	3.70	27,846.25	0.51
<b>Total Expenses</b>	<b>585,312.82</b>	<b>450.94</b>	<b>4,971,169.31</b>	<b>90.27</b>
<b>Net Income</b>	<b>\$ (455,515.44)</b>	<b>(350.94)</b>	<b>\$ 536,038.56</b>	<b>9.73</b>

For Management Purposes Only

**FY 2012 BUDGET**

<b>Urban Choice Charter School</b>							
		2008 - 2009	2009 - 2010	2010 - 2011	2010 - 2011	2010 - 2011	2011 - 2012
		ACTUALS	ACTUALS	Budget	ACTUALS as of 1/2011	PROJECTIONS	Budget
	Number of Students - RCSD	323	372	385		385	388
	Number of Students - Suburban	20	15	15		10	12
	Total Students	343	387	400		395	400
	Per Pupil RCSD	10,868	10,868	10,868	12,090	12,090	12,090
	Per Pupil Suburban (Average)	11,332	10,700	10,700		10,700	11,577
	<b>Operational Revenue:</b>						
40600	Rochester CSD - S	3,596,033	4,074,836	4,184,180	3,119,220	4,654,650	4,690,920
40500	Suburban Districts - S	150,445	134,313	160,500	88,210	107,000	138,924
41900	E-Rate Reimbursements - F			15,000	11,621	11,621	25,000
40700	High Cost Aid - S	118,320	192,230	190,000	99,414	190,000	190,000
10800/ARRA	Flow-Through Revenue - F	36,014	60,314	72,662		72,662	72,000
10109/ARRA	Title I - F	107,534	127,479	156,809	49,606	135,000	135,000
40211	Title II - F	31,622	44,729	25,554	5,110	25,554	25,000
40410	Title IV - F	2,689	3,344				
40111	ARRA Monies - F		48,780	47,496	8,683	47,496	
40110-40800	Prior Year Title & ARRA - F	112,982	114,971	105,846	139,924	139,924	100,000
41001	State/Local Grants	126,232	7,776		800	800	
41800	Food Service Income - F/S	170,175	192,421	170,000	99,897	166,495	165,000
41802	Food Service - Parents	7,556	5,627	3,500	5,136	8,560	7,500
40100/40100	Interest Income	8,033	2,390	2,500	1,429	2,382	2,500
41700	Field Trip Income	3,319	5,873	1,000	1,086	1,810	2,000
40000	Development Revenue	9708	10,164	10,000	6,193	10,000	10,000
40002/3	Miscellaneous Income	-4243	4,117		32		
	Transfer from Savings						
	<b>Total Revenues</b>	<b>4,476,419</b>	<b>5,029,364</b>	<b>5,145,047</b>	<b>3,636,361</b>	<b>5,573,954</b>	<b>5,563,844</b>
	<b>Operational Expenses:</b>		<b>93 Employees</b>	<b>86 Employees</b>			
	K-8 Payroll			2,835,000	1,471,559	2,799,019	2,941,063
	Incentives			65,000	20,049	75,935	75,000
	<b>TOTAL SALARIES</b>	<b>2,480,711</b>	<b>2,705,241</b>	<b>2,900,000</b>	<b>1,491,608</b>	<b>2,874,954</b>	<b>3,016,063</b>
	Payroll/Benefit Expenses	651,526	762,144	775,820	435,855	747,180	847,700
	<b>Total Salaries/Benefits</b>	<b>3,132,237</b>	<b>3,467,385</b>	<b>3,675,820</b>	<b>1,927,463</b>	<b>3,622,134</b>	<b>3,863,763</b>
	<b>Regular Education</b>						
60002	Curriculum/textbooks, etc	18,444	15,037	16,000	7,796	11,000	10,000
60000	Classroom Supplies	41,423	31,960	27,000	7,584	27,000	20,000
60010	Friday Celebration	6,551	2,430	5,000	1,250	3,500	5,000
60013	Off Site Rental Space	1,350	8,100	25,000	2,900	20,000	20,000
	Staff and Professional Development						
70900	Professional Development	3,679	2,033	5,000	2,093	5,000	40,000
70910	Staff Development	2,445	4,197	11,500	3,247	9,000	20,000
80012	Memberships	3,141	6,223	7,000	7,265	7,265	8,000
60008	Special Events	9,581	9,234	10,000	6,959	10,000	10,300
60007	Nurse's Supplies Expense	248	2,034	4,000	604	2,000	2,500
60006	Assessments	172	418	19,200		2,000	3,000
60018	Classroom and School Furniture	605	3,708	7,500	2,059	5,000	7,500
60005	Technology			20,000	20,948	25,000	40,000
60004	Software	4,841	9,237	5,000	1,897	5,000	7,500
60020	Artist in Residence	3,749	743	5,000			5,000
60011	Library & Reference	3,434	5,012	5,000	1,722	5,000	6,000
60015	Field Trips	6,398	7,695	2,500	1,992	2,500	3,500
60014	Field Trip Transportation	9,532	11,997	11,000	3,629	11,000	12,000
60016	MS Class Trips	2,100	14,338	10,000	2,787	8,000	10,000
60003	Student Incentives	1,700	5,047	10,000	3,100	10,000	15,000
60017	Grade 8 Graduation		4,791	5,000		5,000	5,000
	<b>Sub-Total</b>	<b>119,393</b>	<b>144,234</b>	<b>210,700</b>	<b>77,832</b>	<b>173,265</b>	<b>250,300</b>
60100	Summer School Expenses		2,162		3,756	3,756	35,000
60200	Extended Day School		130				
60500	After School Expenses		2,980	5,000		1,000	
	Counseling Camp						15,000
	After School Staff						
	Summer School Interns			2,000			5,000
	<b>Total School Expenses</b>	<b>119,393</b>	<b>149,506</b>	<b>217,700</b>	<b>81,588</b>	<b>178,021</b>	<b>305,300</b>

