

# I. SCHOOL INFORMATION AND COVER PAGE

Created Thursday, August 01, 2013

## Page 1

### 1. SCHOOL NAME

(Select School name from dropdown menu; BEDS # appears first)

261600860906 TRUE NORTH ROCH PREP CS

### 2. CHARTER AUTHORIZER

SUNY-Authorized Charter School

### 3. DISTRICT / CSD OF LOCATION

Rochester

### 4. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
630 Brooks Ave. Rochester, NY 14619	585-436-8629	585-436-5985	mdiaz@rochesterprep.org
also located at 899 Jay St., Rochester, NY 14611			

### 4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES   Contact Name	Marya Murray-Diaz
4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES   Title	Director of Operations
4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES   Emergency Phone Number (###-###-####)	

### 5. SCHOOL WEB ADDRESS (URL)

www.rochesterprep.org

### 6. DATE OF INITIAL CHARTER

2006-01-01 00:00:00

### 7. DATE FIRST OPENED FOR INSTRUCTION

2006-08-01 00:00:00

8. TOTAL NUMBER OF STUDENTS ENROLLED IN 2012-13 (as reported on BEDS Day)

(as reported on BEDS Day)

672

9. GRADES SERVED IN SCHOOL YEAR 2012-13

Check all that apply

- K
- 1
- 2
- 3
- 5
- 6
- 7
- 8

10. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes/No	Name of CMO/EMO
Yes	Uncommon Schools

10a. Please provide the name and contact information for each of the following individuals who are management level personnel associated with the CMO.

	Name	Work Phone	Alternate Phone	Email Address	Contact this individual also in emergencies
CEO (e.g., network superintendent)	Brett Peiser	[REDACTED]		[REDACTED]	No
CFO (e.g., network CFO)	Carolyn Hack	[REDACTED]		[REDACTED]	No
Compliance Contact	Anna Hall, Chief Operating Officer	[REDACTED]		[REDACTED]	Yes
Complaint Contact	Joshua Phillips, Managing Director	[REDACTED]		[REDACTED]	No

## 11. FACILITIES

Will the School maintain or operate multiple sites?

Yes, 2 sites

## 12. SCHOOL SITES

Please list the sites where the school will operate in 2013-14.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	630 Brooks Ave. Rochester, NY 14619	585-436-86 29	ROCHESTER CITY SD	5-8	Yes	Rent/Lease
Site 2	899 Jay St. Rochester, NY 14611	585-235-00 08	ROCHESTER CITY SD	K-4	Yes	Rent/Lease
Site 3						

12a. Please provide the contact information for Site 1 (same as the primary site).

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Patrick Pastore	[REDACTED]		[REDACTED]
Operational Leader	Marya Murray-Diaz	[REDACTED]	[REDACTED]	[REDACTED]
Compliance Contact	Marya Murray-Diaz	[REDACTED]	[REDACTED]	[REDACTED]
Complaint Contact	Patrick Pastore	[REDACTED]		[REDACTED]

12b. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Jaimie Brillante	[REDACTED]		[REDACTED]
Operational Leader	Brian Marciano	[REDACTED]	[REDACTED]	[REDACTED]
Compliance Contact	Brian Marciano	[REDACTED]	[REDACTED]	[REDACTED]
Complaint Contact	Jaimie Brillante	[REDACTED]		[REDACTED]

14. Were there any revisions to the school's charter during the 2012-2013 school year? (Please include both those that required authorizer approval and those that did not require authorizer approval).

No

16. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and use the mouse on your PC or the stylus on your mobile device to sign your name).

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• Yes

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Signature, Head of Charter School

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Signature, President of the Board of Trustees

Thank you.

**True North Rochester Preparatory  
CHARTER SCHOOL**

**2012-13 ACCOUNTABILITY PLAN  
PROGRESS REPORT**

Submitted to the SUNY Charter Schools Institute on:

September 16, 2013

By Brian Marciano, Director of Operations, Elementary School  
and Marya Murray-Diaz, Director of Operations, Middle School

630 Brooks Ave. Rochester, NY 14619  
899 Jay St. Rochester, NY 14611

Brian Marciano, Director of Operations at the elementary school, and Marya Murray-Diaz, Director of Operations at the middle school, prepared this 2012-13 Accountability Progress Report on behalf of the school’s board of trustees:

Trustee’s Name	Board Position
Geoffrey Rosenberger	Chair
James Gleason	Trustee
Jean Howard	Trustee
Jim Ryan	Trustee
Jane Glazer	Trustee
Ronald Zarella	Trustee
Rebecca Sumner	Trustee
Doug Lemov	Trustee
Joshua Phillips	Trustee

**David McBride has served as the Principal of the Middle School since 2009 and Jaimie Brillante has served as the Principal of the Elementary School since 2012.**

## INTRODUCTION

The mission of True North Rochester Preparatory Charter School ("Rochester Prep") is to prepare all students to enter and succeed in college through effort, achievement and the content of their character. All Rochester Prep students will demonstrate excellence in reading, writing, math, science, and history, while consistently exemplifying the virtues of diligence, integrity, responsibility, compassion, perseverance and respect.

Rochester Prep ensures that students develop the skills, knowledge, and character necessary to grant them full access to opportunity and prosperity, including enrollment and success in college. The school features a rigorous academic program that guides students to meet the highest standards and at the same time develops young men and women of character and integrity.

### School Enrollment by Grade Level and School Year

School Year	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
2009-10						76	69	65	45					255
2010-11	84	83				86	81	60	51					445
2011-12	83	83	81			95	88	65	44					539
2012-13	92	86	89	80		95	96	67	57					662

## ENGLISH LANGUAGE ARTS

### **Goal 1: English Language Arts**

All students at the school will become proficient in reading and writing of the English language.

### **Background**

Rochester Prep's ELA program emphasizes both strong reading and strong writing. In reading, the program emphasizes four key aspects of literacy: decoding, fluency, vocabulary and comprehension. In the elementary school grades (K-3) there are 3 literacy blocks of 45 minutes each day and students are broken up into groups based on STEP (Strategic Teaching and Evaluation of Progress) levels. In the literacy blocks, students focus on reading mastery, guided reading, and reading comprehension. Students spend 45 minutes writing daily, in addition to the 3 literacy blocks.

In the middle school grades (5-8), in addition to an hour and fifteen minutes per day of reading instruction we offer book club for 25 minutes every day. During book club, students constantly practice decoding and fluency. Students who struggle are augmented with remedial reading groups based on Wilson Reading and other intervention strategies. Our reading teachers have made a particularly intentional investment in building vocabulary as a key to literacy- they teach a single vocabulary word each day, using a protocol that draws on the work of Isabel Beck and others to ensure deep meaning of words. Students also receive an hour of writing instruction every day. The writing program at Rochester Prep is also integrated into the other subject areas, including Math, Science, and History. The writing classes emphasize both composition and mechanics.

### **Goal 1: Absolute Measure**

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State English language arts examination for grades 3-8.

### **Method**

The school administered the New York State Testing Program English language arts assessment to students in 3<sup>rd</sup> and 5<sup>th</sup> through 8<sup>th</sup> grade in April 2013. Each student's raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year's test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year.

**2012-13 State English Language Arts Exam  
Number of Students Tested and Not Tested**

Grade	Total Tested	Not Tested <sup>1</sup>			Total Enrolled
		IEP	ELL	Absent	
3	80	0	0	0	80
4					
5	95	0	0	0	95
6	96	0	0	0	96
7	67	0	0	0	67
8	57	0	0	0	59
All	395	0	0	0	395

**Results**

397 of the Rochester Prep students enrolled in April 2013 took the New York State ELA assessment as scheduled. Twenty-five percent of Rochester Prep 3<sup>rd</sup> grade students reached proficiency on the 2013 NYS ELA exam. The vast majority of the 5<sup>th</sup> grade class at Rochester Prep is in its first year at the school, and the 8 students who repeated 5<sup>th</sup> grade did not reach proficiency.

Eight percent of Rochester Prep 6<sup>th</sup> grade students in at least their second year at the school reached proficiency on the 2013 NYS ELA exam. Fifteen percent of Rochester Prep 7<sup>th</sup> graders in at least their second year at the school reached proficiency on the 2013 NYS ELA exam. Students in the 8<sup>th</sup> grade posted a proficiency rate of 23% on the 2013 NYS ELA exam.

Overall, 17% of Rochester Prep students in at least their second year reached proficiency levels on the NYS ELA exam.

**Performance on 2012-13 State English Language Arts Exam  
By All Students and Students Enrolled in At Least Their Second Year**

Grades	All Students		Enrolled in at least their Second Year	
	Percent	Number Tested	Percent	Number Tested
3	23%	80	25%	72
4				
5	4%	95	0%	8
6	10%	96	8%	74
7	15%	67	15%	65
8	23%	57	23%	57
All	14%	395	17%	276

<sup>1</sup> Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

## Evaluation

Rochester Prep fell short of meeting the first Absolute measure of its accountability plan. The school had 17% of students scoring proficient or advanced, or 58 percentage points below the stated goal. Each individual grade fell below the 75% measure, with the difference ranging from 71 percentage points for 5<sup>th</sup> graders in their 2<sup>nd</sup> year, to 52 percentage points for Rochester Prep's 8<sup>th</sup> grade.

Before and during the 2012-13 school year, Rochester Prep made improvements to its scopes and sequences to increase alignment with the Common Core Learning standards. Rochester Prep also made changes to its interval assessment program to increase their alignment with the Common Core Learning standards. Rochester Prep's instructional leaders feel that these changes improved upon an already strong program and led to increased student learning in Reading and Writing. In 2012-13, test scores decreased dramatically for every school in the state. Like all other schools in the state and the region, Rochester Prep saw a dramatic decline in its test scores. Because of the improvements made in Rochester Prep's curriculum and assessment program, Rochester Prep does not feel that the decline in scores reflects a deficiency in the Rochester Prep program. Rather, the decrease is reflective of a significant change in the New York State Test.

While we believe that the Rochester Prep ELA program improved in 2012-13, school leaders acknowledge that there is much work to be done in the area of ELA performance. As described at the end of this section, Rochester Prep will undertake important changes in the 2013-14 school year, which school leaders expect to lead to increased ELA performance. In addition, Rochester Prep will continue its already effective ELA program, and will continue to hone those where there is room for growth. We believe our intentional approach to ELA, by keeping Reading and Writing as separate courses, coupled with the school's commitment to decoding, fluency, and classic literature is a key driver of our success and that the impact of these programs will compound going forward. We have continued to focus on making writing rigorous and demanding across the curriculum as the lever of future growth and a predictor of college success.

## Additional Evidence

### English Language Arts Performance by Grade Level and School Year

Grade	Percent of Students Enrolled in At Least Their Second Year Achieving Proficiency					
	2010-11		2011-12		2012-13	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
3					25%	72
4						
5					0%	8
6	82%	65	65%	80	8%	74
7	92%	59	88%	65	15%	65
8	71%	52	73%	44	23%	57
All	82%	177	75%	189	17%	276

As displayed in the chart above, Rochester Prep students have performed well in ELA in past years. Rochester Prep has met its first Absolute Accountability Plan measure in ELA in the past two years.

Because the 2012-13 New York State ELA exam differed drastically from the ELA exams given in years past, it is difficult to draw comparisons between the 2012-13 test and its predecessors.

**Goal 1: Absolute Measure**

Each year, the school’s aggregate Performance Level Index (PLI) on the State English language arts exam will meet the Annual Measurable Objective (AMO) set forth in the state’s NCLB accountability system.

**Method**

The federal No Child Left Behind law holds schools accountable for making annual yearly progress towards enabling all students to be proficient. As a result, the state sets an Annual Measurable Objective (AMO) each year to determine if schools are making satisfactory progress toward the goal of proficiency in the state’s learning standards in English language arts. To achieve this measure, all tested students must have a Performance Level Index (PLI) value that equals or exceeds the current year’s English language arts AMO. The PLI is calculated by adding the sum of the percent of all tested students at Levels 2 through 4 with the sum of the percent of all tested students at Levels 3 and 4. Thus, the highest possible PLI is 200.<sup>2</sup>

**Results**

A table displaying the calculation of Rochester Prep’s Performance Level Index for the 2012-13 school year appears below. However, the State Education Department has not recalibrated the AMO to align with the new English Language Arts 3-8 testing program. Rochester Prep cannot report results in this section of the Accountability Plan Progress Report.

**English Language Arts 2012-13 Performance Level Index (PLI)**

Number in Cohort	Percent of Students at Each Performance Level			
	Level 1	Level 2	Level 3	Level 4
395	41	46	12	2

$$\begin{array}{rcccccc}
 \text{PI} & = & 46 & + & 12 & + & 2 & = & 60 \\
 & & & & 12 & + & 2 & = & \underline{14} \\
 & & & & & & \text{PLI} & = & 74
 \end{array}$$

**Evaluation**

*The State Education Department has not recalibrated the AMO to align with the new English Language Arts 3-8 testing program*

<sup>2</sup> In contrast to SED’s Performance Index, the PLI does not account for year-to-year growth toward proficiency.

### Goal 1: Comparative Measure

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of all students in the same tested grades in the local school district.

### Method

A school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district.

### Results

Rochester Prep students in at least their second year outscored the Rochester City School District's aggregate performance by 8 percentage points (14% vs 6%) on the 2013 grade 3, 5, 6, 7, and 8 ELA exams.

**2012-13 State English Language Arts Exam  
Charter School and District Performance by Grade Level**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 <sup>nd</sup> Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
3	25%	72	6%	2221
4				
5	0%	8	5%	2118
6	8%	74	6%	2138
7	15%	65	6%	1997
8	23%	57	6%	2053
All	<b>14%</b>	204	<b>6%</b>	10527

### Evaluation

Rochester Prep exceeded the measure of comparative district proficiency in ELA during the 2012-2013 school year in every grade except for one. Rochester Prep 5<sup>th</sup> graders in at least their second year fell short of surpassing the district. While we are disappointed in the performance of our 8 students who repeated 5<sup>th</sup> grade, we do not believe this number is statistically significant. In all other grade levels the Rochester Prep students outperformed the Rochester City School District. Students in at least their second year outscored the District by 8 percentage points (14% vs 6%) overall. Rochester Prep outperformed the District by 19 percentage points (25% vs 6%) on the grade 3 ELA exam, by 2 percentage points (8% vs 6%) on the 2012 grade 6 ELA exam, by 9 percentage points (15% vs 6%) on the grade 7 ELA exam, and by 17 percentage points (23% vs. 6%) on the grade 8 ELA exam.

**Additional Evidence**

The table below illustrates the comparatively higher levels of performance for Rochester Prep students in at least their second year compared to the local district as a whole. In nearly all cases, Rochester Prep students in at least their second year outperformed the local district cohorts.

**English Language Arts Performance of Charter School and Local District  
by Grade Level and School Year**

Grade	Percent of Students Enrolled in at Least their Second Year Who Are at Proficiency Compared to Local District Students					
	2010-11		2011-12		2012-13	
	Charter School	Local District	Charter School	Local District	Charter School	Local District
3					25%	6%
4						
5					0%	5%
6	71%	30%	46%	22%	8%	6%
7	49%	21%	63%	16%	15%	6%
8	50%	17%	39%	19%	23%	6%
All	57%	22%	50%	19%	17%	6%

While schools are required to compare themselves to the local school district, there are individual schools that also provide a compelling comparison. Schools 16, 44, and 3 were chosen as points of comparison because they each provide a K-8 academic program, have similar demographics, and are in similar neighborhoods as our school buildings.

Rochester Prep students in at least their second year outperformed these local schools in every grade level except 5<sup>th</sup> grade.

**2012-13 English Language Arts Performance of  
Charter School and Comparison Schools by Grade Level**

Grade	Percent of Charter School Students Enrolled in At Least Their Second Year and All Students in Comparison Schools Scoring Proficient on the State Exam by Grade							
	Charter School		School 16		School 44		School 3	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
3	25%	72	5%	42	5%	40	7%	59
4								
5	0%	8	2%	41	2%	42	6%	64
6	8%	74	2%	46	2%	57	2%	67
7	15%	65	2%	53	2%	57	5%	96
8	23%	57	0%	52	0%	47	5%	100
All	17%	276	2%	234	2%	243	5%	386

**Goal 1: Comparative Measure**

Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for students eligible for economically disadvantaged students among all public schools in New York State.

**Method**

The Charter Schools Institute conducts a Comparative Performance Analysis, which compares the school’s performance to demographically similar public schools state-wide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school’s actual performance to the predicted performance of public schools with a similar economically disadvantaged percentage. The difference between the schools’ actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3 or performing higher than expected to a small degree is the requirement for achieving this measure.

Given the timing of the state’s release of economically disadvantaged data and the demands of the data analysis, the 2012-13 analysis is not yet available. This report contains 2011-12 results (using free-lunch eligible percentage), the most recent Comparative Performance Analysis available.

**Results**

The Effect Size demonstrates that the school’s overall comparative performance is higher than expected to a small degree.

**2011-12 English Language Arts Comparative Performance by Grade Level**

Grade	Percent of Free Lunch Eligible Students	Number of Students Tested	Percent of Students at Levels 3&4		Difference between Actual and Predicted	Effect Size
			Actual	Predicted		
3	63.8%					
4						
5		95	44.2	48.8	-4.6	-0.31
6		88	47.7	43.6	4.1	0.27
7		65	63.1	39.8	23.3	1.40
8	44	38.6	37.8	0.8	0.05	
<b>All</b>	<b>63.8%</b>	<b>292</b>	<b>48.6</b>	<b>43.6</b>	<b>5.0</b>	<b>0.30</b>

<b>School's Overall Comparative Performance:</b>
Higher than expected to a small degree

**Evaluation**

The currently available comparative performance Effect Size data for 2011-2012 show that Rochester Prep met the comparative performance measure in 2011-2012, meeting the goal of an Effect Size of 0.3. Rochester Prep students scored higher than expected to a small degree, on the aggregate, and had positive Effect Sizes in 3 out of the 4 grade levels studied.

**Additional Evidence**

The 2011-2012 school year was the sixth year of Rochester Prep's operation. It was the fifth time we can make an official year to year comparison between the Effect Sizes.

**English Language Arts Comparative Performance by School Year**

School Year	Grades	Percent Eligible for Free Lunch	Number Tested	Actual	Predicted	Effect Size
2009-10	5-8	60%	254	64.6	41.0	1.39
2010-11	5-8	70%	275	49.1	37.1	0.75
2011-12	5-8	64%	292	48.6	43.6	0.30

The Effect Size has dropped by 0.45 (0.75 to 0.30) from 2010-2011 to 2011-2012.

**Goal 1: Growth Measure**

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.

**Method**

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2012-13 and also have a state exam score in 2011-12 including students who were retained in the same grade. Students with the same 2011-12 scores are ranked by their 2012-13 scores and assigned a percentile based on their relative growth in performance (mean growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the statewide median, it must have a mean growth percentile greater than 50.

**Results**

Because the State Education Department has not yet reported schools' mean growth percentiles for the 2012-13 school year, Rochester Prep cannot report on its performance on this measure.

*The State Education Department has not yet reported schools' mean growth percentiles for the 2012-13 school year.*

**Growth Measure (national norm-referenced assessment)**

Each year, on a national norm-referenced assessment, all grade-level cohorts of students (in grades K-3) will reduce by one half the gap between their average NCE in the previous year and an NCE of 50 in the current year. If a grade-level cohort exceeds an NCE of 50 in the previous year, the cohort is expected to show a positive gain in the current year.

**Method**

This measure examines the change in performance of the same group of students from one year to the next and the progress they made towards the desirable outcome of grade level or an NCE of 50. Each grade level cohort consists of those students who took the same norm-referenced exam in 2011-12 and 2012-13. It includes students who repeated the grade. In addition, the school examines the the aggregate of all cohorts to determine the growth of all students who took the exam in both years.

Students in grades Kindergarten through 2<sup>nd</sup> grade took the Terra Nova Comprehensive Exam in ELA in the fall of 2012 and the spring of 2013. Although this exam cannot be compared with the Rochester City School District, it's a national norm-referenced exam. The table below shows the growth in Terra Nova scores over the course of the school year.

## Results

### Cohort Growth on Cohort Growth on Terra NovaTest from Spring 2012 to Spring 2013

Grade	Cohort Size	Percent Performing At or Above NCE of 50			Target Achieved
		2011-12	Target	2012-13	
K	92	96%	96%	82%	No
1	86	89%	89%	76%	No
2	89	95%	95%	74%	No
All	247	93%	93%	77%	No

## Evaluation

Rochester Prep administered a different version of the Terra Nova test for the first time in the spring of 2013. This new version was more rigorous than the one we administered in the past. As a result, comparisons with previous administrations of the Terra Nova Test are not valid. Rochester Prep reports the results of the spring 2012 and 2013 assessments above.

### Summary of the English Language Arts Goal

Rochester Prep fell short of the applicable absolute measure in the Accountability Plan Progress Report. Seventy-five percent of all tested students enrolled in at least their second year would perform at proficiency on the New York State English Language Arts exam.

However, Rochester Prep achieved all three of the comparative goals outlined in the Accountability Plan Progress Report. First, for every grade level but one, Rochester Prep students outperformed their Rochester City School District counterparts, and outperformed the RCSD on the aggregate as well. Second, the students of Rochester Prep met the predicted Effect Size, performing higher than expected to a small degree, in the 2011-2012 school year. Third, Rochester Prep students in at least their second year reached higher proficiency levels than similar students in local K-8 schools in the Rochester City School District in all grade levels but one, and outperformed these schools on the aggregate as well.

<b>Type</b>	<b>Measure</b>	<b>Outcome</b>
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State English language arts exam for grades 3-8.	Did Not Achieve
Absolute	Each year, the school's aggregate Performance Level Index (PLI) on the state English language arts exam will meet that year's Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	N/A
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of students in the same tested grades in the local school district.	Achieved in grades 3, 6, 7, 8.  Did not achieve in grade 5 (8 students)
Comparative	Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2011-12 school district results.)	Achieved
Growth	Each year, under the state's Growth Model the school's mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.	N/A
Growth	Each year, on a national norm-referenced assessment, all grade-level cohorts of students (in grades K-3) will reduce by one half the gap between their average NCE in the previous year and an NCE of 50 in the current year. If a grade-level cohort exceeds an NCE of 50 in the previous year, the cohort is expected to show a positive gain in the current year	N/A
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at or above Level 3 on the state exam will be greater than that of all students in the same tested grades in the local school district.	Achieved

## **Action Plan**

Rochester Prep is taking several actions to improve ELA performance for its students. These actions steps relate to the Common Core, Remediation, Observation & Feedback, and Expansion.

### *Common Core*

First, beginning in the 2013-14 school year, Rochester Prep will implement a curriculum that is fully aligned with the Common Core Learning Standards. In addition, Rochester Prep will partner with the other Uncommon schools located in New York State to procure externally-developed, Common Core-aligned interval assessments. Rochester Prep expects that these changes will positively affect students' performance on the New York State exam. In addition, Rochester Prep plans to continue and further refine its effective strategies for teaching reading and writing.

### *Remediation*

Second, in grades 7 and 8, there are now targeted tutoring groups daily for all students who did not reach proficiency on the previous year's NYS ELA exam or the internal Interim Assessments. All teachers will participate in this tutoring daily.

### *Observation & Feedback*

ELA teachers will receive increased feedback around their action plans and student performance throughout the year. The leadership team at Rochester Prep has intentionally planned out observations and feedback sessions so master teachers can effectively and consistently give more feedback on new teachers' teaching methods and strategies.

### *Expansion*

Part of Rochester Prep's action plan is to create a strong K-12 program for our students. As is demonstrated from the NYS ELA results, the Rochester Prep students who are with us earlier achieve proficiency faster than students who come to us in 5<sup>th</sup> grade. Our 3<sup>rd</sup> graders achieved 25 percent proficiency after only two years at our school, whereas our 8<sup>th</sup> graders achieved 23% proficiency after 4 years in our school. As the elementary students rise into the middle school, Rochester Prep expects to continue to see compounded growth in proportion to the number of years in our schools.

## MATHEMATICS

### **Goal 1: Mathematics**

Students will achieve mastery of skills in Mathematics.

#### **Background**

Rochester Prep's Mathematics program emphasizes both strong computational procedures and problem solving skills. The math program at Rochester Prep takes arithmetic concepts and breaks them down to concrete, step-by-step approaches toward solving problems. At Rochester Prep, math instruction incorporates a rigorous balance between mechanics and problem solving.

In the elementary school, there is one 65-minute block of math a day that focuses on number sense, number systems, and problem-solving. During this block, students chant, act out, and model math with activities and math manipulatives.

In the middle school, in addition to an hour and fifteen minutes per day of math procedural instruction we offer another hour for the development of practical math problem solving skills. Students who struggle with mathematical concepts augment the daily two hours and fifteen minutes of classroom instruction with remedial tutoring groups based on interim assessment data. Our math teachers have made a particularly intentional investment in building a systematic approach toward understanding.

### **Goal 1: Absolute Measure**

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State mathematics examination for grades 3-8.

#### **Method**

The school administered the New York State Testing Program mathematics assessment to students in 3<sup>rd</sup> and 5<sup>th</sup> through 8<sup>th</sup> grade in April 2013. Each student's raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year's test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year.

**2012-13 State Mathematics Exam  
Number of Students Tested and Not Tested**

Grade	Total Tested	Not Tested <sup>3</sup>			Total Enrolled
		IEP	ELL	Absent	
3	80	0	0	0	80
4					
5	94	0	0	1	95
6	96	0	0	0	96
7	67	0	0	0	67
8	57	0	0	0	59
All	394	0	0	1	395

**Results**

Three-hundred ninety-four enrolled students at Rochester Prep took the New York State Math assessment as scheduled in April of 2013.

Rochester Prep did not meet the absolute measure of 75 percent of all students in at least their second year performing at proficiency on the NYS Mathematics exam. In the 3<sup>rd</sup> grade, 12 percent of students reached proficiency. No 5<sup>th</sup> grade student, among the 8 returning, reached proficiency. In the 6<sup>th</sup> grade, 18 percent reached proficiency; in the 7<sup>th</sup> grade, the number was 14 percent, and in the 8<sup>th</sup> grade 32% reached proficiency on the NYS Math exam in 2013.

On the aggregate, 17 percent of Rochester Prep students scored a 3 or 4 on the New York State Mathematics exam in 2013.

**Performance on 2012-13 State Mathematics Exam  
By All Students and Students Enrolled in At Least Their Second Year**

Grades	All Students		Enrolled in at least their Second Year	
	Percent	Number Tested	Percent	Number Tested
3	16%	80	12%	77
4				
5	5%	94	0%	8
6	19%	96	18%	74
7	13%	67	14%	65
8	32%	57	32%	57
All	16%	394	17%	281

<sup>3</sup> Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

## Evaluation

Rochester Prep did not meet the absolute measure of 75% proficient on the NYS Math exam in 2013. All grade levels fell short of this absolute measure.

In the 3<sup>rd</sup> grade, students in at least their second year fell short of the goal by 63 percentage points (12%). At the 5th grade level, no student among the 8 returning students achieved a proficient score on the NYS Math exam. In the 6<sup>th</sup> grade, students fell short by 57 percentage points; in the 7<sup>th</sup> grade, Rochester Prep fell short by 61 percentage points; and in 8<sup>th</sup> grade, students fell short by 43 percentage points.

Overall, there is an upward trajectory in the performance levels as students spend more time at our schools. The slight dip in performance in 7<sup>th</sup> grade can be attributed to a new Math teacher at that grade level. On the aggregate, 17 percent of students in all 5 grade levels reached proficiency levels on the NYS Math exam, falling short of the goal of 75 percent by 58 percentage points.

## Additional Evidence

**Mathematics Performance by Grade Level and School Year**

Grade	Percent of Students Enrolled in At Least Their Second Year Achieving Proficiency					
	2010-11		2011-12		2012-13	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
3					12%	77
4						
5					0%	8
6	100%	65	89%	79	18%	74
7	98%	60	82%	65	14%	65
8	100%	51	86%	44	32%	57
All	99%	176	86%	188	17%	281

As displayed in the chart above, Rochester Prep students have performed well in mathematics in past years. Rochester Prep has met its first Absolute Accountability Plan measure in mathematics in every year except for the current one. In 2012-13, Rochester Prep fell short of meeting its first Absolute Accountability Plan measure in Math.

Because the 2012-13 New York State mathematics exam differed drastically from the math exams given in years past, it is difficult to draw comparisons between the 2012-13 test and its predecessors.

**Goal 1: Absolute Measure**

Each year, the school’s aggregate Performance Level Index (PLI) on the State mathematics exam will meet the Annual Measurable Objective (AMO) set forth in the state’s NCLB accountability system.

**Method**

The federal No Child Left Behind law holds schools accountable for making annual yearly progress towards enabling all students to be proficient. As a result, the state sets an Annual Measurable Objective (AMO) each year to determine if schools are making satisfactory progress toward the goal of proficiency in the state’s learning standards in mathematics. To achieve this measure, all tested students must have a Performance Level Index (PLI) value that equals or exceeds the current year’s mathematics AMO. The PLI is calculated by adding the sum of the percent of all tested students at Levels 2 through 4 with the sum of the percent of all tested students at Levels 3 and 4. Thus, the highest possible PLI is 200.

**Results**

A table displaying the calculation of Rochester Prep’s Performance Level Index for the 2012-13 school year appears below. However, the State Education Department has not recalibrated the AMO to align with the new Mathematics 3-8 testing program. Rochester Prep cannot report results in this section of the Accountability Plan Progress Report.

**Mathematics 2012-13 Performance Level Index (PLI)**

Number in Cohort	Percent of Students at Each Performance Level			
	Level 1	Level 2	Level 3	Level 4
	36	48	14	2

$$\begin{array}{rcccccccl}
 \text{PI} & = & 48 & + & 14 & + & 2 & = & 64 \\
 & & & & 14 & + & 2 & = & \underline{16} \\
 & & & & & & \text{PLI} & = & 80
 \end{array}$$

**Evaluation**

*The State Education Department has not recalibrated the AMO to align with the new Mathematics 3-8 testing program*

**Goal 1: Comparative Measure**

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of all students in the same tested grades in the local school district.

**Method**

A school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which

the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district.

## Results

Of students in at least their second year, all but one of Rochester Prep’s grade levels outperformed the same grades in the local school district, the Rochester City School District.

### **2012-13 State Mathematics Exam Charter School and District Performance by Grade Level**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 <sup>nd</sup> Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
3	12%	77	6%	2246
4				
5	0%	8	6%	2148
6	18%	74	5%	2174
7	14%	65	4%	2033
8	32%	57	4%	2074
All	<b>17%</b>	281	<b>5%</b>	10675

## Evaluation

Rochester Prep’s aggregate proficiency, for students tested and in at least their second year, was 17% on the New York State Mathematics exam in 2013. The comparative aggregate performance of the Rochester City School District was 5%. Thus, Rochester Prep outperformed the district by 12 percentage points. In every grade but one, Rochester Prep students outperformed district students in terms of proficiency.

In the 3<sup>rd</sup> grade, Rochester Prep students exceeded district performance by 6 percentage points (12% vs. 6%). In the 5<sup>th</sup> grade, Rochester Prep students fell short of the district’s performance by 6 percentage points (0% vs. 6%). We do not believe 8 students is statistically significant. In the 6<sup>th</sup> grade, Rochester Prep students outperformed the district by 13 percentage points (18% vs. 5%); in the 7<sup>th</sup> grade, by 10 percentage points (14% vs. 4%); and in 8<sup>th</sup> grade by 28 percentage points (32% vs. 4%).

## Additional Evidence

The tables below illustrate the comparatively higher levels of Math performance for Rochester Prep students in at least their second year compared to the local district, the Rochester City School District, on aggregate. In all grade levels but one, Rochester students in at least their second year outperformed the local district in Math over the past three years.

**Mathematics Performance of Charter School and Local District  
by Grade Level and School Year**

Grade	Percent of Students Enrolled in at Least their Second Year Who Are at Proficiency Compared to Local District Students					
	2010-11		2011-12		2012-13	
	Charter School	Local District	Charter School	Local District	Charter School	Local District
3					12%	6%
4						
5					0%	6%
6	99%	34%	89%	30%	18%	5%
7	90%	30%	82%	23%	14%	4%
8	82%	20%	86%	20%	32%	4%
All	90%	28%	86%	24%	17%	5%

While schools are required to compare themselves to the local school district, there are individual schools that also provide a compelling comparison. Schools 16, 44, and 3 were chosen as points of comparison because they each provide a K-8 academic program, have similar demographics, and are in similar neighborhoods as our school buildings.

Rochester Prep students in at least their second year outperformed these local schools in every grade level except 5<sup>th</sup> grade.

**2012-13 Math Performance of  
Charter School and Comparison Schools by Grade Level**

Grade	Percent of Charter School Students Enrolled in At Least Their Second Year and All Students in Comparison Schools Scoring Proficient on the State Exam by Grade							
	Charter School		School 16		School 44		School 3	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
3	12%	77	0%	42	2%	41	3%	62
4								
5	0%	8	2%	41	2%	42	8%	64
6	18%	74	0%	46	3%	58	0%	68
7	14%	65	0%	52	3%	58	2%	96
8	32%	57	0%	52	2%	48	3%	101
All	17%	281	0%	233	3%	247	3%	391

**Goal 1: Comparative Measure**

Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for students eligible for economically disadvantaged students among all public schools in New York State.

**Method**

The Charter Schools Institute conducts a Comparative Performance Analysis, which compares the school’s performance to demographically similar public schools state-wide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school’s actual performance to the predicted performance of public schools with a similar economically disadvantaged percentage. The difference between the schools’ actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3 or performing higher than expected to a small degree is the requirement for achieving this measure.

Given the timing of the state’s release of economically disadvantaged data and the demands of the data analysis, the 2012-13 analysis is not yet available. This report contains 2011-12 results (using free-lunch eligible percentage), the most recent Comparative Performance Analysis available.

**Results**

In the 2011-12 school year, the Comparative Performance Analysis showed that Rochester Prep performed “Higher than expected to a large degree.” Rochester Prep’s overall effect size was 1.02, far exceeding the required 0.3 effect size. Rochester Prep exceeded the 0.3 effect size in all grades except 5<sup>th</sup> grade.

**2011-12 Mathematics Comparative Performance by Grade Level**

Grade	Percent of Free Lunch Eligible Students	Number of Students Tested	Percent of Students at Levels 3&4		Difference between Actual and Predicted	Effect Size
			Actual	Predicted		
3						
4						
5		94	57.5	59.9	-2.4	-0.13
6		87	89.7	54.9	34.8	1.69
7		65	81.5	53.2	28.3	1.35
8		44	86.4	50.2	36.2	1.67
All	63.8%	290	76.9	55.4	21.5	1.02

<b>School’s Overall Comparative Performance:</b>
Higher than expected to a large degree

## Evaluation

The currently available comparative performance Effect Size data for 2011-2012 show that Rochester Prep met the comparative performance measure in 2011-2012 in Mathematics, exceeding the goal of an Effect Size of 0.3 by 0.72 (1.02 vs. 0.3). Rochester Prep students scored higher than expected to a large degree, on the aggregate, and had positive Effect Sizes in 3 out of the 4 grade levels studied.

## Additional Evidence

Over the past three years, the Effect Size has been similar, demonstrating a higher than expected comparative performance to a large degree in each of the past three years.

**Mathematics Comparative Performance by School Year**

School Year	Grades	Percent Eligible for Free Lunch	Number Tested	Actual	Predicted	Effect Size
2009-10	5-8	60.4	254	76.0	51.5	1.12
2010-11	5-8	65.5	190	75.7	50.5	1.26
2011-12	5-8	64%	290	76.9	55.4	1.02

### Goal 1: Growth Measure

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.

### Method

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2012-13 and also have a state exam score in 2011-12 including students who were retained in the same grade. Students with the same 2011-12 scores are ranked by their 2012-13 scores and assigned a percentile based on their relative growth in performance (mean growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the statewide median, it must have a mean growth percentile greater than 50.

### Results

Because the State Education Department has not yet reported schools' mean growth percentiles for the 2012-13 school year, Rochester Prep cannot report on this measure.

*The State Education Department has not yet reported schools' mean growth percentiles for the 2012-13 school year.*

### **Growth Measure (national norm-referenced assessment)**

Each year, on a national norm-referenced assessment, all grade-level cohorts of students (in grades K-2) will reduce by one half the gap between their average NCE in the previous year and an NCE of 50 in the current year. If a grade-level cohort exceeds an NCE of 50 in the previous year, the cohort is expected to show a positive gain in the current year.

If the school has administered a norm referenced test, e.g. Terra Nova, ITBS, Stanford 10, it should report cohort growth results in a similar fashion to the growth measure based on state tests.

### **Method**

This measure examines the change in performance of the same group of students from one year to the next and the progress they made towards the desirable outcome of grade level or an NCE of 50. Each grade level cohort consists of those students who took the same norm-referenced exam in 2011-12 and 2012-13. It includes students who repeated the grade. In addition, the school examines the the aggregate of all cohorts to determine the growth of all students who took the exam in both years.

Students in grades Kindergarten through second grade took the Terra Nova Comprehensive Exam in Math in the fall of 2011 and the spring of 2012. Although this exam cannot be compared with the Rochester City School District, it is a national, norm-referenced exam. The table below shows the growth in Terra Nova scores over the course of the school year.

### **Cohort Growth on Cohort Growth on Terra Nova Test from Spring 2012 to Spring 2013**

Grade	Cohort Size	Percent Performing At or Above NCE of 50			Target Achieved
		2011-12	Target	2012-13	
K	92	99%	99%	98%	YES
1	86	100%	100%	91%	No
2	89	96%	96%	90%	No
All	247	98%	98%	93%	No

### **Evaluation**

Rochester Prep administered a different version of the Terra Nova test for the first time in the spring of 2013. This new version was more rigorous than the one we have administered in the past. As a result, comparisons with previous administrations of the Terra Nova Test are not valid.

## Mathematics – Regents Integrated Algebra

### Goal 1: Comparative Measure

Each year, the percent to students in the high school Accountability Cohort passing a Regents mathematics exam with a score of 65 or above will exceed that of the high school Accountability Cohort from the local school district.

### Method

The school compares the performance of students in their fourth year in the charter school Accountability Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.

### Results

Rochester Prep's 8<sup>th</sup> graders exceeded the percent of 9<sup>th</sup> grade students passing the Regents Integrated Algebra exam in the Local School District by 31 percentage points.

#### Mathematics Regents Passing Rate with a Score of 65 of Accountability Cohorts by Charter School and School District

Cohort	Charter School		School District <sup>4</sup>	
	Percent Passing	Cohort Size	Percent Passing	Cohort Size
2013	59%	56	28%*	220

\*2012-2013 scores are unavailable for District Students. In the above table scores from 2011-2012 were used.

### Summary of the Mathematics Goal

Rochester Prep fell short of the applicable absolute measure and growth measure in the Accountability Plan Progress Report. The school fell short, on an aggregate, by 58 percentage points from the absolute goal of 75% achieving proficiency on the 2012-2013 Mathematics exams.

However, Rochester Prep achieved all four of the comparative goals outlined in the Accountability Plan Progress Report. First, for every grade level but one, Rochester Prep students outperformed their Rochester City School District counterparts, and outperformed the RCSD on the aggregate as well. Second, the students of Rochester Prep exceeded the predicted Effect Size, performing higher than expected to a large degree in the 2011-2012 school year. Third, Rochester Prep students in at least their second year reached higher proficiency levels than similar students in local K-8 schools in the Rochester City School District in all grade levels but one, and outperformed these schools on the aggregate as well. Fourth, Rochester Prep 8<sup>th</sup> graders outperformed the local school district on the Regents Integrated Algebra exam.

<sup>4</sup> District results for the 2009 cohort are not yet available.

Type	Measure	Outcome
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State mathematics exam for grades 3-8.	Did Not Achieve
Absolute	Each year, the school's aggregate Performance Level Index (PLI) on the state mathematics exam will meet that year's Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	N/A
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of students in the same tested grades in the local school district.	Achieved in grades 3,6, 7, 8.  Did not achieve in grade 5 (8 students)
Comparative	Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2011-12 school district results.)	Achieved
Growth	Each year, under the state's Growth Model the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.	N/A
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at or above Level 3 on the state exam will be greater than that of all students in the same tested grades in the local school district.	Achieved
Growth	Each year, on a national norm-referenced assessment, all grade-level cohorts of students (in grades K-2) will reduce by one half the gap between their average NCE in the previous year and an NCE of 50 in the current year. If a grade-level cohort exceeds an NCE of 50 in the previous year, the cohort is expected to show a positive gain in the current year.	N/A
Comparative	Each year, the percent to students in the high school Accountability Cohort passing a Regents mathematics exam with a score of 65 or above will exceed that of the high school Accountability Cohort from the local school district.	Achieved

## Action Plan

Rochester Prep is taking several actions to improve Math performance for its students. These actions steps relate to the Common Core, Remediation, Observation & Feedback, and Expansion.

### *Common Core*

First, beginning in the 2013-14 school year, Rochester Prep will implement a curriculum that is fully aligned with the Common Core Learning Standards. In addition, Rochester Prep will partner with the other Uncommon schools located in New York State to procure externally-developed, Common Core-aligned interval assessments. Rochester Prep expects that these changes will positively affect students' performance on the New York State exam. In addition, Rochester Prep plans to continue and further refine its effective strategies for teaching mathematics.

### *Remediation*

Second, in grades 7 and 8, there is now targeted tutoring groups daily for all students who did not reach proficiency on the previous year's NYS Math exam or the internal Interim Assessments. All teachers will participate in this tutoring daily.

### *Observation & Feedback*

Math teachers will receive increased feedback around their action plans and student performance throughout the year. The leadership team at Rochester Prep has intentionally planned out observations and feedback sessions so master teachers can effectively and consistently give more feedback on new teachers' teaching methods and strategies.

### *Expansion*

Part of Rochester Prep's action plan is to create a strong K-12 program for our students. As is demonstrated from the NYS Math results, the Rochester Prep students who are with us earlier achieve proficiency faster than students who come to us in 5<sup>th</sup> grade. Our 3<sup>rd</sup> graders achieved 16 percent proficiency after only two years at our school. As the elementary students rise into the middle school, Rochester Prep expects to continue to see compounded growth in proportion to the number of years in our schools.

## SCIENCE

### Goal 3: Science

Students will demonstrate mastery of skills and knowledge in Science.

### Background

Rochester Prep's Science curriculum takes a comprehensive instructional look at Science standards over the course of four grades, 5 through 8. The Science program has expanded in scope and depth as the school has grown over the past seven years.

### Goal 3: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State science examination.

### Method

The school administered the New York State Testing Program science assessment to students in 8<sup>th</sup> grade in spring 2013. The school converted each student's raw score to a performance level and a grade-specific scaled score. The criterion for success on this measure requires students enrolled in at least their second year (defined as enrolled by BEDS day of the previous school year) to score at proficiency.

### Results

In the 2012-13 school year, 80% of Rochester Prep students performed at or above proficiency on the 8<sup>th</sup> grade Science test. Every student in Rochester Prep's 8<sup>th</sup> grade class had been enrolled in the school for 2 or more years. Rochester Prep exceeded the requirement that 75% of students enrolled in their second year achieve proficiency in Science.

### Charter School Performance on 2012-13 State Science Exam By All Students and Students Enrolled in At Least Their Second Year

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 <sup>nd</sup> Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
8	80	55	28*	508*

\*2012-2013 scores are unavailable for District Students. In the above table scores from 2011-2012 were used.

### Evaluation

The students surpassed the 75% absolute measure by 5 percentage points (80% vs. 75%). The results demonstrate the effects of a strong Science program over four years at Rochester Prep.

**Additional Evidence**

There was a 13% drop from this year’s proficiency rate from the 2011-2012 school year. Overall, the grade surpassed the absolute measure.

**Science Performance by Grade Level and School Year**

Grade	Percent of Students Enrolled in At Least Their Second Year at Proficiency					
	2010-11		2011-12		2012-13	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
8	98	48	93	37	80	55
All	98	48	93	37	80	55

**Goal 3: Comparative Measure**

Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state science exam will be greater than that of all students in the same tested grades in the local school district.

**Method**

The school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year and the results for the respective grades in the local school district.

**Results**

Although 2012-2013 district data is unavailable, we have used the 2011-2012 district data as a point of comparison for this comparative measure. Using this data, Rochester Prep students outperformed the district by 52 percentage points, exceeding the comparative measure.

**2012-13 State Science Exam  
Charter School and District Performance by Grade Level**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 <sup>nd</sup> Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
8	80	55	28*	508*

\*2012-2013 scores are unavailable for District Students. In the above table scores from 2011-2012 were used.

## Evaluation

Eighty percent of 8th grade students taking the 8th grade NYS Science exam passed the exam with a 3 or 4, outperforming the district by 52 percentage points, and exceeding the comparative measure.

## Additional Evidence

Rochester Prep outperformed the district in each of the past 3 years. In 2010-2011, Rochester Prep 8<sup>th</sup> graders outperformed the district by 67 percentage points, in 2011-2012 by 65 percentage points, and in 2012-2013 by 52 percentage points.

### Science Performance of Charter School and Local District by Grade Level and School Year

Grade	Percent of Charter School Students at Proficiency and Enrolled in At Least their Second Year Compared to Local District Students					
	2010-11		2011-12		2012-13	
	Charter School	Local District	Charter School	Local District	Charter School	Local District
8	98	31	93	28	80	28*
All	98	31	93	28	80	28*

\*2012-2013 scores are unavailable for the District Students. Used 2011-2012 scores here.

## Summary of the Science Goal

Rochester Prep achieved both the absolute measure and the comparative measure for Science.

Type	Measure	Outcome
Absolute	Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State examination.	Achieved
Comparative	Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state exam will be greater than that of all students in the same tested grades in the local school district.	Achieved

## Action Plan

We will continue sharing best practices with other high-performing Science programs across the state, share curriculum and scopes and sequences across the Uncommon schools and Rochester and Troy regions, and continue to develop Rochester Prep Science teachers by giving them targeted professional development and ensure their participation in Science conferences.

## NCLB

### Goal 5: NCLB

Under the state's NCLB accountability system, the school's Accountability Status will be "Good Standing" each year.

### Goal 5: Absolute Measure

Under the state's NCLB accountability system, the school's Accountability Status is in good standing: the state has not identified the school as a Focus School nor determined that it has met the criteria to be identified as a local-assistance-plan school.

### Method

Since *all* students are expected to meet the state's learning standards, the federal No Child Left Behind legislation stipulates that various sub-populations and demographic categories of students among all tested students must meet state proficiency standards. New York, like all states, established a system for making these determinations for its public schools. Each year the state issues School Report Cards which indicate each school's status under the state's No Child Left Behind (NCLB) accountability system.