**FY 2012 BUDGET**

	<b>Title Expenses (incl IDEA)</b>	<b>236,270</b>	<b>292,421</b>	<b>291,048</b>	<b>249,357</b>	<b>291,048</b>	<b>300,000</b>
	<b>Title Expenses - Prior Year</b>		<b>114,971</b>	<b>105,846</b>			
	<b>Food Service</b>						
50000/50001	Food Service Expense	154,044	163,164	165,000	85,966	171,932	175,000
50002	Snacks	5,514	6,035	6,000	3,214	6,428	10,000
80017	Kitchen Supplies & Equip	9,946	10,976	8,000	2,267	4,534	5,000
	<b>Sub-Total</b>	<b>169,504</b>	<b>180,175</b>	<b>179,000</b>	<b>91,447</b>	<b>182,894</b>	<b>190,000</b>
	<b>Facilities Management</b>						
80400	Facilities Lease - POC	216,040	214,042	214,338	135,243	214,338	220,768
80407	Property taxes	21,522	34,060	40,000	25,665	40,000	42,800
80406	Property Insurance	15,393	21,480	25,000	11,519	25,000	26,750
80401	Accid & Med Insurance	1,639	823	850		850	910
80402	Umbrella Insurance	4,700	5,859	7,300	5,859	5,859	6,269
80408	Utilities	41,353	28,510	45,000	19,170	40,000	45,000
80410	Building Maintenance	28,678	35,915	20,000	14,705	24,508	25,000
80414	Building Improvements			15,000		10,000	10,000
80411	Trash Removal	3,070	3,527	4,500	1,994	3,323	3,500
80205	Security	1,058	17,413	32,800	10,677	25,000	33,784
	<b>Sub-Total</b>	<b>333,453</b>	<b>361,629</b>	<b>404,788</b>	<b>224,832</b>	<b>388,879</b>	<b>414,781</b>
	<b>Professional Fees</b>						
80000	Payroll Service/Benefit Admin	6,586	6,687	7,254	4,699	7,832	8,500
80002	Legal Fees	22,135	13,100	20,000	1,390	5,000	10,000
80003	CPA/Audit	11,000	9,500	16,000	13,050	13,050	17,000
80200	Professional Svcs/Consultants	2,561	3,432	15,000	11,009	20,000	35,000
80203	Bookkeeper	6,181	3,954	6,000	934	2,500	5,000
80201	IT Specialist	10,912	10,386	15,000	21,168	30,000	27,500
60012	Counseling Services			1,000			
80204	Health Director Services		5,000	5,000	3,750	5,000	5,150
	Web Site Management						5,000
	<b>Sub-Total</b>	<b>59,375</b>	<b>52,059</b>	<b>85,254</b>	<b>56,000</b>	<b>83,382</b>	<b>113,150</b>
	<b>Office Expenses</b>						
80302/3/4	Phones, Internet, Cable	18,204	17,405	25,000	10,980	25,000	25,000
80300	Computer/Data Equipment	9,911	18,367	10,000	7,263	10,000	10,000
80301	Office Equipment/Furniture	5,902	2,560	6,000	404	3,000	5,000
80009	Office Supplies	12,499	17,805	23,000	12,757	23,000	20,000
80006	Postage and Shipping Expense	5,367	6,987	10,000	4,831	10,000	12,000