### Results

Under the state's NCLB accountability system, Rochester Prep was deemed to be in "Good Standing."

### Evaluation

This goal has been achieved each of the past 6 reporting years.

### Additional Evidence

Rochester Prep has been deemed to be in "Good Standing" under NCLB for every year it was established in the 2006-2007 school year.

**NCLB Status by Year**

Year	Status
2010-11	Good Standing
2011-12	Good Standing
2012-13	Good Standing

**SED Report Finance Worksheet  
2012-2013**

**Instructions: Please fill out yellow cells. Gray cells are formulas and calculate per pupil financial**

**Rochester Prep  
(EA+MA)**

<b>Total Expenditures</b>	\$8,679,509
<b>General Admin Expenses</b>	\$1,551,401
<b>Total Total FTE</b>	<b>672</b>
<b>Elementary School FTE</b>	<b>349</b>
<b>Middle School FTE</b>	<b>323</b>
<b>High School FTE</b>	
<b>Total Expenditures per Pupil</b>	<b>\$12,916</b>
<b>General Admin Expenditures per Pupil</b>	<b>\$2,309</b>

**information once the enrollment data is entered**

**TRUE NORTH ROCHESTER PREPARATORY  
CHARTER SCHOOL**

**ADVISORY COMMENT LETTER**

**JUNE 30, 2013**



**MENGEL METZGER BARR & CO. LLP**

Certified Public Accountants



# MENGEL METZGER BARR & CO. LLP

Certified Public Accountants

October 23, 2013

To the Board of Trustees  
True North Rochester Preparatory Charter School

In planning and performing our audit of the financial statements of True North Rochester Preparatory Charter School (the “Charter School”) as of and for the year ended June 30, 2013, in accordance with auditing standards generally accepted in the United States of America, we considered the Charter School’s internal control over financial reporting (internal control) as a basis for designing our auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School’s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

During the course of our audit of the financial statements of True North Rochester Preparatory Charter School as of June 30, 2013 and for year then ended, we observed the Charter School’s significant accounting policies and procedures and certain business, financial and administrative practices. As a result of our observations, we suggest you consider the following comments which we do not consider to be significant deficiencies or material weaknesses:

**Competitive Bids**

The Charter School’s policy on obtaining price comparisons is vague in that it is unclear if the identified \$2,000 threshold relates to total purchases or unit prices. During the performance of our audit procedures, we noted nine relevant purchase transactions that exceeded, in total, the \$2,000 threshold and for which there was not documented evidence of price comparison/bidding.

**Recommendation**

We recommend the purchasing policy be amended to more clearly identify whether the identified threshold limit reflects a per-unit basis or a total purchase cost. DOOs should maintain evidence that documents the bidding or price comparison/research process for items that exceed the unit cost threshold or purchases that exceed the total threshold.

**Management’s response:**

Uncommon Schools, Inc. will review its competitive bidding policy and amend the language such that the policy clearly identifies which purchases require quotes and/or bids.

**Cash Transfers**

The Charter School’s internal policy requires that all cash transfers be approved by the Director of Operations and Business Manager prior to the transfer taking place. We noted seven dates where transfers were made to Uncommon Schools Inc., and five dates where transfers were made True North Real Estate during the fiscal year. We haphazardly selected ten of these dates for testing. For three of the ten transfers tested, we noted signed forms were not included in the reconciliation packets. Upon further inquiry, signed forms were provided; however, we were unable to determine the timeliness of the control. None of the transfers examined were indicative of fraudulent or improper activity but were relieving liabilities generated by expenses driven by written agreements. We were able to substantiate management fee expense and rental expense during performance of other audit procedures.

**Recommendation**

We recommend approval of all cash transfers by the Charter School are documented prior to the transfer occurring.

**Management’s Response:**

Uncommon Schools, Inc. will implement an approval system by which Directors of Operations provide approval of cash transfers through electronic mail. This will provide evidence of the timeliness of the control.

\* \* \* \* \*

We believe that the implementation of these recommendations will improve the controls in place and efficiency of the Charter School's internal control.

This communication is intended solely for the information and use of Management, Finance Committee Members and Board Members and is not intended to be and should not be used by anyone other than these specified parties.

We appreciate the outstanding cooperation from your staff that our personnel received during the audit of the Charter School's financial statements. Should you have any questions or comments, please contact Michelle Cain or Jackie Lee.

Very truly yours,

*Mengel, Metzger, Barr & Co. LLP*

MENGEL, METZGER, BARR & CO. LLP

**TRUE NORTH ROCHESTER PREPARATORY**  
**CHARTER SCHOOL**

**ROCHESTER, NEW YORK**

**AUDITED FINANCIAL STATEMENTS**

**OTHER FINANCIAL INFORMATION**

**AND**

**INDEPENDENT AUDITOR'S REPORTS**

**JUNE 30, 2013**

**(With Comparative Totals for 2012)**



MENGEL METZGER BARR & CO. LLP

Certified Public Accountants

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# MENGEL METZGER BARR & CO. LLP

Certified Public Accountants

## INDEPENDENT AUDITOR'S REPORT

Board of Trustees  
True North Rochester Preparatory Charter School

### **Report on the Financial Statements**

We have audited the accompanying statement of financial position of True North Rochester Preparatory Charter School as of June 30, 2013, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of True North Rochester Preparatory Charter School as of June 30, 2013, and changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

**Report on Summarized Comparative Information**

We have previously audited True North Rochester Preparatory Charter School's June 30, 2012 financial statements, and we expressed an unmodified opinion on those audited financial statements in our report dated October 15, 2012. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2012 is consistent, in all material respects, with the financial statements from which it has been derived.

**Other Report Required by Governmental Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated October 23, 2013 on our consideration of True North Rochester Preparatory Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

*Mengel, Metzger, Barw & Co. LLP*

Rochester, New York  
October 23, 2013

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

STATEMENT OF FINANCIAL POSITION

JUNE 30, 2013

(With Comparative Totals for 2012)

<u>ASSETS</u>	<u>June 30,</u>	
	<u>2013</u>	<u>2012</u>
<u>CURRENT ASSETS</u>		
Cash	\$ 1,765,418	\$ 1,104,306
State and local per pupil receivable	69,296	28,650
Grants and other receivables	264,602	306,938
Prepaid expenses and other current assets	<u>6,648</u>	<u>11,180</u>
TOTAL CURRENT ASSETS	2,105,964	1,451,074
 <u>PROPERTY AND EQUIPMENT</u> , net of accumulated depreciation of \$1,150,040 and \$800,113, respectively		
	<u>1,070,623</u>	<u>1,081,418</u>
TOTAL ASSETS	<u>\$ 3,176,587</u>	<u>\$ 2,532,492</u>
 <u>LIABILITIES AND NET ASSETS</u>		
<u>CURRENT LIABILITIES</u>		
Accounts payable and accrued expenses	\$ 421,885	\$ 375,972
<u>NET ASSETS</u> , unrestricted	<u>2,754,702</u>	<u>2,156,520</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 3,176,587</u>	<u>\$ 2,532,492</u>

The accompanying notes are an integral part of the financial statements.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED JUNE 30, 2013  
(With Comparative Totals for 2012)

	<u>Year ended June 30,</u>	
	<u>2013</u>	<u>2012</u>
Operating revenue and support:		
State and local per pupil operating revenue	\$ 8,280,354	\$ 6,792,315
Government grants	1,160,270	1,229,142
Contributions	10,215	113,684
Other income	12,893	3,013
TOTAL OPERATING REVENUE AND SUPPORT	<u>9,463,732</u>	<u>8,138,154</u>
Expenses:		
Program services - education	7,735,485	6,572,805
General and administrative	1,130,065	894,278
TOTAL EXPENSES	<u>8,865,550</u>	<u>7,467,083</u>
CHANGE IN NET ASSETS	598,182	671,071
Unrestricted net assets at beginning of year	<u>2,156,520</u>	<u>1,485,449</u>
UNRESTRICTED NET ASSETS AT END OF YEAR	<u>\$ 2,754,702</u>	<u>\$ 2,156,520</u>

The accompanying notes are an integral part of the financial statements.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2013  
(With Comparative Totals for 2012)

	Year ended June 30,			2012
	2013			
Program services - education	General and administrative	Total	Total	
Salaries	\$ 4,000,516	\$ 314,849	\$ 4,315,365	\$ 3,649,393
Payroll taxes and employee benefits	773,906	59,728	833,634	688,576
Occupancy	280,354	-	280,354	276,936
Grant pass-through	-	-	-	5,500
Repairs and maintenance	276,532	42,782	319,314	234,105
Textbooks	19,286	-	19,286	35,622
Instructional supplies and assessments	132,212	-	132,212	122,355
Computer and technology support	246,826	-	246,826	280,808
Student enrichment and services	679,950	-	679,950	545,144
Professional development	292,391	-	292,391	243,666
Professional services	-	29,182	29,182	21,880
Telephone	-	104,502	104,502	82,458
Insurance	-	90,002	90,002	73,380
Management fees	588,529	103,858	692,387	604,166
Office expense	97,577	226,976	324,553	230,868
Depreciation and amortization	347,406	2,521	349,927	295,085
Bad debt expense	-	98,128	98,128	8,239
Other	-	57,537	57,537	68,902
	<u>\$ 7,735,485</u>	<u>\$ 1,130,065</u>	<u>\$ 8,865,550</u>	<u>\$ 7,467,083</u>

The accompanying notes are an integral part of the financial statements.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

STATEMENT OF CASH FLOWS

YEAR ENDED JUNE 30, 2013  
(With Comparative Totals for 2012)

	<u>Year ended June 30,</u>	
	<u>2013</u>	<u>2012</u>
<b><u>CASH FLOWS - OPERATING ACTIVITIES</u></b>		
Change in net assets	\$ 598,182	\$ 671,071
Adjustments to reconcile change in net assets to net cash provided from operating activities:		
Depreciation and amortization	349,927	295,085
Bad debt expense	98,128	8,239
Changes in certain assets and liabilities affecting operations:		
State and local per pupil receivable	(40,646)	11,325
Grants and other receivables	(55,792)	(42,269)
Pledge receivable	-	29,317
Prepaid expenses and other current assets	4,532	131,309
Accounts payable and accrued expenses	45,913	(103,152)
Deferred revenue	-	(100,000)
NET CASH PROVIDED FROM OPERATING ACTIVITIES	1,000,244	900,925
<b><u>CASH FLOWS - INVESTING ACTIVITIES</u></b>		
Purchases of property and equipment	(339,132)	(353,940)
NET CASH USED FOR INVESTING ACTIVITIES	(339,132)	(353,940)
NET INCREASE IN CASH	661,112	546,985
Cash at beginning of year	1,104,306	557,321
CASH AT END OF YEAR	<u>\$ 1,765,418</u>	<u>\$ 1,104,306</u>

The accompanying notes are an integral part of the financial statements.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2013 AND 2012

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Charter School

True North Rochester Preparatory Charter School (the “Charter School”), is an educational corporation operating as a charter school in Rochester, New York. On June 27, 2006, the Board of Regents of the University of the State of New York granted the Charter School a provisional charter valid for a term of five years and renewable upon expiration. On January 10, 2011, the Charter School was granted a five year charter renewal good through June 27, 2016.

The Charter School’s mission is to prepare all students to enter and succeed in college through effort, achievement and the content of their character.

Financial Statement presentation

The financial statements of the Charter School have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (GAAP). The Charter School reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets.

These classes of net assets are defined as follows:

*Permanently restricted* – Net assets resulting from contributions and other inflows of assets whose use by the Charter School is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Charter School. The Charter School had no permanently restricted net assets at June 30, 2013 or 2012.

*Temporarily restricted* – Net assets resulting from contributions and other inflows of assets whose use by the Charter School is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Charter School pursuant to those stipulations. The Charter School had no temporarily restricted net assets at June 30, 2013 or 2012.

*Unrestricted* – The net assets over which the Governing Board has discretionary control to use in carrying on the Charter School’s operations in accordance with the guidelines established by the Charter School. The Board may designate portions of the current unrestricted net assets for specific purposes, projects or investment.

Revenue and support recognition

Revenue from state and local governments resulting from the Charter School’s charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement.

Revenue from federal, state and local government grants and contracts are recorded by the Charter School when qualifying expenditures are incurred and billable.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2013 AND 2012

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,

Cont'd

Contributions

Contributions received are recorded as unrestricted, temporarily or permanently restricted support depending on the existence of any donor restrictions. A contribution that is received and expended in the same year for a specific purpose is classified as unrestricted revenue.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities and changes in net assets as net assets released from restrictions.

Cash

Cash balances are maintained at a financial institution located in New York and are insured by the FDIC up to \$250,000 at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

Receivables

Receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Balances that are still outstanding after management has used reasonable collection efforts are written off against the allowance for doubtful accounts. There was no allowance for doubtful accounts at June 30, 2013 or 2012.

Property and equipment

Property and equipment are recorded at cost. Depreciation and amortization is computed using the straight-line method on a basis considered adequate to depreciate the assets over their estimated useful lives, which range from three to ten years.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2013 AND 2012

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,

Cont'd

Tax exempt status

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School has filed for and received income tax exemptions in the jurisdictions where it is required to do so. The Charter School files Form 990 in the U.S. federal jurisdiction. With few exceptions, as of June 30, 2013, the Charter School is no longer subject to U.S. federal income tax examinations by tax authorities for the years ended prior to June 30, 2010. The tax returns for the years ended June 30, 2010 through June 30, 2013 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain tax positions and, accordingly it has not recognized any liability for unrecognized tax benefits.

Contributed services

The Charter School receives contributed services from volunteers to develop its academic program and to serve on the Board of Trustees. These services are not valued in the financial statements because they do not require "specialized skills" and would typically not be purchased if they were not contributed.

Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Comparatives for the year ended from June 30, 2012

The financial statements include certain prior year summarized comparative information in total but not by functional classification. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Charter School's financial statements for the year ended June 30, 2012, from which the summarized information was derived.

Subsequent events

The Charter School has conducted an evaluation of potential subsequent events occurring after the statement of financial position date through October 23, 2013, which is the date the financial statements are available to be issued. No subsequent events requiring disclosure were noted other than those discussed in Note H.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2013 AND 2012

NOTE B: RELATED PARTY TRANSACTIONS

Uncommon Schools, Inc. (“USI”), a not-for-profit organization dedicated to helping start and run charter schools, provides management and other administrative support services to the Charter School. The Charter School entered into a five year agreement with USI, dated September 26, 2006 which was renewed for an additional five years effective July 1, 2011, under which the Charter School pays USI a service fee of a set percentage of the average number of students enrolled at the Charter School during the school year multiplied by the approved per pupil operating expense for the school year, and a percentage of all other public entitlement funding receivable during the fiscal year, excluding in-kind contributions and funds from competitive public grants. This percentage is fixed at 8.5% for 2012, and 8% for years 2013 through 2016. The fee incurred for the years ended June 30, 2013 and 2012 was \$692,387 and \$604,166, respectively. At June 30, 2013 and 2012 approximately \$7,200 and \$11,900, respectively, are included in accounts receivable relating to USI, primarily from grants passed through USI. At June 30, 2013 and 2012, approximately \$112,100 and \$75,400, respectively, are included in accounts payable relating to USI.

The Charter School is related to True North Rochester Preparatory Charter School – West Campus through common Board representation. As neither of the schools have economic interest in the net assets of the other, the facts do not require consolidation of this school with the Charter school in accordance with GAAP. At June 30, 2013 approximately \$4,200 is included in accounts receivable from True North Rochester Preparatory Charter School – West Campus.

The Charter School leases its Middle School facilities from True North Rochester Real Estate LLC, a wholly-owned subsidiary of USI. The lease agreement expired in July 2011 and is renewable in four successive periods of five years. Rent for this lease is calculated based on a formula of certain expenses of the landlord. The Charter School is currently in the process of renewing the lease. At June 30, 2013, approximately \$47,800 is included in accounts receivable relating to true up of rent from True North Rochester Real Estate LLC.

The Charter School leases its Elementary School facilities from True North Rochester Real Estate Ames Street, LLC, a wholly-owned subsidiary of USI. The lease agreement expires in March 2025, but will terminate if the Charter School’s charter is not renewed. Rent for this lease is approximately \$10,600 per month and will increase annually until it reaches approximately \$11,300 per month in February 2017, at which point the monthly rental payment will be reset as defined in the lease. The Charter School is also responsible for all other expenses relating to the property. At June 30, 2013 and 2012, the Charter School was in compliance with its financial covenant.

Rent expense incurred for the years ended June 30, 2013 and 2012 was \$191,711 and \$204,695, respectively.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2013 AND 2012

NOTE B: RELATED PARTY TRANSACTIONS, Cont'd

The future minimum lease payments for the Elementary School are approximately as follows:

<u>Year ending June 30,</u>	<u>Amount</u>
2014	\$ 131,000
2015	132,000
2016	133,000
2017	101,000
	<u>\$ 497,000</u>

NOTE C: PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	<u>June 30,</u>	
	<u>2013</u>	<u>2012</u>
Furniture and fixtures	\$ 141,048	\$ 118,162
Computer equipment and software	779,641	642,015
Leasehold improvements	<u>1,299,974</u>	<u>1,121,354</u>
	2,220,663	1,881,531
Less accumulated depreciation and amortization	<u>1,150,040</u>	<u>800,113</u>
	<u>\$ 1,070,623</u>	<u>\$ 1,081,418</u>

NOTE D: COMMITMENTS

The Charter School leases office equipment under non-cancelable lease agreements expiring at various dates through September 2017. The approximate future minimum payments on these agreements are as follows:

<u>Year ending June 30,</u>	<u>Amount</u>
2014	\$ 50,000
2015	37,000
2016	26,000
2017	10,000
2018	6,000
	<u>\$ 129,000</u>

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2013 AND 2012

NOTE E: RETIREMENT PLAN

The Charter School sponsors a defined contribution 403(b) plan covering most employees. The Charter School matches employees' contributions up to the lesser of 3% of gross payroll or \$3,500. Effective July 1, 2012, for employees who have 3 years of service or more the Charter School will match up to the lesser of 4% of gross payroll or \$4,000. The Charter School's total contribution to the Plan for the years ended June 30, 2013 and 2012 approximated \$90,400 and \$76,500, respectively.

NOTE F: CONTINGENCY

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

NOTE G: CONCENTRATIONS

At June 30, 2013 and 2012, approximately 37% and 14% of accounts receivable are due from New York State, respectively. At June 30, 2013 and 2012, approximately 21% and 46% of accounts receivable are due from a grantor, respectively. At June 30, 2012, approximately 35% of accounts receivable are due from the Rochester City School District.

During the years ended June 30, 2013 and 2012, 87% and 83%, respectively, of total operating revenue and support came from per-pupil funding provided by New York State. The per-pupil rate is set annually by the state based on the school district in which the Charter School's students are located.

NOTE H: SUBSEQUENT EVENT

Effective July 1, 2013, True North Rochester Preparatory Charter School and True North Rochester Preparatory Charter School – West Campus merged in accordance with the approval of the Charter School's Board of Trustees and the New York State Board of Regents.

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**

**OTHER FINANCIAL INFORMATION**



## MENGEL METZGER BARR & CO. LLP

Certified Public Accountants

### INDEPENDENT AUDITOR'S REPORT ON OTHER FINANCIAL INFORMATION

Board of Trustees  
True North Rochester Preparatory Charter School

We have audited the financial statements of True North Rochester Preparatory Charter School as of and for the year ended June 30, 2013, and we have issued our report thereon dated October 23, 2013, which expressed an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the 2013 financial statements as a whole. The 2013 financial information hereinafter is presented for purposes of additional analysis and is not a required part of the 2013 financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the 2013 financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the 2013 financial statements or to the 2013 financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements for the year ended June 30, 2013, as a whole.

We have also audited the financial statements of True North Rochester Preparatory Charter School as of and for the year ended June 30, 2012, and our report thereon dated October 15, 2012, expressed an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the 2012 financial statements as a whole. The 2012 financial information hereinafter is presented for purposes of additional analysis and is not a required part of the 2012 financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the 2012 financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the 2012 financial statements or to the 2012 financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements for the year ended June 30, 2012, as a whole.

*Mengel, Metzger, Barr & Co. LLP*

Rochester, New York  
October 23, 2013

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TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

SCHEDULE OF MIDDLE SCHOOL AND ELEMENTARY SCHOOL ACTIVITIES

YEAR ENDED JUNE 30, 2013

	<u>Middle School</u>	<u>Elementary School</u>	<u>Total</u>
State and local per pupil operating revenue	\$ 4,019,073	\$ 4,261,281	\$ 8,280,354
Government grants	484,562	675,708	1,160,270
Contributions	8,145	2,070	10,215
Other income	<u>10,935</u>	<u>1,958</u>	<u>12,893</u>
TOTAL OPERATING REVENUE AND SUPPORT	4,522,715	4,941,017	9,463,732
Salaries	2,171,283	2,144,082	4,315,365
Payroll taxes and employee benefits	432,241	401,393	833,634
Occupancy	86,076	194,278	280,354
Repairs and maintenance	152,657	166,657	319,314
Textbooks	6,364	12,922	19,286
Instructional supplies and assessments	43,369	88,843	132,212
Computer and technology supplies	128,940	117,886	246,826
Student enrichment and services	336,984	342,966	679,950
Professional development	137,214	155,177	292,391
Professional services	18,048	11,134	29,182
Telephone	55,056	49,446	104,502
Insurance	43,894	46,108	90,002
Management fees	335,068	357,319	692,387
Office expense	173,831	150,722	324,553
Depreciation and amortization	208,961	140,966	349,927
Bad debt expense	70,289	27,839	98,128
Other	<u>20,262</u>	<u>37,275</u>	<u>57,537</u>
TOTAL EXPENSES	<u>4,420,537</u>	<u>4,445,013</u>	<u>8,865,550</u>
CHANGE IN NET ASSETS	<u>\$ 102,178</u>	<u>\$ 496,004</u>	<u>\$ 598,182</u>

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

SCHEDULE OF MIDDLE SCHOOL AND ELEMENTARY SCHOOL ACTIVITIES

YEAR ENDED JUNE 30, 2012

	<u>Middle School</u>	<u>Elementary School</u>	<u>Total</u>
State and local per pupil operating revenue	\$ 3,725,621	\$ 3,066,694	\$ 6,792,315
Government grants	542,766	686,376	1,229,142
Contributions	13,684	100,000	113,684
Other income	<u>1,627</u>	<u>1,386</u>	<u>3,013</u>
TOTAL OPERATING REVENUE AND SUPPORT	4,283,698	3,854,456	8,138,154
Salaries	2,107,615	1,541,778	3,649,393
Payroll taxes and employee benefits	404,791	283,785	688,576
Occupancy	91,925	185,011	276,936
Grant pass-through	5,500	-	5,500
Repairs and maintenance	112,782	121,323	234,105
Textbooks	1,935	33,687	35,622
Instructional supplies and assessments	64,327	58,028	122,355
Computer and technology supplies	102,573	178,235	280,808
Student enrichment and services	286,269	258,875	545,144
Professional development	104,102	139,564	243,666
Professional services	10,821	11,059	21,880
Telephone	32,824	49,634	82,458
Insurance	39,767	33,613	73,380
Management fees	335,842	268,324	604,166
Office expense	119,707	111,161	230,868
Depreciation and amortization	201,779	93,306	295,085
Bad debt expense	8,239	-	8,239
Other	<u>22,531</u>	<u>46,371</u>	<u>68,902</u>
TOTAL EXPENSES	<u>4,053,329</u>	<u>3,413,754</u>	<u>7,467,083</u>
CHANGE IN NET ASSETS	<u>\$ 230,369</u>	<u>\$ 440,702</u>	<u>\$ 671,071</u>

**TRUE NORTH ROCHESTER PREPARATORY  
CHARTER SCHOOL**

**ROCHESTER, NEW YORK**

**SCHEDULES REQUIRED BY GOVERNMENT  
AUDITING STANDARDS AND OMB CIRCULAR A-133**

**AND**

**INDEPENDENT AUDITOR'S REPORTS**

**JUNE 30, 2013**



**MENGEL METZGER BARR & CO. LLP**

Certified Public Accountants

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# MENGEL METZGER BARR & CO. LLP

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED  
ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS

Board of Trustees  
True North Rochester Preparatory Charter School

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of True North Rochester Preparatory Charter School, which comprise the statement of financial position as of June 30, 2013 and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 23, 2013.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered True North Rochester Preparatory Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of True North Rochester Preparatory Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of True North Rochester Preparatory Charter School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether True North Rochester Preparatory Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain other matters that we reported to management of True North Rochester Preparatory Charter School in a separate letter dated October 23, 2013.

### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

### **Restricted Use**

This report is intended solely for the information and use of the Board of Trustees, management, federal, state and local awarding agencies, the State University of New York, the New York State Education Department and others within the Charter School and is not intended to be and should not be used by anyone other than these specified parties.

*Mengel, Metzger, Barw & Co. LLP*

Rochester, New York  
October 23, 2013



## MENGEL METZGER BARR & CO. LLP

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM;  
REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON THE SCHEDULE OF  
EXPENDITURES OF FEDERAL AWARDS REQUIRED BY OMB CIRCULAR A-133

Board of Trustees  
True North Rochester Preparatory Charter School

### **Report on Compliance for Each Major Federal Program**

We have audited True North Rochester Preparatory Charter School's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget Circular A-133 *Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2013. True North Rochester Preparatory Charter School's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### ***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of True North Rochester Preparatory Charter School's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about True North Rochester Preparatory Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of True North Rochester Preparatory Charter School's compliance.

### ***Opinion on Each Major Federal Program***

In our opinion, True North Rochester Preparatory Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2013.

### **Report on Internal Control over Compliance**

Management of True North Rochester Preparatory Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered True North Rochester Preparatory Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program as a basis for designing auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of True North Rochester Preparatory Charter School's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies, and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as discussed below, we identified a certain deficiency in internal control over compliance that we consider to be a material weakness.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected on a timely basis. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as item 2013-001 to be a material weakness.

*A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

True North Rochester Preparatory Charter School's response to the internal control over compliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. True North Rochester Preparatory Charter School's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

**Report on Schedule of Expenditures of Federal Awards Required by OMB Circular A-133**

We have audited the financial statements of True North Rochester Preparatory Charter School as of and for the year ended June 30, 2013, and have issued our report thereon dated October 23, 2013, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the financial statements as a whole.

*Mengel, Metzger, Barw & Co. LLP*

Rochester, New York  
October 23, 2013

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

YEAR ENDED JUNE 30, 2013

	<u>Federal CFDA Number</u>	<u>Pass-through Grantor's Number</u>	<u>Total Federal Expenditures</u>
U.S. Department of Agriculture:			
<u>Passed through New York State Education Department:</u>			
School Breakfast Program	10.553	1000004543	140,312
National School Lunch Program	10.555	1000004543	<u>293,261</u>
Total U.S. Department of Agriculture			433,573
U.S. Department of Education:			
<u>Passed through New York State Education Department:</u>			
Title I - Grants to Local Educational Agencies	84.010	0021	326,046
Title IIA - Improving Teacher Quality	84.367	0147	9,074
<u>Passed through Uncommon Schools, Inc.:</u>			
CSP Grants for the Replication and Expansion of High-Quality Charter Schools	84.282M	U282M100013	<u>250,000</u>
Total U.S. Department of Education			585,120
TOTAL ALL PROGRAMS			<u>\$ 1,018,693</u>

NOTE A: BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of True North Rochester Preparatory Charter School and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

YEAR ENDED JUNE 30, 2013

SUMMARY OF AUDITOR'S RESULTS

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Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Material weakness (es) identified? \_\_\_\_\_ yes      x   no
- Significant deficiency(ies) identified that are not considered to be material weaknesses? \_\_\_\_\_ yes      x   none reported

Noncompliance material to financial statements noted? \_\_\_\_\_ yes      x   no

Federal Awards

Internal control over major programs:

- Material weakness (es) identified?   x   yes    \_\_\_\_\_ no
- Significant deficiency(ies) identified that are not considered to be material weaknesses? \_\_\_\_\_ yes      x   none reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?   x   yes    \_\_\_\_\_ no

Identification of major program:

<i>CFDA Number:</i>	<i>Name of Federal Program or Cluster:</i>
84.010	Title I - Grants to Local Educational Agencies
84.367	Title IIA - Improving Teacher Quality
84.282M	CSP Grants for the Replication and Expansion of High-Quality Charter Schools

Dollar threshold used to distinguish between type A and type B programs:   \$300,000  

Auditee qualified as low-risk auditee? \_\_\_\_\_ yes      x   no

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL

SCHEDULE OF FINDINGS AND QUESTIONED COSTS, Cont'd

YEAR ENDED JUNE 30, 2013

FINDINGS – FINANCIAL STATEMENT AUDIT

None.

FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAMS AUDIT

**Finding 2013-001**

CSP Grants for the Replication and Expansion of High-Quality Charter Schools, CFDA Number 84.282M, Award Number U282M100013, Department of Education

*Statement of condition*

True North Rochester Preparatory Charter School's controls in place did not adequately verify that expenses allocated to the program were allowable costs under the grant agreement in accordance with the guidelines of the CSP Grant and 20 USC 7221c(f)(3).

*Criteria and effect of conditions*

During our audit procedures over compliance, we noted that there was an instance of unallowable construction costs of approximately \$75,700 charged to the grant. In accordance with the guidelines of the CSP grant, eligible usages of program funds are as follows: (1) post-award planning and design of the educational program, which may include (a) refinement of the desired educational results and of the methods for measuring progress toward achieving those results; and (b) professional development of teachers and other staff who will work in the charter school; and (2) initial implementation of the charter school, which may include (a) informing the community about the school; (b) acquiring necessary equipment and educational materials and supplies; (c) acquiring or developing curriculum materials; and (d) other initial operational costs that cannot be met from State or local sources. Improvements to facilities are not allowable costs and should not be charged to the CSP award programs in accordance with the terms of the award contract and federal guidelines for the program. Due to the nature of the CSP Grant program, management was able to allocate additional costs to the grant to replace the unallowable costs, bringing the program into compliance with the grant agreement as of June 30, 2013. However, controls over compliance did not identify the unallowable costs charged to the grant award. We consider this a material weakness in internal control over compliance.

*Recommendation*

We recommend management allocate expenditures throughout the year and institute a review process during the year end close process to ensure the allocation of expenses are allowable under the grant agreement.

*Management's response*

This mistake occurred because the general description on the Purchase Order did not indicate the full extent of the construction costs that were included in the invoice and Uncommon Schools, Inc. did not properly follow its internal process of reviewing invoice details to ensure the allocation of expenses were allowable under the grant agreement. Uncommon Schools, Inc. will modify its process so that both the grants manager and the Director of Finance is reviewing expenses allocated to grants.

SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS

None.



**Charter Schools Institute**  
The State University of New York

**Directions:**

- The file has two tabs: **"Info Tab"** and **"DashBoard"**
- Enter in the number fassigned to your selected school from the table at right in the **first green** cell below. Once entered, that school's information will populate the Dashboard Tab with the school name at the top.
- To add a comparison school, enter the assigned number for the school or region in the **second green** cell.
- To aid you in identifying comparable schools, the table at right contains key school information that shows region, grades served and enrollment as of 2009-10, years of existence, management/partner organization or not and facility type. If you do not want to use the comparison tool simply leave the second green cell blank.

<b>ENTER SCHOOL CODE</b>	<b>SCHOOL or NETWORK</b>
<b>71</b>	<b>True North Rochester Preparatory</b>
<b>1003</b>	<b>COMPARABLE SCHOOL, REGION or NETWORK*</b>
	<b>Western &amp; Central NY Schools</b>
	<small>* Comparable School or Region is for Graphical Analysis Only (Graphs 5 thru 8)</small>

School Code	School	Region	Grades Served	Actual Enrollment	Years of Operation	Management or Partner Organization
		1001 - NYC/Long Island - Upstate NY 1002 1003 - Western & Central NY	As of 2011-12	For 2011-12	Including 2011-12	* Denotes a For Profit Organization
1	Academy, The	1001	K-4	342	3	Victory Education Partners *
2	Achievement Academy (Closed 2013)	1002	5-8	223	8	No
3	Achievement First Brownsville	1001	K-6	404	4	Achievement First
4	Achievement First Bushwick	1001	K-9	776	6	Achievement First
5	Achievement First Apollo	1001	K-2	245	2	Achievement First
6	Albany Community	1002	K-5	403	6	No
7	Albany Leadership Charter High School For Girls	1002	9-11	220	2	No
8	Albany Preparatory (Closed 2012)	1002	5-8	219	7	No
9	Amber	1001	K-5	435	12	No
10	Ark Community, The	1002	K-6	203	11	No
11	Bedford Stuyvesant Collegiate	1001	5-8	255	4	Uncommon Schools
12	Brighter Choice Charter Middle School for Boys	1002	5-6	106	2	Brighter Choice Foundation
13	Brighter Choice Charter Middle School for Girls	1002	5-6	111	2	Brighter Choice Foundation
14	Bronx for Better Learning	1001	K-5	384	9	No
15	Bronx for Excellence	1001	K-5	437	8	No
16	Bronx Preparatory	1001	5-12	694	12	No
17	Brooklyn Dreams	1001	K-4	246	2	National Heritage Academies (NHA)*
18	Brooklyn Excelsior	1001	K-8	715	9	National Heritage Academies (NHA)*
19	Brooklyn Prospect	1001	6-8	303	3	No
20	Brownsville Collegiate	1001	5-7	219	3	Uncommon Schools
21	Buffalo United	1003	K-8	631	9	National Heritage Academies (NHA)*
22	Child Development Center of the Hamptons	1001	K-5	75	12	No
23	Community Partnership	1001	K-5	371	12	No
24	Ocean Hill Collegiate	1001	5-6	140	2	Uncommon Schools
25	Brooklyn East Collegiate	1001	5-6	141	2	Uncommon Schools
26	Eugenio Maria de Hostos	1003	K-8	386	12	No
27	Excellence Boys of Bedford Stuyvesant	1001	K-8	497	8	Uncommon Schools
28	Excellence Girls	1001	K-3	311	3	Uncommon Schools
29	Family Life Academy	1001	K-8	429	11	No
30	Girls Preparatory of New York	1001	K-7	459	7	Public Preparatory Network
31	Girls Preparatory of the Bronx	1001	K-3	297	3	Public Preparatory Network
32	Grand Concourse Academy	1001	K-5	376	8	No
33	Green Dot New York	1001	9-12	376	4	No
34	Green Tech High	1002	9-12	305	4	No
35	Harbor Science and Arts	1001	K-8	235	12	No
36	Harlem Prep	1001	K-5	263	11	No
37	Harlem Link	1001	K-5	300	7	No
38	Success Academy - Harlem 2	1001	K-4	620	4	Success Academy Charter Schools
39	Success Academy - Harlem 3	1001	K-4	612	4	Success Academy Charter Schools
40	Success Academy - Harlem 4	1001	K-4	400	4	Success Academy Charter Schools
41	Success Academy - Harlem 5	1001	K-2	244	2	Success Academy Charter Schools
42	Success Academy - Bronx 2	1001	K-2	247	2	Success Academy Charter Schools
43	Success Academy - Bronx 1	1001	K-2	248	2	Success Academy Charter Schools
44	Harlem Village Academy	1001	5-12	398	9	Village Academies Network
45	Harlem Village Academy Leadership	1001	5-12	388	7	Village Academies Network
46	Henry Johnson	1002	K-4	374	5	No
47	Icahn 1	1001	K-8	331	11	Icahn (Foundation for a Greater Opportunity)
48	Icahn 2	1001	K-6	249	5	Icahn (Foundation for a Greater Opportunity)
49	Icahn 3	1001	K-5	210	4	Icahn (Foundation for a Greater Opportunity)
50	Icahn 4	1001	K-4	180	3	Icahn (Foundation for a Greater Opportunity)
51	Icahn 5	1001	K-2	106	1	Icahn (Foundation for a Greater Opportunity)
52	King Center	1003	K-4	242	12	No
53	Kings Collegiate	1001	5-8	265	5	Uncommon Schools
54	KIPP S.T.A.R. College Preparatory	1001	K-2, 5-8	533	9	No
55	KIPP Tech Valley	1002	5-8	284	7	No
56	Leadership Preparatory Bedford Stuyvesant	1001	K-6	472	6	Uncommon Schools
57	Leadership Preparatory Brownsville	1001	K-3	284	3	Uncommon Schools
58	Leadership Preparatory Ocean Hill	1001	K-2	228	2	Uncommon Schools
59	Leadership Preparatory Canarsie	1001	P-Year	N/A	0	Uncommon Schools
60	Merrick Academy - Queens Public	1001	K-6	497	12	Victory Education Partners *
61	New Covenant (*Closure Year, 2009-10, Not Submitted)	1002	0	N/A	10	Victory Education Partners *
62	New Hope Academy	1001	K-3	242	2	Victory Education Partners *
63	New Roots	1003	9-12	171	3	No
64	New World Preparatory	1001	6 & 7	190	2	Victory Education Partners *
65	Oracle	1003	9-12	322	7	No
66	Our World Neighborhood	1001	K-8	689	10	No
67	Roosevelt Children's Academy	1001	K-8	745	12	No
68	Sisulu-Walker of Harlem	1001	K-5	270	13	Victory Education Partners *
69	South Buffalo	1003	K-8	670	12	No
70	Tapestry	1003	K-12	684	11	No
71	True North Rochester Preparatory	1003	K-2, 5-8	553	6	Uncommon Schools
72	True North Troy Preparatory	1002	5-7	214	3	Uncommon Schools
73	University Preparatory for Young Men	1003	7-9	237	2	No
74	UFT	1001	K-12	912	7	No

75	Academy of the City	1001	K-1	100	1	No
76	Success Academy - Bed Stuy 1	1001	K-1	175	1	Success Academy Charter Schools
77	Broome Street Academy Charter High School	1001		125	1	No
78	East Harlem Scholars Academy	1001	K-1	108	1	No
79	Explore Excel	1001	K-2	231	1	Explore Schools
80	Innovate Manhattan	1001	6-7	127	1	No
81	Invictus Preparatory	1001	5	97	1	No
82	New Visions Charter HS for Advanced Math & Science	1001	9	120	1	No
83	New Visions Charter HS for the Humanities	1001	9	122	1	No
84	True North Rochester Preparatory - West Campus	1003	5	90	1	Uncommon Schools
85	Success Academy - Upper West	1001	K-1	167	1	Success Academy Charter Schools
86	Achievement First Aspirer	1001	0	N/A	0	Achievement First
87	Beginning with Children II	1001	0	N/A	0	No
88	Success Academy - Bed Stuy 2	1001	0	N/A	0	Success Academy Charter Schools
89	Success Academy Cobble Hill	1001	0	N/A	0	Success Academy Charter Schools
90	Success Academy - Williamsburg	1001	0	N/A	0	Success Academy Charter Schools
91	Canarsie Ascend	1001	0	N/A	0	Ascend Learning
92	Central Queens Academy	1001	0	N/A	0	No
93	Children's Aid Society	1001	0	N/A	0	No
94	Explore Exceed	1001	0	N/A	0	Explore Schools
95	Family Life Academy II	1001	0	N/A	0	No
96	Heketi Community	1001	0	N/A	0	No
97	Icahn 6	1001	0	N/A	0	Icahn (Foundation for a Greater Opportunity)
98	Icahn 7	1001	0	N/A	0	Icahn (Foundation for a Greater Opportunity)
99	Manhattan CS II	1001	0	N/A	0	No
100	ROADS I	1001	0	N/A	0	No
101	ROADS II	1001	0	N/A	0	No
102	Tech International	1001	0	N/A	0	No
103	Boys Preparatory	1001	0	N/A	0	Public Preparatory Network
1000	All SUNY Authorized Charter Schools (Includes Closed Schools)			22,105		
1001	New York City & Long Island Schools			16,492		
1002	Capital District & Hudson Valley Schools (Includes Closed Schools)			2,196		
1003	Western & Central NY Schools			3,418		
1010	Achievement First			1,244		
1011	Brighter Choice Foundation			87		
1012	Explore Schools			N/A		
1013	Village Academies Network			710		
1014	Icahn (Foundation for a Greater Opportunity)			874		
1015	National Heritage Academies (NHA)*			1,532		
1016	Public Preparatory Network			571		
1017	Success Academy Charter Schools			1,806		
1018	Uncommon Schools			2,726		
1019	Victory Education Partners *			1,293		
1020	Ascend Learning			0		



Private  
Free/Public  
Private  
Free/Public  
Free/Public  
Free/Public  
Free/Public  
Free/Public  
Free/Public  
Private  
Free/Public

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## True North Rochester Preparatory

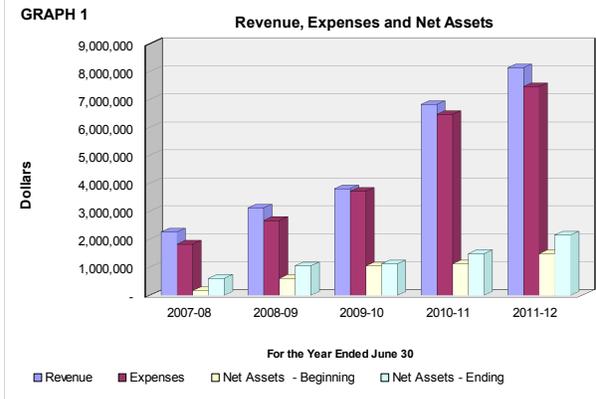
### SCHOOL INFORMATION

FINANCIAL POSITION	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Assets</b>					
Current Assets					
Cash and Cash Equivalents - GRAPH 2	112,279	90,166	198,751	557,321	1,104,306
Grants and Contracts Receivable	605,559	313,662	183,324	65,160	306,938
Accounts Receivable	-	-	770,724	247,723	28,650
Prepaid Expenses	-	644	4,794	142,489	11,180
Contributions and Other Receivables	-	85,963	57,966	29,317	-
<b>Total Current Assets - GRAPH 2</b>	<b>717,838</b>	<b>490,435</b>	<b>1,215,559</b>	<b>1,042,010</b>	<b>1,451,074</b>
Property, Building and Equipment, net	532,703	740,594	751,183	1,022,563	1,081,418
Other Assets	-	-	-	-	-
<b>Total Assets - GRAPH 2</b>	<b>1,250,541</b>	<b>1,231,029</b>	<b>1,966,742</b>	<b>2,064,573</b>	<b>2,532,492</b>
<b>Liabilities and Net Assets</b>					
Current Liabilities					
Accounts Payable and Accrued Expenses	173,249	185,939	493,921	479,124	375,972
Accrued Payroll and Benefits	-	-	-	-	-
Deferred Revenue	350,100	-	-	-	-
Current Maturities of Long-Term Debt	-	-	-	100,000	-
Short Term Debt - Bonds, Notes Payable	125,000	-	350,000	-	-
Other	-	-	-	-	-
<b>Total Current Liabilities - GRAPH 2</b>	<b>648,349</b>	<b>185,939</b>	<b>843,921</b>	<b>579,124</b>	<b>375,972</b>
L-T Debt and Notes Payable, net current maturities	-	-	-	-	-
<b>Total Liabilities - GRAPH 2</b>	<b>648,349</b>	<b>185,939</b>	<b>843,921</b>	<b>579,124</b>	<b>375,972</b>
<b>Net Assets</b>					
Unrestricted	602,192	1,045,090	1,122,821	1,485,449	2,156,520
Temporarily restricted	-	-	-	-	-
<b>Total Net Assets</b>	<b>602,192</b>	<b>1,045,090</b>	<b>1,122,821</b>	<b>1,485,449</b>	<b>2,156,520</b>
<b>Total Liabilities and Net Assets</b>	<b>1,250,541</b>	<b>1,231,029</b>	<b>1,966,742</b>	<b>2,064,573</b>	<b>2,532,492</b>
<b>ACTIVITIES</b>					
<b>Operating Revenue</b>					
Resident Student Enrollment	1,462,567	2,390,489	2,868,247	5,413,430	6,572,655
Students with Disabilities	-	-	115,835	120,599	219,660
Grants and Contracts					
State and local	-	-	-	-	-
Federal - Title and IDEA	671,856	547,494	258,055	327,506	1,229,142
Federal - Other	-	-	38,728	200,000	-
Other	-	-	-	211,117	3,013
Food Service/Child Nutrition Program	-	-	-	317,673	-
<b>Total Operating Revenue</b>	<b>2,134,423</b>	<b>2,937,983</b>	<b>3,280,865</b>	<b>6,590,325</b>	<b>8,024,470</b>
<b>Expenses</b>					
Regular Education	-	-	3,023,226	5,259,704	6,572,805
SPED	-	-	161,076	204,700	-
Regular Education & SPED (combined)	1,829,029	2,371,157	-	-	-
Other	-	-	-	-	-
<b>Total Program Services</b>	<b>1,829,029</b>	<b>2,371,157</b>	<b>3,184,302</b>	<b>5,464,404</b>	<b>6,572,805</b>
Management and General	-	304,924	544,829	1,004,349	894,278
Fundraising	-	-	-	-	-
<b>Total Expenses - GRAPH 1 / GRAPH 4</b>	<b>1,829,029</b>	<b>2,676,081</b>	<b>3,729,131</b>	<b>6,468,753</b>	<b>7,467,083</b>
<b>Surplus / (Deficit) From School Operations</b>	<b>305,394</b>	<b>261,902</b>	<b>(448,266)</b>	<b>121,572</b>	<b>557,387</b>
<b>Support and Other Revenue</b>					
Contributions	120,113	164,830	524,103	236,210	-
Fundraising	-	-	-	-	113,684
Miscellaneous Income	4,859	16,166	1,893	4,846	-
Net assets released from restriction	-	-	-	-	-
<b>Total Support and Other Revenue</b>	<b>124,972</b>	<b>180,996</b>	<b>525,996</b>	<b>241,056</b>	<b>113,684</b>
Total Unrestricted Revenue	2,259,395	3,118,979	3,806,861	6,831,381	8,138,154
Total Temporarily Restricted Revenue	-	-	-	-	-
<b>Total Revenue - GRAPH 1</b>	<b>2,259,395</b>	<b>3,118,979</b>	<b>3,806,861</b>	<b>6,831,381</b>	<b>8,138,154</b>
<b>Change in Net Assets</b>	430,366	442,898	77,730	362,628	671,071
<b>Net Assets - Beginning of Year - GRAPH 1</b>	<b>171,826</b>	<b>602,192</b>	<b>1,045,090</b>	<b>1,122,820</b>	<b>1,485,448</b>
Prior Year Adjustment(s)	-	-	-	-	-
<b>Net Assets - End of Year - GRAPH 1</b>	<b>602,192</b>	<b>1,045,090</b>	<b>1,122,820</b>	<b>1,485,448</b>	<b>2,156,519</b>
<b>Functional Expense Breakdown</b>					
Personnel Service					
Administrative Staff Personnel	-	-	703,675	1,030,795	304,204
Instructional Personnel	-	-	1,163,903	1,825,750	3,345,189
Non-Instructional Personnel	-	-	82,118	16,522	-
Personnel Services (Combined)	991,078	1,407,375	-	-	-
<b>Total Salaries and Staff</b>	<b>991,078</b>	<b>1,407,375</b>	<b>1,949,696</b>	<b>2,873,067</b>	<b>3,649,393</b>
Fringe Benefits & Payroll Taxes	191,685	293,021	370,952	498,040	688,576
Retirement	-	-	-	53,559	-
Management Company Fees	156,151	252,823	308,003	527,538	604,166
Building and Land Rent / Lease	116,938	112,817	165,932	195,958	276,936
Staff Development	40,848	66,962	147,847	168,911	243,666
Professional Fees, Consultant & Purchased Services	9,610	32,538	13,465	27,545	21,880
Marketing / Recruitment	-	-	-	-	-
Student Supplies, Materials & Services	123,987	220,133	287,957	387,347	703,121
Depreciation	50,231	101,889	133,493	210,012	295,085
Other	148,501	188,523	351,786	1,526,776	984,260
<b>Total Expenses</b>	<b>1,829,029</b>	<b>2,676,081</b>	<b>3,729,131</b>	<b>6,468,753</b>	<b>7,467,083</b>
<b>ENROLLMENT</b>					
Chartered Enroll	153	227	299	299	514
Revised Enroll	-	-	-	437	-
<b>Actual Enroll - GRAPH 4</b>	<b>153</b>	<b>227</b>	<b>299</b>	<b>437</b>	<b>514</b>
Chartered Grades	5-6	5-7	5-8	5-8	K-2, 5-8
Revised Grades	-	-	-	K-1, 5-8	-
Actual Grades	-	-	5-8	-	-