80015	Equipment Rental Expense (Copier)	24,756	21,031	27,000	8,932	17,864	20,000
80008	Fingerprinting Expense	2,172	754	1,500	282	1,000	4,000
88415	Miscellaneous Expense	34,942	754	851	1,722	2,500	2,500
80013	Gifts	1,189	1,413	2,000	338	1,000	1,500
	<b>Sub-Total</b>	<b>114,942</b>	<b>87,076</b>	<b>105,351</b>	<b>47,509</b>	<b>93,364</b>	<b>100,000</b>
	<b>Promotional Expenses</b>						
80014	Travel Expense (Conferences/Wkshop)	6,173	4,000	14,000	2,685	14,000	10,000
80900	Development Expenses	11,841	13,157	40,000	7,357	20,000	20,000
80001	Advertising	6,497	6,387	5,000	1,807	5,000	7,500
80007	Printing, Newsletter	3,820	6,420	5,000	4,155	7,500	10,000
60019	Parent/Community Events		1,674	5,000	977	1,500	5,000
	Parent Teacher Association						1,500
	<b>Sub-Total</b>	<b>28,331</b>	<b>31,638</b>	<b>69,000</b>	<b>16,981</b>	<b>48,000</b>	<b>54,000</b>
	<b>Board Expenses</b>						
80403	Board Insurance	2,287	2,493	3,000	2,571	2,571	2,751
80004	Board Expenses	2,868	8,598	7,500	4,110	7,500	10,000
	Board Secretary						
	Board Mailings						
	<b>Sub-Total</b>	<b>5,155</b>	<b>11,091</b>	<b>10,500</b>	<b>6,681</b>	<b>10,071</b>	<b>12,751</b>
80005	Bank Charges	188	648	740	10	150	500
	<b>Total Expenses</b>	<b>4,198,848</b>	<b>4,748,599</b>	<b>5,145,047</b>	<b>2,701,868</b>	<b>3,897,942</b>	<b>5,354,245</b>
	<b>Surplus</b>	<b>277,571</b>	<b>280,765</b>	<b>-</b>	<b>934,493</b>	<b>676,011</b>	<b>209,599</b>
	<b>Cash Flow at year end:</b>	<b>593,659</b>	<b>674,424</b>	<b>-</b>	<b>1,550,435</b>	<b>1,760,035</b>	<b>-</b>

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. **Trustee Name (print)** Hanif Abdul-Wahid
2. **Charter School Name** Urban Choice Charter School
3. **Charter Authorizer Entity** New York State Department of Education
4. **Home Address\*** [REDACTED]
5. **Business Address\*** [REDACTED]
6. **Daytime Phone\*** [REDACTED]
7. **E-Mail Address\*** [REDACTED]
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
President  
Vice President

9. Is the trustee an employee of the school? \_\_\_ Yes  No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

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10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_ Yes  No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

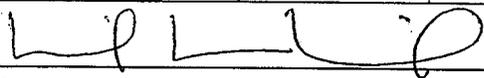
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11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			
	N/A	N/A	N/A

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
	N/A	N/A	N/A	N/A



JULY 13, 2011

Signature

Date

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name Michael C Abraham
  2. Charter School Urban Choice Charter School
  3. Charter Authorizer Entity SED
  4. Home Address\* [REDACTED]
  5. Business Address\* [REDACTED]
  6. Daytime Phone\* [REDACTED]
  7. E-Mail Address\* [REDACTED]
  8. List all positions held on board (e.g., chair, treasurer, parent representative)  
secretary, finance committee, exec. committee, personnel committee
- 

9. Is the trustee an employee of the school? \_\_\_ Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_ Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

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11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
	<b>None</b>		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
	<b>None</b>			

*M. J. Calu*

Signature

July 20, 2011

Date

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. **Trustee Name (print)** Edward Cavalier \_\_\_\_\_
2. **Charter School Name** Urban Choice Charter School \_\_\_\_\_
3. **Charter Authorizer Entity** NYSED \_\_\_\_\_
4. **Home Address\*** \_\_\_\_\_
5. **Business Address\*** \_\_\_\_\_
6. **Daytime Phone\*** \_\_\_\_\_
7. **E-Mail Address\*** \_\_\_\_\_
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
Secretary \_\_\_\_\_  
\_\_\_\_\_

9. Is the trustee an employee of the school? \_\_\_ Yes \_\_\_x\_\_\_ No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

\_\_\_\_\_

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_ Yes \_\_\_X\_\_\_ No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

\_\_\_\_\_

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p>None Please write "None" if applicable. Do not leave this space blank.</p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>None Please write "None" if applicable. Do not leave this space blank.</p>				

Signature Edward Cavalier Date 7/20/2011

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11

\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

1. Trustee Name (print) THOMAS FELTON JR.
2. Charter School Name URBAN CHOICE CHARTER SCHOOL
3. Charter Authorizer Entity SED
4. Home Address\* 
5. Business Address\* -
6. Daytime Phone\* -
7. E-Mail Address\* 
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
CHAIR OF GOVERNANCE COMMITTEE; PARENT REP;

9. Is the trustee an employee of the school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

Signature



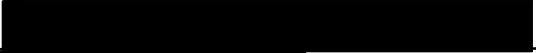
Date

7/21/11

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11

\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

- 1. Trustee Name (print) Susan Fox
- 2. Charter School Name UrbanChoice Charter School
- 3. Charter Authorizer Entity NUSED
- 4. Home Address\* 
- 5. Business Address\* 
- 6. Daytime Phone\* 
- 7. E-Mail Address\* 
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)

Chair  
Governance Committee Chair

- 9. Is the trustee an employee of the school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

\_\_\_\_\_

- 10. Is the trustee an employee or agent of the management company or institutional partner of the charter school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

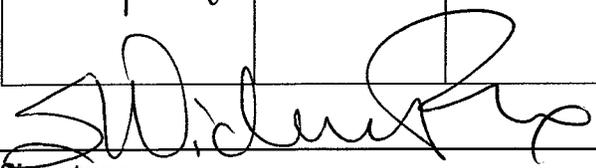
\_\_\_\_\_

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p style="font-size: 2em; font-family: cursive;">None</p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p style="font-size: 2em; font-family: cursive;">None</p>				


7/19/11  
 Signature Date

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11

\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

1. Trustee Name (print) Tamala Lynch-Bradford
2. Charter School Name Urban choice charter school
3. Charter Authorizer Entity SED
4. Home Address\* 
5. Business Address\* 
6. Daytime Phone\* 
7. E-Mail Address\* 
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
Parent representative, Secretary

9. Is the trustee an employee of the school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

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Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11

\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

- 1. Trustee Name (print) Sidney C Moore
- 2. Charter School Name Urban Choice Charter School
- 3. Charter Authorizer Entity SED
- 4. Home Address\* 
- 5. Business Address\* 
- 6. Daytime Phone\* 
- 7. E-Mail Address\* 
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)  
Vice Chair  
Gov Committee