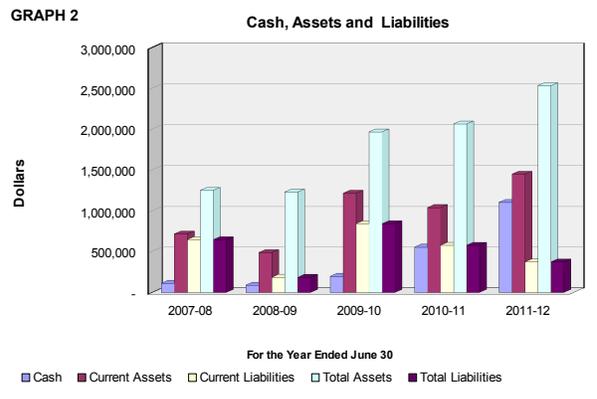
## True North Rochester Preparatory

### SCHOOL ANALYSIS

	2007-08	2008-09	2009-10	2010-11	2011-12	
<b>Primary School District</b>	<b>Rochester</b>					
<b>Per Pupil Funding</b>	10,070	10,868	10,868	12,426	12,426	
Increase over prior year	4.9%	7.9%	0.0%	14.3%	0.0%	
<b>PER STUDENT BREAKDOWN</b>						<b>Average - 5</b>
<b>Revenue</b>						<b>Yrs. OR Charter Term</b>
Operating	13,950	12,943	10,973	15,081	15,612	13,712
Other Revenue and Support	817	797	1,759	552	221	829
<b>TOTAL - GRAPH 3</b>	<b>14,767</b>	<b>13,740</b>	<b>12,732</b>	<b>15,632</b>	<b>15,833</b>	<b>14,541</b>
<b>Expenses</b>						
Program Services	11,954	10,446	10,650	12,504	12,788	11,668
Management and General, Fundraising	-	1,343	1,822	2,298	1,740	1,441
<b>TOTAL - GRAPH 3</b>	<b>11,954</b>	<b>11,789</b>	<b>12,472</b>	<b>14,803</b>	<b>14,527</b>	<b>13,109</b>
% of Program Services	100.0%	88.6%	85.4%	84.5%	88.0%	89.3%
% of Management and Other	0.0%	11.4%	14.6%	15.5%	12.0%	10.7%
% of Revenue Exceeding Expenses - GRAPH 5	23.5%	16.6%	2.1%	5.6%	9.0%	10.9%
<b>Student to Faculty Ratio</b>					16.8	14.1
<b>Faculty to Admin Ratio</b>					3.7	2.1
<b>Financial Responsibility Composite Scores - GRAPH 6</b>						
Score	0.7	2.3	2.3	2.4	2.2	2.2
Fiscally Strong 1.5 - 3.0 / Fiscally Adequate 1.0 - 1.4 / Fiscally Needs Monitoring -1.0 - 0.9	Fiscally Needs Monitoring	Fiscally Strong				
<b>Working Capital - GRAPH 7</b>						
Net Working Capital	69,489	304,496	371,638	462,886	1,075,102	456,722
As % of Unrestricted Revenue	3.1%	9.8%	9.8%	6.8%	13.2%	8.5%
Working Capital (Current) Ratio Score	1.1	2.6	1.4	1.8	3.9	2.2
Risk (Low > 3.0 / Medium 1.4 - 2.9 / High < 1.4)	HIGH	MEDIUM	MEDIUM	MEDIUM	LOW	MEDIUM
Rating (Excellent > 3.0 / Good 1.4 - 2.9 / Poor < 1.4)	Poor	Good	Good	Good	Excellent	Good
<b>Quick (Acid Test) Ratio</b>						
Score	1.1	2.6	1.4	1.6	3.8	2.1
Risk (Low > 2.5 / Medium 1.0 - 2.4 / High < 1.0)	MEDIUM	LOW	MEDIUM	MEDIUM	LOW	MEDIUM
Rating (Excellent > 2.5 / Good 1.0 - 2.4 / Poor < 1.0)	Good	Excellent	Good	Good	Excellent	Good
<b>Debt to Asset Ratio - GRAPH 7</b>						
Score	0.5	0.2	0.4	0.3	0.1	0.3
Risk (Low < 0.50 / Medium 0.51 - .95 / High > 1.0)	MEDIUM	LOW	LOW	LOW	LOW	LOW
Rating (Excellent < 0.50 / Good 0.51 - .95 / Poor > 1.0)	Good	Excellent	Excellent	Excellent	Excellent	Excellent
<b>Months of Cash - GRAPH 8</b>						
Score	0.7	0.4	0.6	1.0	1.8	0.9
Risk (Low > 6 mo. / Medium 3 - 6 mo. / High < 3 mo.)	HIGH	HIGH	HIGH	HIGH	HIGH	HIGH
Rating (Excellent > 6 mo. / Good 3 - 6 mo. / Poor < 3 mo.)	Poor	Poor	Poor	Poor	Poor	Poor

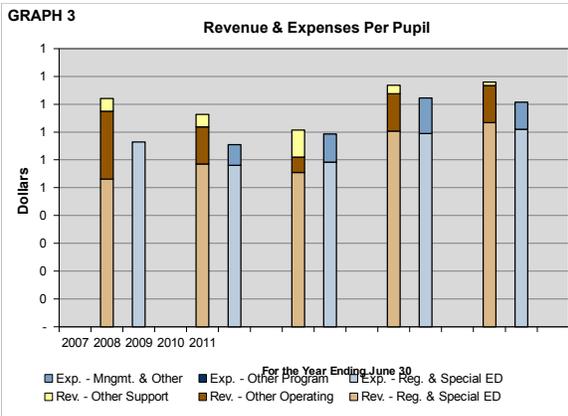


This chart illustrates total revenue and expenses each year and the relationship those subsets have on the increase/decrease of net assets on a year to year basis. Ideally subset 1, revenue, will be taller than subset 2, expenses, and as a result subset 3, net assets - beginning, will increase each year building a more fiscally viable school.

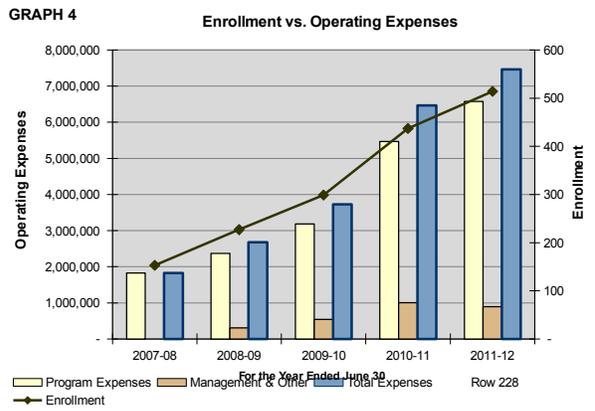


This chart illustrates the relationship between assets and liabilities and to what extent cash reserves makes up current assets. Ideally for each subset, subsets 2 thru 4, (i.e. current assets vs. current liabilities), the column on the left is taller than the immediate column on the right; and, generally speaking, the bigger that gap, the better.

## True North Rochester Preparatory



This chart illustrates the breakdown of revenue and expenses on a per pupil basis. Caution should be exercised in making school-by-school comparisons since schools serving different missions or student populations are likely to have substantially different educational cost bases. Comparisons with similar schools with similar dynamics are most valid.

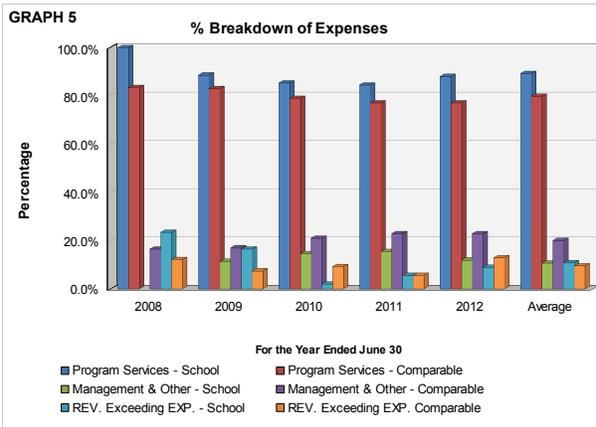


This chart illustrates to what extent the school's operating expenses have followed its student enrollment pattern. A baseline assumption that this data tests is that operating expenses increase with each additional student served. This chart also compares and contrasts growth trends of both, giving insight into what a reasonable expectation might be in terms of economies of scale.

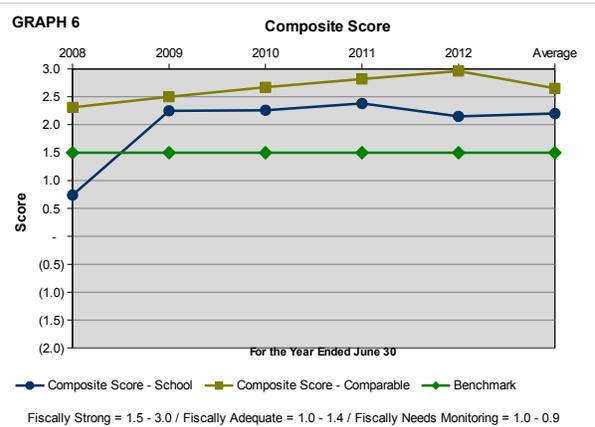
### Comparable School, Region or Network:

\* Average = Average - 5 Yrs. OR Charter Term

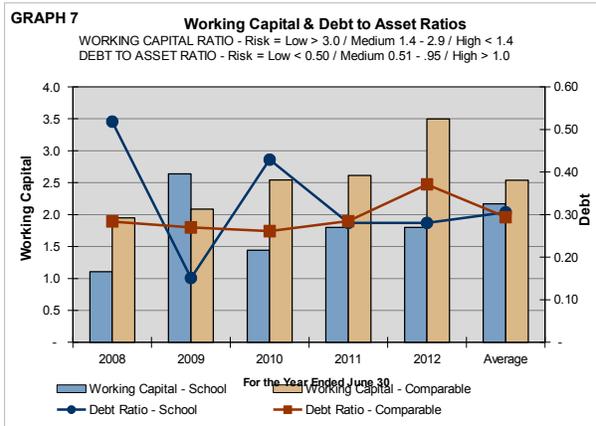
### Western & Central NY Schools



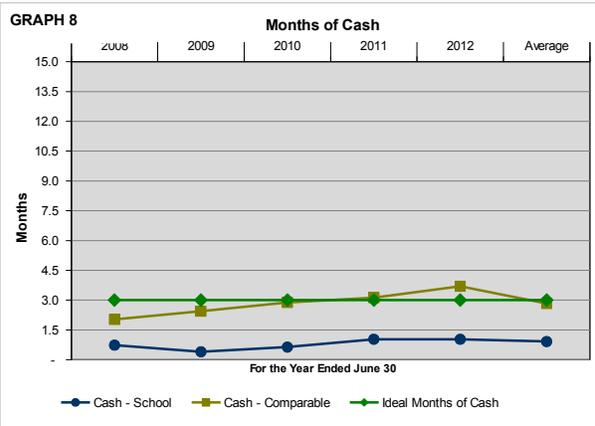
This chart illustrates the percentage expense breakdown between program services and management & others as well as the percentage of revenues exceeding expenses. Ideally the percentage expense for program services will far exceed that of the management & other expense. The percentage of revenues exceeding expenses should not be negative. Similar caution, as mentioned on GRAPH 3, should be used in comparing schools.



This chart illustrates a school's composite score based on the methodology developed by the United States Department of Education (USDOE) to determine whether private not-for-profit colleges and universities are financially strong enough to participate in federal loan programs. These scores can be valid for observing the fiscal trends of a particular school and used as a tool to compare the results of different schools.



This chart illustrates Working Capital and Debt to Asset Ratios. W/C indicates if a school has enough short-term assets to cover its immediate liabilities/short term debt. Debt to Asset indicates what proportion of debt a school has relative to its assets. The measure gives an idea to the leverage of the school along with the potential risks the school faces in terms of its debt-load.



This chart illustrates how many months of cash the school has in reserves. This metric is to measure solvency – the school's ability to pay debts and claims as they come due. This gives some idea of how long a school could continue its ongoing operating costs without tapping into some other, non-cash form of financing in the event that revenues were to cease flowing to the school.

## Charter Funding By NYS School District Code

\* The FY 2013-14 rates are the same as the past three fiscal years' rates.\*

	<b>District Code</b>	<b>School District Name</b>	<b>Final 2009-10 Basic Tuition</b>	<b>Final 2010-11 Basic Tuition</b>	<b>Final 2011-12 Basic Tuition</b>	<b>Final 2012-13 Basic Tuition</b>	<b>Final 2013-14 Basic Tuition</b>
1	10100	ALBANY	11,712	14,072	14,072	14,072	14,072
2	10201	BERNE KNOX	10,814	13,371	13,371	13,371	13,371
3	10306	BETHLEHEM	12,653	12,513	12,513	12,513	12,513
4	10402	RAVENA COEYMAN	11,936	13,289	13,289	13,289	13,289
5	10500	COHOES	11,070	11,791	11,791	11,791	11,791
6	10601	SOUTH COLONIE	11,422	12,137	12,137	12,137	12,137
7	10615	MENANDS	16,582	15,870	15,870	15,870	15,870
8	10623	NORTH COLONIE	10,541	10,708	10,708	10,708	10,708
9	10701	GREEN ISLAND	10,997	12,662	12,662	12,662	12,662
10	10802	GUILDERLAND	10,712	11,354	11,354	11,354	11,354
11	11003	VOORHEESVILLE	12,377	12,742	12,742	12,742	12,742
12	11200	WATERVLIET	9,070	9,404	9,404	9,404	9,404
13	20101	ALFRED ALMOND	10,226	10,628	10,628	10,628	10,628
14	20601	ANDOVER	11,107	12,353	12,353	12,353	12,353
15	20702	GENESEE VALLEY	9,686	11,013	11,013	11,013	11,013
16	20801	BELFAST	10,153	11,619	11,619	11,619	11,619
17	21102	CANASERAGA	11,354	12,329	12,329	12,329	12,329
18	21601	FRIENDSHIP	11,948	12,385	12,385	12,385	12,385
19	22001	FILLMORE	8,668	9,156	9,156	9,156	9,156
20	22101	WHITESVILLE	10,241	10,904	10,904	10,904	10,904
21	22302	CUBA-RUSHFORD	10,889	12,488	12,488	12,488	12,488
22	22401	SCIO	12,133	11,968	11,968	11,968	11,968
23	22601	WELLSVILLE	11,455	11,671	11,671	11,671	11,671
24	22902	BOLIVAR-RICHBG	11,418	10,885	10,885	10,885	10,885
25	30101	CHENANGO FORKS	10,119	10,503	10,503	10,503	10,503
26	30200	BINGHAMTON	9,820	10,220	10,220	10,220	10,220
27	30501	HARPURSVILLE	9,718	9,887	9,887	9,887	9,887
28	30601	SUSQUEHANNA VA	11,919	12,156	12,156	12,156	12,156
29	30701	CHENANGO VALLE	10,906	10,670	10,670	10,670	10,670
30	31101	MAINE ENDWELL	11,002	10,197	10,197	10,197	10,197
31	31301	DEPOSIT	14,020	14,304	14,304	14,304	14,304
32	31401	WHITNEY POINT	9,883	11,324	11,324	11,324	11,324
33	31501	UNION-ENDICOTT	10,955	11,048	11,048	11,048	11,048
34	31502	JOHNSON CITY	11,182	12,066	12,066	12,066	12,066
35	31601	VESTAL	11,413	12,166	12,166	12,166	12,166
36	31701	WINDSOR	9,813	10,115	10,115	10,115	10,115
37	40204	WEST VALLEY	13,408	13,623	13,623	13,623	13,623
38	40302	ALLEGANY-LIMES	9,652	10,362	10,362	10,362	10,362
39	40901	ELLCOTTVILLE	10,206	11,491	11,491	11,491	11,491
40	41101	FRANKLINVILLE	10,696	11,351	11,351	11,351	11,351
41	41401	HINSDALE	10,640	9,952	9,952	9,952	9,952
42	42302	CATTARAUGUS-LI	11,536	11,368	11,368	11,368	11,368
43	42400	OLEAN	9,933	10,976	10,976	10,976	10,976
44	42801	GOWANDA	10,020	11,326	11,326	11,326	11,326
45	42901	PORTVILLE	9,726	10,058	10,058	10,058	10,058
46	43001	RANDOLPH	9,806	10,720	10,720	10,720	10,720
47	43200	SALAMANCA	11,211	11,582	11,582	11,582	11,582
48	43501	YORKSHIRE-PIONE	10,566	11,406	11,406	11,406	11,406
49	50100	AUBURN	9,959	10,495	10,495	10,495	10,495
50	50301	WEEDSPORT	10,421	11,820	11,820	11,820	11,820
51	50401	CATO MERIDIAN	9,412	10,653	10,653	10,653	10,653
52	50701	SOUTHERN CAYUG	12,338	13,419	13,419	13,419	13,419
53	51101	PORT BYRON	10,138	10,865	10,865	10,865	10,865
54	51301	MORAVIA	9,940	10,202	10,202	10,202	10,202
55	51901	UNION SPRINGS	11,969	12,059	12,059	12,059	12,059
56	60201	SOUTHWESTERN	9,691	10,202	10,202	10,202	10,202
57	60301	FREWSBURG	8,965	10,206	10,206	10,206	10,206
58	60401	CASSADAGA VALL	10,976	11,359	11,359	11,359	11,359
59	60503	CHAUTAUQUA	14,330	14,457	14,457	14,457	14,457
60	60601	PINE VALLEY	11,072	11,589	11,589	11,589	11,589
61	60701	CLYMER	13,768	14,425	14,425	14,425	14,425
62	60800	DUNKIRK	12,054	12,985	12,985	12,985	12,985
63	61001	BEMUS POINT	10,726	11,810	11,810	11,810	11,810
64	61101	FALCONER	8,694	9,522	9,522	9,522	9,522
65	61501	SILVER CREEK	10,079	11,223	11,223	11,223	11,223
66	61503	FORESTVILLE	10,133	10,484	10,484	10,484	10,484
67	61601	PANAMA	10,861	11,826	11,826	11,826	11,826
68	61700	JAMESTOWN	10,157	10,164	10,164	10,164	10,164
69	62201	FREDONIA	11,242	12,007	12,007	12,007	12,007
70	62301	BROCTON	12,774	12,437	12,437	12,437	12,437
71	62401	RIPLEY	13,456	15,941	15,941	15,941	15,941
72	62601	SHERMAN	10,611	10,196	10,196	10,196	10,196
73	62901	WESTFIELD	10,983	11,891	11,891	11,891	11,891
74	70600	ELMIRA	9,965	11,012	11,012	11,012	11,012
75	70901	HORSEHEADS	9,466	10,188	10,188	10,188	10,188