9. Is the trustee an employee of the school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.



**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

- 1. Trustee Name (print) John Page
- 2. Charter School Name Urban Choice Charter School
- 3. Charter Authorizer Entity SED
- 4. Home Address\* [REDACTED]
- 5. Business Address\* [REDACTED]
- 6. Daytime Phone\* [REDACTED]
- 7. E-Mail Address\* [REDACTED]
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)

\_\_\_\_\_  
\_\_\_\_\_

- 9. Is the trustee an employee of the school? \_\_\_Yes No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

\_\_\_\_\_

- 10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_Yes No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

\_\_\_\_\_

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				


7.26.2011  
 \_\_\_\_\_  
 Signature Date

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Lisa T Richards \_\_\_\_\_
2. Charter School Name Urban Choice Charter School \_\_\_\_\_
3. Charter Authorizer Entity SED \_\_\_\_\_
4. Home Address\* \_\_\_\_\_
5. Business Address\* \_\_\_\_\_
6. Daytime Phone\* \_\_\_\_\_
7. E-Mail Address\* \_\_\_\_\_
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
N/A \_\_\_\_\_

9. Is the trustee an employee of the school? \_\_\_Yes \_\_\_X\_\_\_No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_Yes \_\_\_X\_\_\_No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>None</i>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>None</i>				

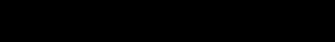
*Russ J. Richards*  
 \_\_\_\_\_  
 Signature

*7-21-2011*  
 \_\_\_\_\_  
 Date

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2010-11

\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

- 1. Trustee Name (print) GAIL SKAID
- 2. Charter School Name Urban Choice
- 3. Charter Authorizer Entity SED
- 4. Home Address\* 
- 5. Business Address\* 
- 6. Daytime Phone\* 
- 7. E-Mail Address\* 
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)  
Fundraising

9. Is the trustee an employee of the school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school?  Yes  No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p><b>NONE</b></p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p><b>NONE</b></p>				

Signature

Date

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Deborah R. Waltzer \_\_\_\_\_
2. Charter School Name Urban Choice Charter School \_\_\_\_\_
3. Charter Authorizer Entity New York State Board of Regents \_\_\_\_\_
4. Home Address\* [REDACTED] \_\_\_\_\_
5. Business Address\* [REDACTED] \_\_\_\_\_
6. Daytime Phone\* [REDACTED] \_\_\_\_\_
7. E-Mail Address\* [REDACTED] \_\_\_\_\_
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
Member \_\_\_\_\_  
\_\_\_\_\_

9. Is the trustee an employee of the school? \_\_\_ Yes \_\_\_x\_\_\_ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.  
\_\_\_\_\_

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_ Yes \_\_\_x\_\_\_ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.  
\_\_\_\_\_



Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Spiro Ziogas\_\_\_\_\_
2. Charter School Name Urban Choice Charter School\_\_\_\_\_
3. Charter Authorizer Entity NYS ED\_\_\_\_\_
4. Home Address\* \_\_\_\_\_
5. Business Address\* \_\_\_\_\_
6. Daytime Phone\* \_\_\_\_\_
7. E-Mail Address\* \_\_\_\_\_
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
Treasurer, Chair of the Finance Committee, Parent\_\_\_\_\_

9. Is the trustee an employee of the school? \_\_\_Yes \_X\_No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_Yes \_X\_No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
HSBC Bank	Bank of Record	N/A	Spiro Ziogas. I am a Branch Manager for HSBC.	I do not take part in discussions or decisions regarding services proposed by HSBC.



July 19, 2011

**Appendix G: Board of Trustees Membership Table**

This Table is required of Board of Regents-authorized charter schools, and optional for charter schools authorized by other chartering entities.

List the board membership and the number of board members joining and leaving the board in the 2010-11 school year.