## Charter Funding By NYS School District Code

\* The FY 2013-14 rates are the same as the past three fiscal years' rates.\*

	District Code	School District Name	Final 2009-10 Basic Tuition	Final 2010-11 Basic Tuition	Final 2011-12 Basic Tuition	Final 2012-13 Basic Tuition	Final 2013-14 Basic Tuition
76	70902	ELMIRA HEIGHTS	9,761	10,136	10,136	10,136	10,136
77	80101	AFTON	11,717	13,800	13,800	13,800	13,800
78	80201	BAINBRIDGE GUI	10,541	11,434	11,434	11,434	11,434
79	80601	GREENE	9,598	10,565	10,565	10,565	10,565
80	81003	UNADILLA	10,725	11,393	11,393	11,393	11,393
81	81200	NORWICH	9,089	9,956	9,956	9,956	9,956
82	81401	GRGETWN-SO OTS	11,700	12,871	12,871	12,871	12,871
83	81501	OXFORD	11,678	11,858	11,858	11,858	11,858
84	82001	SHERBURNE EARL	9,264	10,712	10,712	10,712	10,712
85	90201	AUSABLE VALLEY	12,302	13,185	13,185	13,185	13,185
86	90301	BEEKMANTOWN	11,410	11,708	11,708	11,708	11,708
87	90501	NORTHEASTERN	9,825	11,543	11,543	11,543	11,543
88	90601	CHAZY	10,616	11,716	11,716	11,716	11,716
89	90901	NORTHRN ADIRON	10,706	12,594	12,594	12,594	12,594
90	91101	PERU	11,126	11,849	11,849	11,849	11,849
91	91200	PLATTSBURGH	12,526	13,604	13,604	13,604	13,604
92	91402	SARANAC	9,535	11,333	11,333	11,333	11,333
93	100501	COPAKE-TACONIC	13,043	13,622	13,622	13,622	13,622
94	100902	GERMANTOWN	12,770	14,614	14,614	14,614	14,614
95	101001	CHATHAM	12,277	12,977	12,977	12,977	12,977
96	101300	HUDSON	11,982	13,222	13,222	13,222	13,222
97	101401	KINDERHOOK	10,114	11,239	11,239	11,239	11,239
98	101601	NEW LEBANON	13,441	15,792	15,792	15,792	15,792
99	110101	CINCINNATUS	12,195	12,691	12,691	12,691	12,691
100	110200	CORTLAND	9,778	10,142	10,142	10,142	10,142
101	110304	MCGRAW	11,222	11,248	11,248	11,248	11,248
102	110701	HOMER	10,182	11,092	11,092	11,092	11,092
103	110901	MARATHON	7,853	11,911	11,911	11,911	11,911
104	120102	ANDES	15,445	21,107	21,107	21,107	21,107
105	120301	DOWNSVILLE	16,110	17,143	17,143	17,143	17,143
106	120401	CHARLOTTE VALL	9,939	10,907	10,907	10,907	10,907
107	120501	DELHI	12,859	13,930	13,930	13,930	13,930
108	120701	FRANKLIN	12,786	13,106	13,106	13,106	13,106
109	120906	HANCOCK	13,854	14,267	14,267	14,267	14,267
110	121401	MARGARETVILLE	12,416	13,376	13,376	13,376	13,376
111	121502	ROXBURY	15,068	16,963	16,963	16,963	16,963
112	121601	SIDNEY	11,217	11,637	11,637	11,637	11,637
113	121701	STAMFORD	11,560	13,915	13,915	13,915	13,915
114	121702	S. KORTRIGHT	13,857	13,381	13,381	13,381	13,381
115	121901	WALTON	9,739	10,718	10,718	10,718	10,718
116	130200	BEACON	9,650	11,093	11,093	11,093	11,093
117	130502	DOVER	10,589	11,245	11,245	11,245	11,245
118	130801	HYDE PARK	10,965	12,055	12,055	12,055	12,055
119	131101	NORTHEAST	15,151	15,342	15,342	15,342	15,342
120	131201	PAWLING	14,556	15,571	15,571	15,571	15,571
121	131301	PINE PLAINS	12,380	14,565	14,565	14,565	14,565
122	131500	POUGHKEEPSIE	11,195	12,524	12,524	12,524	12,524
123	131601	ARLINGTON	10,651	11,469	11,469	11,469	11,469
124	131602	SPACKENKILL	14,417	16,018	16,018	16,018	16,018
125	131701	RED HOOK	12,091	13,202	13,202	13,202	13,202
126	131801	RHINEBECK	14,204	16,681	16,681	16,681	16,681
127	132101	WAPPINGERS	10,055	10,887	10,887	10,887	10,887
128	132201	MILLBROOK	11,769	12,902	12,902	12,902	12,902
129	140101	ALDEN	9,737	9,862	9,862	9,862	9,862
130	140201	AMHERST	10,138	10,721	10,721	10,721	10,721
131	140203	WILLIAMSVILLE	10,494	10,904	10,904	10,904	10,904
132	140207	SWEET HOME	10,961	11,954	11,954	11,954	11,954
133	140301	EAST AURORA	9,978	10,205	10,205	10,205	10,205
134	140600	BUFFALO	10,429	12,005	12,005	12,005	12,005
135	140701	CHEEKTOWAGA	9,733	10,235	10,235	10,235	10,235
136	140702	MARYVALE	10,025	10,433	10,433	10,433	10,433
137	140703	CLEVELAND HILL	9,946	10,428	10,428	10,428	10,428
138	140707	DEPEW	10,741	10,409	10,409	10,409	10,409
139	140709	SLOAN	10,860	11,946	11,946	11,946	11,946
140	140801	CLARENCE	8,747	9,001	9,001	9,001	9,001
141	141101	SPRINGVILLE-GR	10,053	11,347	11,347	11,347	11,347
142	141201	EDEN	8,752	9,674	9,674	9,674	9,674
143	141301	IROQUOIS	9,111	9,751	9,751	9,751	9,751
144	141401	EVANS-BRANT	11,083	11,618	11,618	11,618	11,618
145	141501	GRAND ISLAND	9,823	9,915	9,915	9,915	9,915
146	141601	HAMBURG	9,519	9,716	9,716	9,716	9,716
147	141604	FRONTIER	8,271	8,759	8,759	8,759	8,759
148	141701	HOLLAND	9,966	11,032	11,032	11,032	11,032
149	141800	LACKAWANNA	10,833	11,969	11,969	11,969	11,969
150	141901	LANCASTER	7,973	8,442	8,442	8,442	8,442

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	District Code	School District Name	Final 2009-10 Basic Tuition	Final 2010-11 Basic Tuition	Final 2011-12 Basic Tuition	Final 2012-13 Basic Tuition	Final 2013-14 Basic Tuition
151	142101	AKRON	9,760	10,134	10,134	10,134	10,134
152	142201	NORTH COLLINS	10,361	13,023	13,023	13,023	13,023
153	142301	ORCHARD PARK	10,198	10,523	10,523	10,523	10,523
154	142500	TONAWANDA	9,779	10,051	10,051	10,051	10,051
155	142601	KENMORE	10,412	9,477	9,477	9,477	9,477
156	142801	WEST SENECA	8,948	10,179	10,179	10,179	10,179
157	150203	CROWN POINT	14,203	15,675	15,675	15,675	15,675
158	150301	ELIZABETHTOWN	13,228	13,358	13,358	13,358	13,358
159	150601	KEENE	18,529	19,661	19,661	19,661	19,661
160	150801	MINERVA	27,490	25,637	25,637	25,637	25,637
161	150901	MORIAH	10,922	11,855	11,855	11,855	11,855
162	151001	NEWCOMB	51,675	43,580	43,580	43,580	43,580
163	151102	LAKE PLACID	13,620	14,942	14,942	14,942	14,942
164	151401	SCHROON LAKE	16,058	15,368	15,368	15,368	15,368
165	151501	TICONDEROGA	13,258	13,455	13,455	13,455	13,455
166	151601	WESTPORT	11,244	13,591	13,591	13,591	13,591
167	151701	WILLSBORO	13,461	15,355	15,355	15,355	15,355
168	160101	TUPPER LAKE	10,281	11,461	11,461	11,461	11,461
169	160801	CHATEAUGAY	9,502	10,879	10,879	10,879	10,879
170	161201	SALMON RIVER	11,610	13,576	13,576	13,576	13,576
171	161401	SARANAC LAKE	13,140	13,999	13,999	13,999	13,999
172	161501	MALONE	10,134	10,520	10,520	10,520	10,520
173	161601	BRUSHTON MOIRA	10,152	11,409	11,409	11,409	11,409
174	161801	ST REGIS FALLS	11,664	13,886	13,886	13,886	13,886
175	170301	WHEELERVILLE	15,077	18,435	18,435	18,435	18,435
176	170500	GLOVERSVILLE	9,121	9,865	9,865	9,865	9,865
177	170600	JOHNSTOWN	9,818	10,408	10,408	10,408	10,408
178	170801	MAYFIELD	8,827	10,094	10,094	10,094	10,094
179	170901	NORTHVILLE	12,396	13,440	13,440	13,440	13,440
180	171001	OPPENHEIM EPHR	13,504	13,229	13,229	13,229	13,229
181	171102	BROADALBIN-PER	8,605	8,636	8,636	8,636	8,636
182	180202	ALEXANDER	10,005	11,335	11,335	11,335	11,335
183	180300	BATAVIA	12,503	12,293	12,293	12,293	12,293
184	180701	BYRON BERGEN	10,098	11,347	11,347	11,347	11,347
185	180901	ELBA	10,830	11,423	11,423	11,423	11,423
186	181001	LE ROY	9,837	10,790	10,790	10,790	10,790
187	181101	OAKFIELD ALABA	10,716	9,994	9,994	9,994	9,994
188	181201	PAVILION	10,273	10,682	10,682	10,682	10,682
189	181302	PEMBROKE	9,919	11,828	11,828	11,828	11,828
190	190301	CAIRO-DURHAM	9,731	10,345	10,345	10,345	10,345
191	190401	CATSKILL	11,424	14,130	14,130	14,130	14,130
192	190501	COXSACKIE ATHE	10,905	11,888	11,888	11,888	11,888
193	190701	GREENVILLE	11,269	13,454	13,454	13,454	13,454
194	190901	HUNTER TANNERS	14,001	16,482	16,482	16,482	16,482
195	191401	WINDHAM ASHLAN	14,868	18,838	18,838	18,838	18,838
196	200101	PISECO	26,736	26,047	26,047	26,047	26,047
197	200401	INDIAN LAKE	22,268	24,054	24,054	24,054	24,054
198	200501	INLET	26,736	26,047	26,047	26,047	26,047
199	200601	LAKE PLEASANT	28,900	25,331	25,331	25,331	25,331
200	200701	LONG LAKE	37,270	42,198	42,198	42,198	42,198
201	200901	WELLS	18,500	21,823	21,823	21,823	21,823
202	210302	WEST CANADA VA	10,384	11,723	11,723	11,723	11,723
203	210402	FRANKFORT-SCHU	9,084	9,210	9,210	9,210	9,210
204	210501	ILION	8,025	8,450	8,450	8,450	8,450
205	210502	MOHAWK	9,642	10,758	10,758	10,758	10,758
206	210601	HERKIMER	9,185	9,525	9,525	9,525	9,525
207	210800	LITTLE FALLS	10,818	11,471	11,471	11,471	11,471
208	211003	DOLGEVILLE	9,576	10,527	10,527	10,527	10,527
209	211103	POLAND	10,558	11,690	11,690	11,690	11,690
210	211701	VAN HORNSVILLE	12,211	11,991	11,991	11,991	11,991
211	211901	TOWN OF WEBB	18,823	20,143	20,143	20,143	20,143
212	212001	MT MARKHAM CSD	10,836	11,231	11,231	11,231	11,231
213	220101	S. JEFFERSON	8,069	9,183	9,183	9,183	9,183
214	220202	ALEXANDRIA	10,338	12,100	12,100	12,100	12,100
215	220301	INDIAN RIVER	8,380	6,996	6,996	6,996	6,996
216	220401	GENERAL BROWN	8,410	8,580	8,580	8,580	8,580
217	220701	THOUSAND ISLAND	11,183	12,027	12,027	12,027	12,027
218	220909	BELLEVILLE-HEN	9,652	10,030	10,030	10,030	10,030
219	221001	SACKETS HARBOR	10,726	10,104	10,104	10,104	10,104
220	221301	LYME	10,382	13,021	13,021	13,021	13,021
221	221401	LA FARGEVILLE	10,039	9,458	9,458	9,458	9,458
222	222000	WATERTOWN	7,934	8,985	8,985	8,985	8,985
223	222201	CARTHAGE	8,911	8,472	8,472	8,472	8,472
224	230201	COPENHAGEN	9,038	9,935	9,935	9,935	9,935
225	230301	HARRISVILLE	11,794	12,372	12,372	12,372	12,372

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	<b>District Code</b>	<b>School District Name</b>	<b>Final 2009-10 Basic Tuition</b>	<b>Final 2010-11 Basic Tuition</b>	<b>Final 2011-12 Basic Tuition</b>	<b>Final 2012-13 Basic Tuition</b>	<b>Final 2013-14 Basic Tuition</b>
226	230901	LOWVILLE	8,403	9,603	9,603	9,603	9,603
227	231101	SOUTH LEWIS	11,777	13,513	13,513	13,513	13,513
228	231301	BEAVER RIVER	10,065	9,873	9,873	9,873	9,873
229	240101	AVON	10,726	10,465	10,465	10,465	10,465
230	240201	CALEDONIA MUMF	9,239	10,218	10,218	10,218	10,218
231	240401	GENESEO	10,819	12,257	12,257	12,257	12,257
232	240801	LIVONIA	10,725	11,356	11,356	11,356	11,356
233	240901	MOUNT MORRIS	11,101	12,120	12,120	12,120	12,120
234	241001	DANSVILLE	9,525	10,313	10,313	10,313	10,313
235	241101	DALTON-NUNDA	11,704	13,107	13,107	13,107	13,107
236	241701	YORK	9,863	10,694	10,694	10,694	10,694
237	250109	BROOKFIELD	11,515	11,171	11,171	11,171	11,171
238	250201	CAZENOVIA	9,996	10,613	10,613	10,613	10,613
239	250301	DE RUYTER	12,001	13,069	13,069	13,069	13,069
240	250401	MORRISVILLE EA	11,015	12,114	12,114	12,114	12,114
241	250701	HAMILTON	12,465	12,897	12,897	12,897	12,897
242	250901	CANASTOTA	9,135	9,837	9,837	9,837	9,837
243	251101	MADISON	10,976	10,738	10,738	10,738	10,738
244	251400	ONEIDA CITY	10,485	11,079	11,079	11,079	11,079
245	251501	STOCKBRIDGE VA	9,838	10,638	10,638	10,638	10,638
246	251601	CHITTENANGO	10,080	10,983	10,983	10,983	10,983
247	260101	BRIGHTON	12,025	12,448	12,448	12,448	12,448
248	260401	GATES CHILI	11,150	12,359	12,359	12,359	12,359
249	260501	GREECE	10,422	10,979	10,979	10,979	10,979
250	260801	E. IRONDEQUOIT	10,006	11,557	11,557	11,557	11,557
251	260803	W. IRONDEQUOIT	10,711	10,413	10,413	10,413	10,413
252	260901	HONEOYE FALLS	10,103	10,435	10,435	10,435	10,435
253	261001	SPENCERPORT	10,259	10,533	10,533	10,533	10,533
254	261101	HILTON	10,019	10,200	10,200	10,200	10,200
255	261201	PENFIELD	12,155	12,346	12,346	12,346	12,346
256	261301	FAIRPORT	10,220	10,647	10,647	10,647	10,647
257	261313	EAST ROCHESTER	12,418	12,585	12,585	12,585	12,585
258	261401	PITTSFORD	12,644	12,722	12,722	12,722	12,722
259	261501	CHURCHVILLE CH	9,496	10,122	10,122	10,122	10,122
260	261600	ROCHESTER	10,868	12,090	12,090	12,090	12,090
261	261701	RUSH HENRIETTA	11,738	12,330	12,330	12,330	12,330
262	261801	BROCKPORT	10,222	10,745	10,745	10,745	10,745
263	261901	WEBSTER	10,427	10,872	10,872	10,872	10,872
264	262001	WHEATLAND CHIL	14,442	15,259	15,259	15,259	15,259
265	270100	AMSTERDAM	8,887	9,443	9,443	9,443	9,443
266	270301	CANAJOHARIE	10,533	10,845	10,845	10,845	10,845
267	270601	FONDA FULTONVI	10,509	11,108	11,108	11,108	11,108
268	270701	FORT PLAIN	10,723	12,841	12,841	12,841	12,841
269	271102	ST JOHNSVILLE	10,561	11,910	11,910	11,910	11,910
270	280100	GLEN COVE	17,909	18,185	18,185	18,185	18,185
271	280201	HEMPSTEAD	17,356	18,202	18,202	18,202	18,202
272	280202	UNIONDALE	18,310	19,864	19,864	19,864	19,864
273	280203	EAST MEADOW	15,631	15,722	15,722	15,722	15,722
274	280204	NORTH BELLMORE	15,419	17,493	17,493	17,493	17,493
275	280205	LEVITTOWN	15,793	17,280	17,280	17,280	17,280
276	280206	SEAFORD	14,547	15,660	15,660	15,660	15,660
277	280207	BELLMORE	17,562	19,638	19,638	19,638	19,638
278	280208	ROOSEVELT	16,845	16,925	16,925	16,925	16,925
279	280209	FREEPORT	14,902	15,703	15,703	15,703	15,703
280	280210	BALDWIN	15,336	15,658	15,658	15,658	15,658
281	280211	OCEANSIDE	15,026	16,067	16,067	16,067	16,067
282	280212	MALVERNE	16,487	19,705	19,705	19,705	19,705
283	280213	V STR THIRTEEN	15,193	15,487	15,487	15,487	15,487
284	280214	HEWLETT WOODME	20,329	22,408	22,408	22,408	22,408
285	280215	LAWRENCE	20,562	23,002	23,002	23,002	23,002
286	280216	ELMONT	13,210	14,397	14,397	14,397	14,397
287	280217	FRANKLIN SQUAR	13,288	13,412	13,412	13,412	13,412
288	280218	GARDEN CITY	16,464	17,620	17,620	17,620	17,620
289	280219	EAST ROCKAWAY	16,680	18,383	18,383	18,383	18,383
290	280220	LYNBROOK	16,514	17,680	17,680	17,680	17,680
291	280221	ROCKVILLE CENT	17,397	18,767	18,767	18,767	18,767
292	280222	FLORAL PARK	12,852	14,937	14,937	14,937	14,937
293	280223	WANTAGH	13,441	13,593	13,593	13,593	13,593
294	280224	V STR TWENTY-F	18,886	20,044	20,044	20,044	20,044
295	280225	MERRICK	16,693	17,936	17,936	17,936	17,936
296	280226	ISLAND TREES	14,337	15,505	15,505	15,505	15,505
297	280227	WEST HEMPSTEAD	14,732	16,759	16,759	16,759	16,759
298	280229	NORTH MERRICK	16,678	17,825	17,825	17,825	17,825
299	280230	VALLEY STR UF	17,598	19,277	19,277	19,277	19,277
300	280231	ISLAND PARK	27,655	27,985	27,985	27,985	27,985

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301	280251	VALLEY STR CHS	13,762	14,858	14,858	14,858	14,858
302	280252	SEWANHAKA	12,243	12,522	12,522	12,522	12,522
303	280253	BELLMORE-MERRI	13,037	13,764	13,764	13,764	13,764
304	280300	LONG BEACH	19,842	22,348	22,348	22,348	22,348
305	280401	WESTBURY	17,435	18,287	18,287	18,287	18,287
306	280402	EAST WILLISTON	19,814	20,784	20,784	20,784	20,784
307	280403	ROSLYN	20,081	20,898	20,898	20,898	20,898
308	280404	PORT WASHINGTON	19,475	20,028	20,028	20,028	20,028
309	280405	NEW HYDE PARK	13,585	14,771	14,771	14,771	14,771
310	280406	MANHASSET	20,254	21,235	21,235	21,235	21,235
311	280407	GREAT NECK	21,183	22,468	22,468	22,468	22,468
312	280409	HERRICKS	16,522	17,029	17,029	17,029	17,029
313	280410	MINEOLA	22,566	23,709	23,709	23,709	23,709
314	280411	CARLE PLACE	19,902	20,187	20,187	20,187	20,187
315	280501	NORTH SHORE	20,288	23,323	23,323	23,323	23,323
316	280502	SYOSSET	19,526	20,263	20,263	20,263	20,263
317	280503	LOCUST VALLEY	22,104	22,507	22,507	22,507	22,507
318	280504	PLAINVIEW	16,964	17,942	17,942	17,942	17,942
319	280506	OYSTER BAY	22,633	22,533	22,533	22,533	22,533
320	280515	JERICHO	22,601	23,911	23,911	23,911	23,911
321	280517	HICKSVILLE	14,580	14,942	14,942	14,942	14,942
322	280518	PLAINEDGE	13,977	15,704	15,704	15,704	15,704
323	280521	BETHPAGE	17,066	17,350	17,350	17,350	17,350
324	280522	FARMINGDALE	15,641	16,831	16,831	16,831	16,831
325	280523	MASSAPEQUA	15,232	16,052	16,052	16,052	16,052
326	300000	NEW YORK CITY	12,443	13,527	13,527	13,527	13,527
327	400301	LEWISTON PORTE	12,236	12,229	12,229	12,229	12,229
328	400400	LOCKPORT	10,220	9,915	9,915	9,915	9,915
329	400601	NEWFANE	9,476	10,086	10,086	10,086	10,086
330	400701	NIAGARA WHEATF	9,672	10,443	10,443	10,443	10,443
331	400800	NIAGARA FALLS	10,015	10,925	10,925	10,925	10,925
332	400900	N. TONAWANDA	9,630	10,593	10,593	10,593	10,593
333	401001	STARPOINT	9,058	9,789	9,789	9,789	9,789
334	401201	ROYALTON HARTL	9,683	10,207	10,207	10,207	10,207
335	401301	BARKER	13,293	12,895	12,895	12,895	12,895
336	401501	WILSON	10,584	10,386	10,386	10,386	10,386
337	410401	ADIRONDACK	10,915	11,671	11,671	11,671	11,671
338	410601	CAMDEN	9,386	10,655	10,655	10,655	10,655
339	411101	CLINTON	11,072	11,529	11,529	11,529	11,529
340	411501	NEW HARTFORD	11,712	11,431	11,431	11,431	11,431
341	411504	NEW YORK MILLS	12,248	11,834	11,834	11,834	11,834
342	411603	SAUQUOIT VALLE	10,057	10,956	10,956	10,956	10,956
343	411701	REMSEN	13,154	14,798	14,798	14,798	14,798
344	411800	ROME	10,778	11,413	11,413	11,413	11,413
345	411902	WATERVILLE	10,734	10,900	10,900	10,900	10,900
346	412000	SHERRILL	9,667	9,651	9,651	9,651	9,651
347	412201	HOLLAND PATENT	10,071	10,388	10,388	10,388	10,388
348	412300	UTICA	8,441	9,280	9,280	9,280	9,280
349	412801	WESTMORELAND	11,188	11,938	11,938	11,938	11,938
350	412901	ORISKANY	10,625	10,992	10,992	10,992	10,992
351	412902	WHITESBORO	9,505	9,886	9,886	9,886	9,886
352	420101	WEST GENESEE	9,820	10,199	10,199	10,199	10,199
353	420303	NORTH SYRACUSE	9,332	10,709	10,709	10,709	10,709
354	420401	E SYRACUSE-MIN	12,805	13,674	13,674	13,674	13,674
355	420411	JAMESVILLE-DEW	10,805	10,944	10,944	10,944	10,944
356	420501	JORDAN ELBRIDG	10,342	11,623	11,623	11,623	11,623
357	420601	FABIUS-POMPEY	11,565	12,479	12,479	12,479	12,479
358	420701	WESTHILL	10,372	10,635	10,635	10,635	10,635
359	420702	SOLVAY	10,721	11,760	11,760	11,760	11,760
360	420807	LA FAYETTE	15,526	15,766	15,766	15,766	15,766
361	420901	BALDWINSVILLE	10,185	10,722	10,722	10,722	10,722
362	421001	FAYETTEVILLE	10,267	10,653	10,653	10,653	10,653
363	421101	MARCELLUS	8,871	9,775	9,775	9,775	9,775
364	421201	ONONDAGA	10,459	12,132	12,132	12,132	12,132
365	421501	LIVERPOOL	11,946	12,529	12,529	12,529	12,529
366	421504	LYNCOURT	13,521	15,499	15,499	15,499	15,499
367	421601	SKANEATELES	12,010	12,337	12,337	12,337	12,337
368	421800	SYRACUSE	10,362	11,930	11,930	11,930	11,930
369	421902	TULLY	9,585	10,036	10,036	10,036	10,036
370	430300	CANANDAIGUA	10,181	10,828	10,828	10,828	10,828
371	430501	EAST BLOOMFIEL	10,213	11,117	11,117	11,117	11,117
372	430700	GENEVA	10,458	12,688	12,688	12,688	12,688
373	430901	GORHAM-MIDDLES	11,367	11,872	11,872	11,872	11,872
374	431101	MANCHSTR-SHRTS	10,485	10,420	10,420	10,420	10,420
375	431201	NAPLES	13,488	13,135	13,135	13,135	13,135