<b>Current Board Members</b>				
<b>Name</b>	<b>Position on the Board</b>	<b>Committee affiliation(s)</b>	<b>Area of expertise, and/or additional role at school (parent, staff member etc.)</b>	<b>Number of terms served and length of each, including date of election and expiration</b>
Hanif Abdul-Wahid	Chair	Executive	Community Relations	2 <sup>nd</sup> 3 year term to expire 6/13
Sidney Moore	Vice Chair	Executive/Governance	Human Resources	1 <sup>st</sup> 3 year term to expire 6/12
Edward Cavalier	Secretary	Executive/Governance	Education	1 <sup>st</sup> 3 year term to expire 6/12
Spiro Ziogas	Treasurer	Executive/Finance	Finance, Parent	2 <sup>nd</sup> 3 year term to expire 6/12
Thomas Felton, Jr.		Finance	Parent	2 <sup>nd</sup> 3 year term to expire 6/14
Susan Fox	Governance Chair	Governance	Finance/Business	2 <sup>nd</sup> 3 year term to expire 6/13
John Page		Finance	Community Engagement	1 <sup>st</sup> 3 year term to expire 6/13
Lisa Richards		Finance	Finance	1 <sup>st</sup> 3 year term to expire 6/13
Frank Rossi		Governance	Education	1 <sup>st</sup> 3 year term to expire 6/12
Michael Abraham	Secretary	Finance	Finance	Elected 2007 - Resigned 11/2010
Tamala Lynch-Bradford	Secretary	Finance	Finance	Elected 2008 - Resigned 11/2010
Gail Sklair		Fundraising	Parent	Elected 2009 - Resigned 9/2010
Debbie Waltzer		Finance and Fundraising	Volunteer	Elected 2/2011 - Resigned 6/2011
<b>Total Members joining the board the 2010-11 school year</b>				4
<b>Total Members departing the board during the 2010-11 school year</b>				4

## Appendix A: Progress toward Charter Goals

Given the late release of 2010-11 NYS state assessment data, this component of the Annual Report is being submitted separately.

Using the table below, list each objective and measure contained in the school's current performance goals relating to the success of the academic program. For each listed measure, state whether the school has met, is making progress toward meeting, or has not met the measure. Measures must be the same as those listed in the school's approved charter. Provide data or other evidence supporting the statement. If the goal has not been met, describe why it was not met, and the efforts that the school will undertake to attain it.

### Absolute Goals:

2010-11 Progress Toward Attainment of Academic Charter Goals				
Goal/Objective: Desired Level of Attainment	Actual Result: Observed Level of Attainment	Measure Used To Indicate Attainment of The Goal/Objective	Was the Goal/ Objective Met? (Y/N)	Explanation if Not Met/Efforts to be Undertaken
81% of Grade 3 will meet or exceed standards in ELA	56% at level 3 or 4	NYSTP ELA 2010-11	N	See below
81% of Grade 4 will meet or exceed standards in ELA	39% at level 3 or 4	NYSTP ELA 2010-11	N	See below
81% of Grade 6 will meet or exceed standards in ELA	38% at level 3 or 4	NYSTP ELA 2010-11	N	See below
81% of Grade 8 will meet or exceed standards in ELA	12% at level 3 or 4	NYSTP ELA 2010-11	N	See below
81% of Grade 4 will meet or exceed standards in Math	46% at level 3 or 4	NYSTP Math 2010-11	N	See below
81% of Grade 7 will meet or exceed standards in Math	33% at level 3 or 4	NYSTP Math 2010-11	N	See below
81% of Grade 8 will meet or exceed standards in Math	28% at level 3 or 4	NYSTP Math 2010-11	N	See below
86% of Grade 4 will meet or exceed standards in Science	94% at level 3 or 4	NYSTP Science	Y	
76% of Grade 8 will meet or exceed standards in Science	66% at level 3 or 4	NYSTP Science	N	See below
86% of Grade 5 will meet or exceed standards in Social Studies	N/A	No test was given	N/A	
76% of Grade 8 will meet or exceed standards in Social Studies	N/A	No test was given	N/A	
76% minimum passing rate for DRA Level 24 for Grade 2	89% for Level 24		Y	
77% minimum passing rate for DRA Level 40 for Grade 4	81% for Level 40		Y	

**Comparative Goals:**

2010-11 Progress Toward Attainment of Academic Charter Goals				
Goal/Objective: Desired Level of Attainment	Actual Result: Observed Level of Attainment	Measure Used To Indicate Attainment of The Goal/Objective	Was the Goal/ Objective Met? (Y/N)	Explanation if Not Met/Efforts to be Undertaken
Grades 3-8 passing rates For ELA 10% higher than RCSD	14% Higher	NYSTP ELA 2010-11	Y	
Grades 3-8 passing rates For Math 10% higher than RCSD	10% higher	NYSTP Math 2010-11	Y	

**Summary**

Urban Choice Charter School continues to progress. Unfortunately, the academic status of the school is not aligned with its social/emotional success. The school continues to enjoy a positive school culture that is acclaimed by staff, visitors, students and their families. School leadership will build upon this pillar, raising student achievement to where it as originally intended, despite the depth and scope of challenges that have to be overcome.

The 2010-2011 school year showed students progressing in both ELA and Math in most grades but this improvement was based on the “old” standards. NYS ELA and Math scores fell short when viewed next to the new standards/passing rates. By raising the cut off for passing, SED challenged the school to do better. We accept this charge and changes have been made that will help us to move forward.

**Explanation for not meeting some of the year 6 goals**

The primary reason why the school did not meet many of its academic goals was because the recalibrated scores (new passing rates) required that more students achieve scores of “high 3” and “4” on the exams and UCCS still has many students scoring in the low 3 and high 2 range. In short, not enough of the critical mass has been moved far up enough. This is particularly true at the middle school level.

There are a number of reasons why standards were not met. For clarification purposes, four (4) summaries will be included here. The first paragraph will describe some general issues that affected progress at the elementary level. The second section will look specifically at middle school (grades 7, 8) ELA results. The third paragraph will detail grades 7 and 8 math and the last section will focus on grade 8 science results.

**1.** Results in grades 3-6 were good when compared to the previous year. This was true both when comparing year to year (same grade) but also when reviewing cohort groups. With the exception of fifth grade, there was growth in ELA and Math at every grade level. Unfortunately, the school still has work to do before the majority of students reach and surpass the higher passing rates established by SED. A variety of issues contributed to this shortfall:

- The school had a new Principal and it was unrealistic to think her transition would be seamless and that learning would significantly increase within such a short period of time. Getting acclimated takes time.
- The new Principal implemented some worthwhile initiatives like forming Professional Learning Communities (PLC's) but these may have taken time away from classroom instruction. The changes were made with long-term advantages in mind. In the short-term the changes may have distracted the teachers as they learned how to operate as a cohesive team and to shift their focus from what they are teaching to what students are learning.
- Technology issues affected our school this year. Our server broke down, significantly affecting the efficiency of the systems support teachers and staff depends on.
- Continuity was made more difficult this year due to an unusual increase in student withdrawals (and subsequent enrollment of new students) last year.
- It is worth mentioning that last year the school made the commitment to use data more effectively. Part of this initiative involved implementing a new software program (PowerSchool) to manage our data. This process was not only multidimensional but the data migration was time and resource consuming. Unfortunately the school's plan was not well constructed and as result data was not effectively gathered or utilized. Staff was overwhelmed and not able to provide appropriate focus on student learning.
- Finally, stress may also have played a role in why achievement was not as high as we hoped for. We know from staff satisfaction surveys that many teachers felt stress due to the above transitions. This did not help their ability to raise student achievement.

## 2. Middle ELA

- A significant factor for explaining middle school deficiencies in English Language Arts has to be attributed to the fact that the school did not have subject specialist teaching ELA. The teacher was a middle grades teacher, but she was not certified in this particular area. As a result she may not have had the curricular knowledge necessary to reach standards. The school does have a subject specialist in this area this year.