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376	431301	PHELPS-CLIFTON	10,623	11,376	11,376	11,376	11,376
377	431401	HONEOYE	10,487	12,141	12,141	12,141	12,141
378	431701	VICTOR	9,618	9,518	9,518	9,518	9,518
379	440102	WASHINGTONVILL	11,687	11,931	11,931	11,931	11,931
380	440201	CHESTER	12,532	13,170	13,170	13,170	13,170
381	440301	CORNWALL	11,413	11,262	11,262	11,262	11,262
382	440401	PINE BUSH	10,576	11,570	11,570	11,570	11,570
383	440601	GOSHEN	12,560	12,773	12,773	12,773	12,773
384	440901	HIGHLAND FALLS	13,618	14,583	14,583	14,583	14,583
385	441000	MIDDLETOWN	11,355	12,759	12,759	12,759	12,759
386	441101	MINISINK VALLE	10,099	10,552	10,552	10,552	10,552
387	441201	MONROE WOODBUR	12,538	13,089	13,089	13,089	13,089
388	441202	KIRYAS JOEL	25,769	36,930	36,930	36,930	36,930
389	441301	VALLEY-MONTGMR	9,864	11,222	11,222	11,222	11,222
390	441600	NEWBURGH	12,738	14,796	14,796	14,796	14,796
391	441800	PORT JERVIS	11,776	11,904	11,904	11,904	11,904
392	441903	TUXEDO	18,323	17,470	17,470	17,470	17,470
393	442101	WARWICK VALLEY	11,493	12,198	12,198	12,198	12,198
394	442111	GREENWOOD LAKE	15,132	18,311	18,311	18,311	18,311
395	442115	FLORIDA	13,088	14,007	14,007	14,007	14,007
396	450101	ALBION	8,887	10,580	10,580	10,580	10,580
397	450607	KENDALL	9,917	12,590	12,590	12,590	12,590
398	450704	HOLLEY	9,844	10,275	10,275	10,275	10,275
399	450801	MEDINA	10,525	10,827	10,827	10,827	10,827
400	451001	LYNDONVILLE	9,930	10,519	10,519	10,519	10,519
401	460102	ALTMAR PARISH	11,395	11,463	11,463	11,463	11,463
402	460500	FULTON	10,413	11,616	11,616	11,616	11,616
403	460701	HANNIBAL	9,278	10,178	10,178	10,178	10,178
404	460801	CENTRAL SQUARE	9,066	9,571	9,571	9,571	9,571
405	460901	MEXICO	10,521	11,702	11,702	11,702	11,702
406	461300	OSWEGO	12,105	12,270	12,270	12,270	12,270
407	461801	PULASKI	10,270	11,580	11,580	11,580	11,580
408	461901	SANDY CREEK	10,747	12,911	12,911	12,911	12,911
409	462001	PHOENIX	11,107	12,226	12,226	12,226	12,226
410	470202	GLBTSVILLE-MT U	9,683	11,319	11,319	11,319	11,319
411	470501	EDMESTON	9,031	11,243	11,243	11,243	11,243
412	470801	LAURENS	10,185	10,634	10,634	10,634	10,634
413	470901	SCHENEVUS	11,100	12,566	12,566	12,566	12,566
414	471101	MILFORD	11,422	12,217	12,217	12,217	12,217
415	471201	MORRIS	9,185	10,436	10,436	10,436	10,436
416	471400	ONEONTA	10,915	11,790	11,790	11,790	11,790
417	471601	OTEGO-UNADILLA	10,367	11,481	11,481	11,481	11,481
418	471701	COOPERSTOWN	11,595	11,917	11,917	11,917	11,917
419	472001	RICHFIELD SPRI	10,271	10,916	10,916	10,916	10,916
420	472202	CHERRY VLY-SPR	12,632	12,674	12,674	12,674	12,674
421	472506	WORCESTER	10,422	12,352	12,352	12,352	12,352
422	480101	MAHOPAC	13,264	13,925	13,925	13,925	13,925
423	480102	CARMEL	14,865	15,409	15,409	15,409	15,409
424	480401	HALDANE	14,783	16,487	16,487	16,487	16,487
425	480404	GARRISON	20,327	21,713	21,713	21,713	21,713
426	480503	PUTNAM VALLEY	16,294	16,888	16,888	16,888	16,888
427	480601	BREWSTER	15,649	16,808	16,808	16,808	16,808
428	490101	BERLIN	12,019	12,890	12,890	12,890	12,890
429	490202	BRUNSWICK CENT	10,274	10,501	10,501	10,501	10,501
430	490301	EAST GREENBUSH	11,464	11,659	11,659	11,659	11,659
431	490501	HOOSICK FALLS	10,071	11,782	11,782	11,782	11,782
432	490601	LANSINGBURGH	8,509	9,352	9,352	9,352	9,352
433	490801	NORTH GREENBUSH	10,735	11,741	11,741	11,741	11,741
434	490804	WYNANTSKILL	10,613	11,243	11,243	11,243	11,243
435	491200	RENSSELAER	10,996	8,884	8,884	8,884	8,884
436	491302	AVERILL PARK	9,363	10,036	10,036	10,036	10,036
437	491401	HOOSIC VALLEY	9,733	10,338	10,338	10,338	10,338
438	491501	SCHODACK	11,674	12,169	12,169	12,169	12,169
439	491700	TROY	13,360	15,986	15,986	15,986	15,986
440	500101	CLARKSTOWN	12,759	13,310	13,310	13,310	13,310
441	500108	NANUET	17,763	18,531	18,531	18,531	18,531
442	500201	HAVERSTRAW-ST	15,854	17,121	17,121	17,121	17,121
443	500301	S. ORANGETOWN	14,729	15,503	15,503	15,503	15,503
444	500304	NYACK	17,016	18,240	18,240	18,240	18,240
445	500308	PEARL RIVER	14,413	14,858	14,858	14,858	14,858
446	500401	RAMAPO	17,571	16,919	16,919	16,919	16,919
447	500402	EAST RAMAPO	16,326	16,555	16,555	16,555	16,555
448	510101	BRASHER FALLS	9,507	10,172	10,172	10,172	10,172
449	510201	CANTON	11,114	11,252	11,252	11,252	11,252
450	510401	CLIFTON FINE	18,407	17,107	17,107	17,107	17,107

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451	510501	COLTON PIERREP	16,949	18,381	18,381	18,381	18,381
452	511101	GOUVERNEUR	8,945	10,255	10,255	10,255	10,255
453	511201	HAMMOND	11,478	12,727	12,727	12,727	12,727
454	511301	HERMON DEKALB	13,114	12,646	12,646	12,646	12,646
455	511602	LISBON	11,867	12,322	12,322	12,322	12,322
456	511901	MADRID WADDING	10,883	10,491	10,491	10,491	10,491
457	512001	MASSENA	9,131	10,197	10,197	10,197	10,197
458	512101	MORRISTOWN	13,150	13,680	13,680	13,680	13,680
459	512201	NORWOOD NORFOL	10,085	10,652	10,652	10,652	10,652
460	512300	OGDENSBURG	13,053	13,953	13,953	13,953	13,953
461	512404	HEUVELTON	11,007	10,704	10,704	10,704	10,704
462	512501	PARISHVILLE	9,890	10,609	10,609	10,609	10,609
463	512902	POTSDAM	10,840	11,390	11,390	11,390	11,390
464	513102	EDWARDS-KNOX	10,001	10,536	10,536	10,536	10,536
465	520101	BURNT HILLS	10,562	10,168	10,168	10,168	10,168
466	520302	SHENENDEHOWA	10,502	10,919	10,919	10,919	10,919
467	520401	CORINTH	10,020	10,919	10,919	10,919	10,919
468	520601	EDINBURG	28,077	20,896	20,896	20,896	20,896
469	520701	GALWAY	9,042	10,157	10,157	10,157	10,157
470	521200	MECHANICVILLE	9,597	10,280	10,280	10,280	10,280
471	521301	BALLSTON SPA	11,233	11,797	11,797	11,797	11,797
472	521401	S. GLENS FALLS	9,844	10,667	10,667	10,667	10,667
473	521701	SCHUYLERVILLE	11,600	11,472	11,472	11,472	11,472
474	521800	SARATOGA SPRIN	10,496	10,532	10,532	10,532	10,532
475	522001	STILLWATER	8,971	9,269	9,269	9,269	9,269
476	522101	WATERFORD	12,183	12,844	12,844	12,844	12,844
477	530101	DUANESBURG	9,259	9,234	9,234	9,234	9,234
478	530202	SCOTIA GLENVIL	10,245	11,013	11,013	11,013	11,013
479	530301	NISKAYUNA	11,408	11,790	11,790	11,790	11,790
480	530501	SCHALMONT	12,830	13,862	13,862	13,862	13,862
481	530515	MOHONASEN	8,047	8,989	8,989	8,989	8,989
482	530600	SCHENECTADY	10,272	12,015	12,015	12,015	12,015
483	540801	GILBOA CONESVI	13,436	15,707	15,707	15,707	15,707
484	540901	JEFFERSON	11,905	12,445	12,445	12,445	12,445
485	541001	MIDDLEBURGH	13,341	12,453	12,453	12,453	12,453
486	541102	COBLESKL-RICHM	10,568	10,802	10,802	10,802	10,802
487	541201	SCHOHARIE	10,626	12,147	12,147	12,147	12,147
488	541401	SHARON SPRINGS	12,510	14,154	14,154	14,154	14,154
489	550101	ODESSA MONTOUR	9,698	11,363	11,363	11,363	11,363
490	550301	WATKINS GLEN	9,562	10,489	10,489	10,489	10,489
491	560501	SOUTH SENECA	12,642	13,574	13,574	13,574	13,574
492	560603	ROMULUS	11,830	14,567	14,567	14,567	14,567
493	560701	SENECA FALLS	10,676	11,016	11,016	11,016	11,016
494	561006	WATERLOO CENT	9,295	10,263	10,263	10,263	10,263
495	570101	ADDISON	10,215	11,263	11,263	11,263	11,263
496	570201	AVOCA	11,471	13,203	13,203	13,203	13,203
497	570302	BATH	9,370	9,780	9,780	9,780	9,780
498	570401	BRADFORD	12,185	13,266	13,266	13,266	13,266
499	570603	CAMPBELL-SAVON	9,702	10,531	10,531	10,531	10,531
500	571000	CORNING	10,255	10,637	10,637	10,637	10,637
501	571502	CANISTEO-GREEN	11,986	13,797	13,797	13,797	13,797
502	571800	HORNELL	10,088	9,858	9,858	9,858	9,858
503	571901	ARKPORT	8,587	9,680	9,680	9,680	9,680
504	572301	PRATTSBURG	9,983	10,626	10,626	10,626	10,626
505	572702	JASPER-TRPSBRG	9,625	10,590	10,590	10,590	10,590
506	572901	HAMMONDSPORT	14,515	14,766	14,766	14,766	14,766
507	573002	WAYLAND-COHOCT	9,611	10,769	10,769	10,769	10,769
508	580101	BABYLON	17,161	16,928	16,928	16,928	16,928
509	580102	WEST BABYLON	13,840	14,849	14,849	14,849	14,849
510	580103	NORTH BABYLON	13,353	14,290	14,290	14,290	14,290
511	580104	LINDENHURST	13,409	14,253	14,253	14,253	14,253
512	580105	COPIAGUE	13,079	15,361	15,361	15,361	15,361
513	580106	AMITYVILLE	16,765	17,777	17,777	17,777	17,777
514	580107	DEER PARK	15,380	15,685	15,685	15,685	15,685
515	580109	WYANDANCH	15,791	16,666	16,666	16,666	16,666
516	580201	THREE VILLAGE	14,277	15,887	15,887	15,887	15,887
517	580203	COMSEWOGUE	12,594	13,498	13,498	13,498	13,498
518	580205	SACHEM	13,313	13,251	13,251	13,251	13,251
519	580206	PORT JEFFERSON	21,369	21,199	21,199	21,199	21,199
520	580207	MOUNT SINAI	14,326	14,841	14,841	14,841	14,841
521	580208	MILLER PLACE	14,009	12,922	12,922	12,922	12,922
522	580209	ROCKY POINT	12,271	12,814	12,814	12,814	12,814
523	580211	MIDDLE COUNTRY	12,109	13,119	13,119	13,119	13,119
524	580212	LONGWOOD	13,845	14,380	14,380	14,380	14,380
525	580224	PATCHOGUE-MEDF	12,251	12,814	12,814	12,814	12,814

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526	580232	WILLIAM FLOYD	13,077	14,169	14,169	14,169	14,169
527	580233	CENTER MORICHE	14,851	14,847	14,847	14,847	14,847
528	580234	EAST MORICHES	15,102	17,372	17,372	17,372	17,372
529	580235	SOUTH COUNTRY	15,404	15,951	15,951	15,951	15,951
530	580301	EAST HAMPTON	21,330	23,729	23,729	23,729	23,729
531	580302	WAINSCOTT	19,419	15,281	15,281	15,281	15,281
532	580303	AMAGANSETT	45,754	57,648	57,648	57,648	57,648
533	580304	SPRINGS	19,627	21,775	21,775	21,775	21,775
534	580305	SAG HARBOR	23,814	24,725	24,725	24,725	24,725
535	580306	MONTAUK	23,842	31,259	31,259	31,259	31,259
536	580401	ELWOOD	14,427	14,773	14,773	14,773	14,773
537	580402	COLD SPRING HA	20,529	20,586	20,586	20,586	20,586
538	580403	HUNTINGTON	16,922	17,512	17,512	17,512	17,512
539	580404	NORTHPORT	16,459	18,008	18,008	18,008	18,008
540	580405	HALF HOLLOW HI	14,381	14,896	14,896	14,896	14,896
541	580406	HARBORFIELDS	13,134	13,773	13,773	13,773	13,773
542	580410	COMMACK	14,858	15,506	15,506	15,506	15,506
543	580413	S. HUNTINGTON	15,252	15,758	15,758	15,758	15,758
544	580501	BAY SHORE	15,048	15,357	15,357	15,357	15,357
545	580502	ISLIP	12,916	14,288	14,288	14,288	14,288
546	580503	EAST ISLIP	13,735	14,659	14,659	14,659	14,659
547	580504	SAYVILLE	15,751	16,460	16,460	16,460	16,460
548	580505	BAYPORT BLUE P	17,035	17,566	17,566	17,566	17,566
549	580506	HAUPPAUGE	15,992	16,435	16,435	16,435	16,435
550	580507	CONNETQUOT	14,373	15,947	15,947	15,947	15,947
551	580509	WEST ISLIP	12,679	13,799	13,799	13,799	13,799
552	580512	BRENTWOOD	12,950	13,483	13,483	13,483	13,483
553	580513	CENTRAL ISLIP	18,571	19,614	19,614	19,614	19,614
554	580514	FIRE ISLAND	105,135	107,803	107,803	107,803	107,803
555	580601	SHOREHAM-WADIN	14,471	15,726	15,726	15,726	15,726
556	580602	RIVERHEAD	15,743	16,076	16,076	16,076	16,076
557	580701	SHELTER ISLAND	25,456	28,013	28,013	28,013	28,013
558	580801	SMITHTOWN	13,272	13,969	13,969	13,969	13,969
559	580805	KINGS PARK	13,065	13,928	13,928	13,928	13,928
560	580901	REMSENBURG	29,102	36,414	36,414	36,414	36,414
561	580902	WESTHAMPTON BE	18,052	18,354	18,354	18,354	18,354
562	580903	QUOGUE	38,866	46,923	46,923	46,923	46,923
563	580905	HAMPTON BAYS	14,438	16,093	16,093	16,093	16,093
564	580906	SOUTHAMPTON	24,096	23,414	23,414	23,414	23,414
565	580909	BRIDGEHAMPTON	51,579	53,545	53,545	53,545	53,545
566	580910	SAGAPONACK	19,419	15,281	15,281	15,281	15,281
567	580912	EASTPORT-SOUTH	12,376	13,276	13,276	13,276	13,276
568	580913	TUCKAHOE COMMO	24,715	28,200	28,200	28,200	28,200
569	580917	EAST QUOGUE	21,071	22,116	22,116	22,116	22,116
570	581002	OYSTERPONDS	30,893	32,931	32,931	32,931	32,931
571	581004	FISHERS ISLAND	37,296	42,471	42,471	42,471	42,471
572	581005	SOUTHOLD	15,431	17,400	17,400	17,400	17,400
573	581010	GREENPORT	14,945	16,700	16,700	16,700	16,700
574	581012	MATTITUCK-CUTC	15,260	15,967	15,967	15,967	15,967
575	581015	NEW SUFFOLK	19,419	15,281	15,281	15,281	15,281
576	590501	FALLSBURGH	16,265	19,402	19,402	19,402	19,402
577	590801	ELDRED	13,588	13,570	13,570	13,570	13,570
578	590901	LIBERTY	15,551	17,477	17,477	17,477	17,477
579	591201	TRI VALLEY	16,260	18,324	18,324	18,324	18,324
580	591301	ROSCOE	17,289	17,826	17,826	17,826	17,826
581	591302	LIVINGSTON MAN	14,627	16,085	16,085	16,085	16,085
582	591401	MONTICELLO	12,084	14,106	14,106	14,106	14,106
583	591502	SULLIVAN WEST	14,012	15,008	15,008	15,008	15,008
584	600101	WAVERLY	8,476	9,063	9,063	9,063	9,063
585	600301	CANDOR	10,252	11,287	11,287	11,287	11,287
586	600402	NEWARK VALLEY	10,412	10,287	10,287	10,287	10,287
587	600601	OWEGO-APALACHI	10,347	11,524	11,524	11,524	11,524
588	600801	SPENCER VAN ET	8,771	10,808	10,808	10,808	10,808
589	600903	TIOGA	8,451	9,451	9,451	9,451	9,451
590	610301	DRYDEN	10,200	11,012	11,012	11,012	11,012
591	610501	GROTON	9,486	10,406	10,406	10,406	10,406
592	610600	ITHACA	12,113	12,670	12,670	12,670	12,670
593	610801	LANSING	12,850	10,855	10,855	10,855	10,855
594	610901	NEWFIELD	8,923	9,832	9,832	9,832	9,832
595	611001	TRUMANSBURG	10,114	10,227	10,227	10,227	10,227
596	620600	KINGSTON	12,731	14,461	14,461	14,461	14,461
597	620803	HIGHLAND	11,914	12,457	12,457	12,457	12,457
598	620901	RONDOUT VALLEY	15,569	17,589	17,589	17,589	17,589
599	621001	MARLBORO	14,591	15,512	15,512	15,512	15,512
600	621101	NEW PALTZ	12,290	13,284	13,284	13,284	13,284

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	<b>District Code</b>	<b>School District Name</b>	<b>Final 2009-10 Basic Tuition</b>	<b>Final 2010-11 Basic Tuition</b>	<b>Final 2011-12 Basic Tuition</b>	<b>Final 2012-13 Basic Tuition</b>	<b>Final 2013-14 Basic Tuition</b>
601	621201	ONTEORA	15,687	18,571	18,571	18,571	18,571
602	621601	SAUGERTIES	11,303	11,822	11,822	11,822	11,822
603	621801	WALLKILL	10,532	10,997	10,997	10,997	10,997
604	622002	ELLENVILLE	15,427	15,150	15,150	15,150	15,150
605	630101	BOLTON	18,295	20,535	20,535	20,535	20,535
606	630202	NORTH WARREN	15,288	15,475	15,475	15,475	15,475
607	630300	GLENS FALLS	10,923	11,469	11,469	11,469	11,469
608	630601	JOHNSBURG	16,769	18,365	18,365	18,365	18,365
609	630701	LAKE GEORGE	12,636	12,521	12,521	12,521	12,521
610	630801	HADLEY LUZERNE	11,969	13,745	13,745	13,745	13,745
611	630902	QUEENSBURY	8,801	9,538	9,538	9,538	9,538
612	630918	GLENS FALLS CO	14,736	12,000	12,000	12,000	12,000
613	631201	WARRENSBURG	14,290	14,836	14,836	14,836	14,836
614	640101	ARGYLE	10,694	11,402	11,402	11,402	11,402
615	640502	FORT ANN	13,187	13,847	13,847	13,847	13,847
616	640601	FORT EDWARD	11,926	11,493	11,493	11,493	11,493
617	640701	GRANVILLE	10,678	10,360	10,360	10,360	10,360
618	640801	GREENWICH	11,995	12,131	12,131	12,131	12,131
619	641001	HARTFORD	11,389	12,205	12,205	12,205	12,205
620	641301	HUDSON FALLS	9,322	10,021	10,021	10,021	10,021
621	641401	PUTNAM	23,086	23,966	23,966	23,966	23,966
622	641501	SALEM	11,650	13,082	13,082	13,082	13,082
623	641610	CAMBRIDGE	10,634	12,350	12,350	12,350	12,350
624	641701	WHITEHALL	10,832	12,236	12,236	12,236	12,236
625	650101	NEWARK	9,934	11,100	11,100	11,100	11,100
626	650301	CLYDE-SAVANNAH	11,351	13,326	13,326	13,326	13,326
627	650501	LYONS	9,951	10,690	10,690	10,690	10,690
628	650701	MARION	10,933	11,418	11,418	11,418	11,418
629	650801	WAYNE	10,781	11,034	11,034	11,034	11,034
630	650901	PALMYRA-MACEDO	10,787	10,655	10,655	10,655	10,655
631	650902	GANANDA	9,476	9,757	9,757	9,757	9,757
632	651201	SODUS	12,258	12,623	12,623	12,623	12,623
633	651402	WILLIAMSON	11,381	12,113	12,113	12,113	12,113
634	651501	N. ROSE-WOLCOT	11,430	12,030	12,030	12,030	12,030
635	651503	RED CREEK	9,664	10,916	10,916	10,916	10,916
636	660101	KATONAH LEWISB	18,574	20,507	20,507	20,507	20,507
637	660102	BEDFORD	19,852	20,556	20,556	20,556	20,556
638	660202	CROTON HARMON	15,550	15,733	15,733	15,733	15,733
639	660203	HENDRICK HUDSO	16,618	18,174	18,174	18,174	18,174
640	660301	EASTCHESTER	17,035	17,832	17,832	17,832	17,832
641	660302	TUCKAHOE	18,600	20,009	20,009	20,009	20,009
642	660303	BRONXVILLE	21,219	22,106	22,106	22,106	22,106
643	660401	TARRYTOWN	16,455	16,449	16,449	16,449	16,449
644	660402	IRVINGTON	18,320	20,150	20,150	20,150	20,150
645	660403	DOBBS FERRY	18,231	18,927	18,927	18,927	18,927
646	660404	HASTINGS ON HU	17,463	19,404	19,404	19,404	19,404
647	660405	ARDSLEY	17,638	20,471	20,471	20,471	20,471
648	660406	EDGEMONT	16,226	17,814	17,814	17,814	17,814
649	660407	GREENBURGH	20,451	22,343	22,343	22,343	22,343
650	660409	ELMSFORD	21,033	22,211	22,211	22,211	22,211