## 3. Middle Math

- There were significant gains made in both seventh and eighth grade from the previous year but we are still far short of our goals. This may simply be a matter of time. Last year was the first year that the school had an experienced, certified, middle school math specialist. He did an outstanding job but he and the students needed to become more acclimated to each other. This included an understanding of expectations and responsibilities. The bar had *been raised* for all students and this leap was a struggle for many. We are confident that there will be continued growth with prolonged continuity.
- Another significant element that slowed progress was the fact that the school offered eighth grade students the option of taking Regents math (Integrated Algebra) or regular grade 8 math. This caused confusion when after two months the Principal realized that several students enrolled in Regents Integrated Algebra were not properly prepared. The class was cancelled, students were regrouped and this change affected achievement.



#### 4. Grade 8 Science

- While the school did not make its goal for eighth-grade science, the results were decent. 66% passed. It is worth noting that this particular class of students had some individuals who had severe discipline issues. Due to suspension these students not only missed science classes but also important labs.

#### Growth Goals:

<b>2010-11 Progress Toward Attainment of Charter-Specific Goals</b>				
<b>Goal/Objective: Desired Level of Attainment</b>	<b>Actual Result: Observed Level of Attainment</b>	<b>Measure Used To Indicate Attainment of The Goal/Objective</b>	<b>Was the Goal/ Objective Met? (Y/N)</b>	<b>Explanation if Not Met/Efforts to be Undertaken</b>
1 yr of academic growth for students in grades 1-5 with grade level or higher achievement in Reading/Language Arts	1.1	Stanford Achievement Test Series, Tenth Edition	Y	
1 yr of academic growth for students in grades 1-5 with grade level or higher achievement in Math	1.3	Stanford Achievement Test Series, Tenth Edition	Y	
1.2 yrs of academic growth for students in grades 1-5 with below grade level achievement in Reading/Language Arts	.8	Stanford Achievement Test Series, Tenth Edition	N	See below
1.2 yrs of academic growth for students in grades 1-5 with below grade level achievement in Math	1.0	Stanford Achievement Test Series, Tenth Edition	N	See below

#### Grades 1 – 5 Stanford Reading/Language Arts and Mathematics Results

- The outcomes fell short of the goal due several factors, which were recognized. We are making improvements to address the concerns.
- Curriculum at each grade level needed to be studied and revised so that concepts and skills were not being addressed to the same magnitude at each grade level. The curriculum needed to be scaffolded and adjusted so that the students' depth of learning would improve at each grade level.
- This past summer, several teachers participated in Professional Development that allowed them to study the NYS Common Core Standards. Teachers then re-wrote curriculum and mapped it for every grade level in both English Language Arts and Math.

- Response to Intervention (RtI) was implemented this year to allow for specific, targeted instruction in the identified deficit areas of individual students.
- Lastly, reading and math specialists coach teachers daily and work with small groups of students within the RtI model to remediate specific skill deficits.

### Annual Goals:

2010-11 Progress Towards Attainment of Charter-Specific Goals	
Percent of all students in each grade (3-12) who will make Honor Roll on the Spring report card (Goal: 50%)	28%
Percent of those students in grades 3-8 who fail the NYS ELA exams who will enroll in the summer remediation program (Goal: 75%)	83%
Percent of all parents or guardians who will attend two in-school conferences (confirmed by signed conference forms). (Goal: 80%)	60%
Number of volunteer hours in 2010-2011 (with a 10% increase each successive year) (Goal: 2000)	2204

### Summary:

#### Honor Roll Results:

During the 2010-11 school year, the rate of Honor Roll attained was 28%. This was significantly less than the 50% goal set by UCCS. It has been assessed that UCCS was not nearly as assertive in a proactive manner to identify students in need of assistance and then implementing strategies to in fact assist these students. For the 2011-12 school year, teachers are:

- working much more collaboratively
- working in PLC teams
- focusing on assessment strategies
- implementing RtI

These are all efforts to support students early on before falling too far behind.

#### Parent Conferences:

UCCS prides itself on high levels of parent involvement. This was reflected in its aggressive 80% goal for parents to attend 2 or more teacher conferences during 2010-11. Unfortunately, UCCS failed to track this information formally. It is the feeling of the UCCS administration that we were likely at or above this mark. For the 2011-12 school year, UCCS will more closely track this data.