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651	660501	HARRISON	20,737	23,457	23,457	23,457	23,457
652	660701	MAMARONECK	16,404	18,416	18,416	18,416	18,416
653	660801	MT PLEAS CENT	18,168	18,590	18,590	18,590	18,590
654	660802	POCANTICO HILL	36,989	46,333	46,333	46,333	46,333
655	660805	VALHALLA	19,877	20,983	20,983	20,983	20,983
656	660809	PLEASANTVILLE	15,490	16,558	16,558	16,558	16,558
657	660900	MOUNT VERNON	15,367	16,794	16,794	16,794	16,794
658	661004	CHAPPAQUA	18,326	19,041	19,041	19,041	19,041
659	661100	NEW ROCHELLE	15,491	16,138	16,138	16,138	16,138
660	661201	BYRAM HILLS	19,805	20,054	20,054	20,054	20,054
661	661301	NORTH SALEM	20,267	20,280	20,280	20,280	20,280
662	661401	OSSINING	16,981	18,296	18,296	18,296	18,296
663	661402	BRIARCLIFF MAN	20,102	22,861	22,861	22,861	22,861
664	661500	PEEKSKILL	16,068	16,430	16,430	16,430	16,430
665	661601	PELHAM	15,317	16,187	16,187	16,187	16,187
666	661800	RYE	18,846	18,917	18,917	18,917	18,917
667	661901	RYE NECK	18,168	18,357	18,357	18,357	18,357
668	661904	PORT CHESTER	12,674	13,392	13,392	13,392	13,392
669	661905	BLIND BROOK-RY	18,589	20,318	20,318	20,318	20,318
670	662001	SCARSDALE	20,819	22,148	22,148	22,148	22,148
671	662101	SOMERS	15,818	16,825	16,825	16,825	16,825
672	662200	WHITE PLAINS	18,811	19,443	19,443	19,443	19,443
673	662300	YONKERS	12,006	14,523	14,523	14,523	14,523
674	662401	LAKELAND	14,318	15,009	15,009	15,009	15,009
675	662402	YORKTOWN	14,859	16,743	16,743	16,743	16,743
676	670201	ATTICA	9,393	9,552	9,552	9,552	9,552
677	670401	LETCHWORTH	10,945	11,337	11,337	11,337	11,337
678	671002	WYOMING	14,555	15,376	15,376	15,376	15,376
679	671201	PERRY	10,672	11,041	11,041	11,041	11,041
680	671501	WARSAW	12,111	11,643	11,643	11,643	11,643
681	680601	PENN YAN	10,287	11,554	11,554	11,554	11,554
682	680801	DUNDEE	9,390	9,998	9,998	9,998	9,998

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1	570101	ADDISON	10,215	11,263	11,263	11,263	11,263
2	410401	ADIRONDACK	10,915	11,671	11,671	11,671	11,671
3	80101	AFTON	11,717	13,800	13,800	13,800	13,800
4	142101	AKRON	9,760	10,134	10,134	10,134	10,134
5	10100	ALBANY	11,712	14,072	14,072	14,072	14,072
6	450101	ALBION	8,887	10,580	10,580	10,580	10,580
7	140101	ALDEN	9,737	9,862	9,862	9,862	9,862
8	180202	ALEXANDER	10,005	11,335	11,335	11,335	11,335
9	220202	ALEXANDRIA	10,338	12,100	12,100	12,100	12,100
10	20101	ALFRED ALMOND	10,226	10,628	10,628	10,628	10,628
11	40302	ALLEGANY-LIMES	9,652	10,362	10,362	10,362	10,362
12	460102	ALTMAR PARISH	11,395	11,463	11,463	11,463	11,463
13	580303	AMAGANSETT	45,754	57,648	57,648	57,648	57,648
14	140201	AMHERST	10,138	10,721	10,721	10,721	10,721
15	580106	AMITYVILLE	16,765	17,777	17,777	17,777	17,777
16	270100	AMSTERDAM	8,887	9,443	9,443	9,443	9,443
17	120102	ANDES	15,445	21,107	21,107	21,107	21,107
18	20601	ANDOVER	11,107	12,353	12,353	12,353	12,353
19	660405	ARDSLEY	17,638	20,471	20,471	20,471	20,471
20	640101	ARGYLE	10,694	11,402	11,402	11,402	11,402
21	571901	ARKPORT	8,587	9,680	9,680	9,680	9,680
22	131601	ARLINGTON	10,651	11,469	11,469	11,469	11,469
23	670201	ATTICA	9,393	9,552	9,552	9,552	9,552
24	50100	AUBURN	9,959	10,495	10,495	10,495	10,495
25	90201	AUSABLE VALLEY	12,302	13,185	13,185	13,185	13,185
26	491302	AVERILL PARK	9,363	10,036	10,036	10,036	10,036
27	570201	AVOCA	11,471	13,203	13,203	13,203	13,203
28	240101	AVON	10,726	10,465	10,465	10,465	10,465
29	580101	BABYLON	17,161	16,928	16,928	16,928	16,928
30	80201	BAINBRIDGE GUI	10,541	11,434	11,434	11,434	11,434
31	280210	BALDWIN	15,336	15,658	15,658	15,658	15,658
32	420901	BALDWINSVILLE	10,185	10,722	10,722	10,722	10,722
33	521301	BALLSTON SPA	11,233	11,797	11,797	11,797	11,797
34	401301	BARKER	13,293	12,895	12,895	12,895	12,895
35	180300	BATAVIA	12,503	12,293	12,293	12,293	12,293
36	570302	BATH	9,370	9,780	9,780	9,780	9,780
37	580501	BAY SHORE	15,048	15,357	15,357	15,357	15,357
38	580505	BAYPORT BLUE P	17,035	17,566	17,566	17,566	17,566
39	130200	BEACON	9,650	11,093	11,093	11,093	11,093
40	231301	BEAVER RIVER	10,065	9,873	9,873	9,873	9,873
41	660102	BEDFORD	19,852	20,556	20,556	20,556	20,556
42	90301	BEEKMANTOWN	11,410	11,708	11,708	11,708	11,708
43	20801	BELFAST	10,153	11,619	11,619	11,619	11,619
44	220909	BELLEVILLE-HEN	9,652	10,030	10,030	10,030	10,030
45	280207	BELLMORE	17,562	19,638	19,638	19,638	19,638
46	280253	BELLMORE-MERRI	13,037	13,764	13,764	13,764	13,764
47	61001	BEMUS POINT	10,726	11,810	11,810	11,810	11,810
48	490101	BERLIN	12,019	12,890	12,890	12,890	12,890
49	10201	BERNE KNOX	10,814	13,371	13,371	13,371	13,371
50	10306	BETHLEHEM	12,653	12,513	12,513	12,513	12,513
51	280521	BETHPAGE	17,066	17,350	17,350	17,350	17,350
52	30200	BINGHAMTON	9,820	10,220	10,220	10,220	10,220
53	661905	BLIND BROOK-RY	18,589	20,318	20,318	20,318	20,318
54	22902	BOLIVAR-RICHBG	11,418	10,885	10,885	10,885	10,885
55	630101	BOLTON	18,295	20,535	20,535	20,535	20,535
56	570401	BRADFORD	12,185	13,266	13,266	13,266	13,266
57	510101	BRASHER FALLS	9,507	10,172	10,172	10,172	10,172
58	580512	BRENTWOOD	12,950	13,483	13,483	13,483	13,483
59	480601	BREWSTER	15,649	16,808	16,808	16,808	16,808
60	661402	BRIARCLIFF MAN	20,102	22,861	22,861	22,861	22,861
61	580909	BRIDGEHAMPTON	51,579	53,545	53,545	53,545	53,545
62	260101	BRIGHTON	12,025	12,448	12,448	12,448	12,448
63	171102	BROADALBIN-PER	8,605	8,636	8,636	8,636	8,636
64	261801	BROCKPORT	10,222	10,745	10,745	10,745	10,745
65	62301	BROCTON	12,774	12,437	12,437	12,437	12,437
66	660303	BRONXVILLE	21,219	22,106	22,106	22,106	22,106
67	250109	BROOKFIELD	11,515	11,171	11,171	11,171	11,171
68	490202	BRUNSWICK CENT	10,274	10,501	10,501	10,501	10,501
69	161601	BRUSHTON MOIRA	10,152	11,409	11,409	11,409	11,409
70	140600	BUFFALO	10,429	12,005	12,005	12,005	12,005
71	520101	BURNT HILLS	10,562	10,168	10,168	10,168	10,168
72	661201	BYRAM HILLS	19,805	20,054	20,054	20,054	20,054
73	180701	BYRON BERGEN	10,098	11,347	11,347	11,347	11,347
74	190301	CAIRO-DURHAM	9,731	10,345	10,345	10,345	10,345
75	240201	CALEDONIA MUMF	9,239	10,218	10,218	10,218	10,218

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76	641610	CAMBRIDGE	10,634	12,350	12,350	12,350	12,350
77	410601	CAMDEN	9,386	10,655	10,655	10,655	10,655
78	570603	CAMPBELL-SAVON	9,702	10,531	10,531	10,531	10,531
79	270301	CANAJOHARIE	10,533	10,845	10,845	10,845	10,845
80	430300	CANANDAIGUA	10,181	10,828	10,828	10,828	10,828
81	21102	CANASERAGA	11,354	12,329	12,329	12,329	12,329
82	250901	CANASTOTA	9,135	9,837	9,837	9,837	9,837
83	600301	CANDOR	10,252	11,287	11,287	11,287	11,287
84	571502	CANISTEO-GREEN	11,986	13,797	13,797	13,797	13,797
85	510201	CANTON	11,114	11,252	11,252	11,252	11,252
86	280411	CARLE PLACE	19,902	20,187	20,187	20,187	20,187
87	480102	CARMEL	14,865	15,409	15,409	15,409	15,409
88	222201	CARTHAGE	8,911	8,472	8,472	8,472	8,472
89	60401	CASSADAGA VALL	10,976	11,359	11,359	11,359	11,359
90	50401	CATO MERIDIAN	9,412	10,653	10,653	10,653	10,653
91	190401	CATSKILL	11,424	14,130	14,130	14,130	14,130
92	42302	CATTARAUGUS-LI	11,536	11,368	11,368	11,368	11,368
93	250201	CAZENOVIA	9,996	10,613	10,613	10,613	10,613
94	580233	CENTER MORICHE	14,851	14,847	14,847	14,847	14,847
95	580513	CENTRAL ISLIP	18,571	19,614	19,614	19,614	19,614
96	460801	CENTRAL SQUARE	9,066	9,571	9,571	9,571	9,571
97	661004	CHAPPAQUA	18,326	19,041	19,041	19,041	19,041
98	120401	CHARLOTTE VALL	9,939	10,907	10,907	10,907	10,907
99	160801	CHATEAUGAY	9,502	10,879	10,879	10,879	10,879
100	101001	CHATHAM	12,277	12,977	12,977	12,977	12,977
101	60503	CHAUTAUQUA	14,330	14,457	14,457	14,457	14,457
102	90601	CHAZY	10,616	11,716	11,716	11,716	11,716
103	140701	CHEEKTOWAGA	9,733	10,235	10,235	10,235	10,235
104	30101	CHENANGO FORKS	10,119	10,503	10,503	10,503	10,503
105	30701	CHENANGO VALLE	10,906	10,670	10,670	10,670	10,670
106	472202	CHERRY VLY-SPR	12,632	12,674	12,674	12,674	12,674
107	440201	CHESTER	12,532	13,170	13,170	13,170	13,170
108	251601	CHITTENANGO	10,080	10,983	10,983	10,983	10,983
109	261501	CHURCHVILLE CH	9,496	10,122	10,122	10,122	10,122
110	110101	CININNATUS	12,195	12,691	12,691	12,691	12,691
111	140801	CLARENCE	8,747	9,001	9,001	9,001	9,001
112	500101	CLARKSTOWN	12,759	13,310	13,310	13,310	13,310
113	140703	CLEVELAND HILL	9,946	10,428	10,428	10,428	10,428
114	510401	CLIFTON FINE	18,407	17,107	17,107	17,107	17,107
115	411101	CLINTON	11,072	11,529	11,529	11,529	11,529
116	650301	CLYDE-SAVANNAH	11,351	13,326	13,326	13,326	13,326
117	60701	CLYMER	13,768	14,425	14,425	14,425	14,425
118	541102	COBLESKIL-RICHM	10,568	10,802	10,802	10,802	10,802
119	10500	COHOES	11,070	11,791	11,791	11,791	11,791
120	580402	COLD SPRING HA	20,529	20,586	20,586	20,586	20,586
121	510501	COLTON PIERREP	16,949	18,381	18,381	18,381	18,381
122	580410	COMMACK	14,858	15,506	15,506	15,506	15,506
123	580203	COMSEWOGUE	12,594	13,498	13,498	13,498	13,498
124	580507	CONNETHQUOT	14,373	15,947	15,947	15,947	15,947
125	471701	COOPERSTOWN	11,595	11,917	11,917	11,917	11,917
126	100501	COPAQUE-TACONIC	13,043	13,622	13,622	13,622	13,622
127	230201	COPENHAGEN	9,038	9,935	9,935	9,935	9,935
128	580105	COPIAGUE	13,079	15,361	15,361	15,361	15,361
129	520401	CORINTH	10,020	10,919	10,919	10,919	10,919
130	571000	CORNING	10,255	10,637	10,637	10,637	10,637
131	440301	CORNWALL	11,413	11,262	11,262	11,262	11,262
132	110200	CORTLAND	9,778	10,142	10,142	10,142	10,142
133	190501	COXSACKIE ATHE	10,905	11,888	11,888	11,888	11,888
134	660202	CROTON HARMON	15,550	15,733	15,733	15,733	15,733
135	150203	CROWN POINT	14,203	15,675	15,675	15,675	15,675
136	22302	CUBA-RUSHFORD	10,889	12,488	12,488	12,488	12,488
137	241101	DALTON-NUNDA	11,704	13,107	13,107	13,107	13,107
138	241001	DANSVILLE	9,525	10,313	10,313	10,313	10,313
139	250301	DE RUYTER	12,001	13,069	13,069	13,069	13,069
140	580107	DEER PARK	15,380	15,685	15,685	15,685	15,685
141	120501	DELHI	12,859	13,930	13,930	13,930	13,930
142	140707	DEPEW	10,741	10,409	10,409	10,409	10,409
143	31301	DEPOSIT	14,020	14,304	14,304	14,304	14,304
144	660403	DOBBS FERRY	18,231	18,927	18,927	18,927	18,927
145	211003	DOLGEVILLE	9,576	10,527	10,527	10,527	10,527
146	130502	DOVER	10,589	11,245	11,245	11,245	11,245
147	120301	DOWNSVILLE	16,110	17,143	17,143	17,143	17,143
148	610301	DRYDEN	10,200	11,012	11,012	11,012	11,012
149	530101	DUANESBURG	9,259	9,234	9,234	9,234	9,234
150	680801	DUNDEE	9,390	9,998	9,998	9,998	9,998

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151	60800	DUNKIRK	12,054	12,985	12,985	12,985	12,985
152	420401	E SYRACUSE-MIN	12,805	13,674	13,674	13,674	13,674
153	260801	E. IRONDEQUOIT	10,006	11,557	11,557	11,557	11,557
154	140301	EAST AURORA	9,978	10,205	10,205	10,205	10,205
155	430501	EAST BLOOMFIEL	10,213	11,117	11,117	11,117	11,117
156	490301	EAST GREENBUSH	11,464	11,659	11,659	11,659	11,659
157	580301	EAST HAMPTON	21,330	23,729	23,729	23,729	23,729
158	580503	EAST ISLIP	13,735	14,659	14,659	14,659	14,659
159	280203	EAST MEADOW	15,631	15,722	15,722	15,722	15,722
160	580234	EAST MORICHES	15,102	17,372	17,372	17,372	17,372
161	580917	EAST QUOGUE	21,071	22,116	22,116	22,116	22,116
162	500402	EAST RAMAPO	16,326	16,555	16,555	16,555	16,555
163	261313	EAST ROCHESTER	12,418	12,585	12,585	12,585	12,585
164	280219	EAST ROCKAWAY	16,680	18,383	18,383	18,383	18,383
165	280402	EAST WILLISTON	19,814	20,784	20,784	20,784	20,784
166	660301	EASTCHESTER	17,035	17,832	17,832	17,832	17,832
167	580912	EASTPORT-SOUTH	12,376	13,276	13,276	13,276	13,276
168	141201	EDEN	8,752	9,674	9,674	9,674	9,674
169	660406	EDGEMONT	16,226	17,814	17,814	17,814	17,814
170	520601	EDINBURG	28,077	20,896	20,896	20,896	20,896
171	470501	EDMESTON	9,031	11,243	11,243	11,243	11,243
172	513102	EDWARDS-KNOX	10,001	10,536	10,536	10,536	10,536
173	180901	ELBA	10,830	11,423	11,423	11,423	11,423
174	590801	ELDRED	13,588	13,570	13,570	13,570	13,570
175	150301	ELIZABETHTOWN	13,228	13,358	13,358	13,358	13,358
176	622002	ELLENVILLE	15,427	15,150	15,150	15,150	15,150
177	40901	ELLCOTTVILLE	10,206	11,491	11,491	11,491	11,491
178	70600	ELMIRA	9,965	11,012	11,012	11,012	11,012
179	70902	ELMIRA HEIGHTS	9,761	10,136	10,136	10,136	10,136
180	280216	ELMONT	13,210	14,397	14,397	14,397	14,397
181	660409	ELMSFORD	21,033	22,211	22,211	22,211	22,211
182	580401	ELWOOD	14,427	14,773	14,773	14,773	14,773
183	141401	EVANS-BRANT	11,083	11,618	11,618	11,618	11,618
184	420601	FABIUS-POMPEY	11,565	12,479	12,479	12,479	12,479
185	261301	FAIRPORT	10,220	10,647	10,647	10,647	10,647
186	61101	FALCONER	8,694	9,522	9,522	9,522	9,522
187	590501	FALLSBURGH	16,265	19,402	19,402	19,402	19,402
188	280522	FARMINGDALE	15,641	16,831	16,831	16,831	16,831
189	421001	FAYETTEVILLE	10,267	10,653	10,653	10,653	10,653
190	22001	FILLMORE	8,668	9,156	9,156	9,156	9,156
191	580514	FIRE ISLAND	105,135	107,803	107,803	107,803	107,803
192	581004	FISHERS ISLAND	37,296	42,471	42,471	42,471	42,471
193	280222	FLORAL PARK	12,852	14,937	14,937	14,937	14,937
194	442115	FLORIDA	13,088	14,007	14,007	14,007	14,007
195	270601	FONDA FULTONVI	10,509	11,108	11,108	11,108	11,108
196	61503	FORESTVILLE	10,133	10,484	10,484	10,484	10,484
197	640502	FORT ANN	13,187	13,847	13,847	13,847	13,847
198	640601	FORT EDWARD	11,926	11,493	11,493	11,493	11,493
199	270701	FORT PLAIN	10,723	12,841	12,841	12,841	12,841
200	210402	FRANKFORT-SCHU	9,084	9,210	9,210	9,210	9,210
201	120701	FRANKLIN	12,786	13,106	13,106	13,106	13,106
202	280217	FRANKLIN SQUAR	13,288	13,412	13,412	13,412	13,412
203	41101	FRANKLINVILLE	10,696	11,351	11,351	11,351	11,351
204	62201	FREDONIA	11,242	12,007	12,007	12,007	12,007
205	280209	FREEPORT	14,902	15,703	15,703	15,703	15,703
206	60301	FREWSBURG	8,965	10,206	10,206	10,206	10,206
207	21601	FRIENDSHIP	11,948	12,385	12,385	12,385	12,385
208	141604	FRONTIER	8,271	8,759	8,759	8,759	8,759
209	460500	FULTON	10,413	11,616	11,616	11,616	11,616
210	520701	GALWAY	9,042	10,157	10,157	10,157	10,157
211	650902	GANANDA	9,476	9,757	9,757	9,757	9,757
212	280218	GARDEN CITY	16,464	17,620	17,620	17,620	17,620
213	480404	GARRISON	20,327	21,713	21,713	21,713	21,713
214	260401	GATES CHILI	11,150	12,359	12,359	12,359	12,359
215	220401	GENERAL BROWN	8,410	8,580	8,580	8,580	8,580
216	20702	GENESEEE VALLEY	9,686	11,013	11,013	11,013	11,013
217	240401	GENESEO	10,819	12,257	12,257	12,257	12,257
218	430700	GENEVA	10,458	12,688	12,688	12,688	12,688
219	100902	GERMANTOWN	12,770	14,614	14,614	14,614	14,614
220	540801	GILBOA CONESVI	13,436	15,707	15,707	15,707	15,707
221	470202	GLBTSVLLLE-MT U	9,683	11,319	11,319	11,319	11,319
222	280100	GLEN COVE	17,909	18,185	18,185	18,185	18,185
223	630300	GLENS FALLS	10,923	11,469	11,469	11,469	11,469
224	630918	GLENS FALLS CO	14,736	12,000	12,000	12,000	12,000
225	170500	GLOVERSVILLE	9,121	9,865	9,865	9,865	9,865

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226	430901	GORHAM-MIDDLES	11,367	11,872	11,872	11,872	11,872
227	440601	GOSHEN	12,560	12,773	12,773	12,773	12,773
228	511101	GOUVERNEUR	8,945	10,255	10,255	10,255	10,255
229	42801	GOWANDA	10,020	11,326	11,326	11,326	11,326
230	141501	GRAND ISLAND	9,823	9,915	9,915	9,915	9,915
231	640701	GRANVILLE	10,678	10,360	10,360	10,360	10,360
232	280407	GREAT NECK	21,183	22,468	22,468	22,468	22,468
233	260501	GREECE	10,422	10,979	10,979	10,979	10,979
234	10701	GREEN ISLAND	10,997	12,662	12,662	12,662	12,662
235	660407	GREENBURGH	20,451	22,343	22,343	22,343	22,343
236	80601	GREENE	9,598	10,565	10,565	10,565	10,565
237	581010	GREENPORT	14,945	16,700	16,700	16,700	16,700
238	190701	GREENVILLE	11,269	13,454	13,454	13,454	13,454
239	640801	GREENWICH	11,995	12,131	12,131	12,131	12,131
240	442111	GREENWOOD LAKE	15,132	18,311	18,311	18,311	18,311
241	81401	GRGETWN-SO OTS	11,700	12,871	12,871	12,871	12,871
242	610501	GROTON	9,486	10,406	10,406	10,406	10,406
243	10802	GUILDERLAND	10,712	11,354	11,354	11,354	11,354
244	630801	HADLEY LUZERNE	11,969	13,745	13,745	13,745	13,745
245	480401	HALDANE	14,783	16,487	16,487	16,487	16,487
246	580405	HALF HOLLOW HI	14,381	14,896	14,896	14,896	14,896
247	141601	HAMBURG	9,519	9,716	9,716	9,716	9,716
248	250701	HAMILTON	12,465	12,897	12,897	12,897	12,897
249	511201	HAMMOND	11,478	12,727	12,727	12,727	12,727
250	572901	HAMMONDSPORT	14,515	14,766	14,766	14,766	14,766
251	580905	HAMPTON BAYS	14,438	16,093	16,093	16,093	16,093
252	120906	HANCOCK	13,854	14,267	14,267	14,267	14,267
253	460701	HANNIBAL	9,278	10,178	10,178	10,178	10,178
254	580406	HARBORFIELDS	13,134	13,773	13,773	13,773	13,773
255	30501	HARPURSVILLE	9,718	9,887	9,887	9,887	9,887
256	660501	HARRISON	20,737	23,457	23,457	23,457	23,457
257	230301	HARRISVILLE	11,794	12,372	12,372	12,372	12,372
258	641001	HARTFORD	11,389	12,205	12,205	12,205	12,205
259	660404	HASTINGS ON HU	17,463	19,404	19,404	19,404	19,404
260	580506	HAUPPAUGE	15,992	16,435	16,435	16,435	16,435
261	500201	HAYERSTRAW-ST	15,854	17,121	17,121	17,121	17,121
262	280201	HEMPSTEAD	17,356	18,202	18,202	18,202	18,202
263	660203	HENDRICK HUDSO	16,618	18,174	18,174	18,174	18,174
264	210601	HERKIMER	9,185	9,525	9,525	9,525	9,525
265	511301	HERMON DEKALB	13,114	12,646	12,646	12,646	12,646
266	280409	HERRICKS	16,522	17,029	17,029	17,029	17,029
267	512404	HEUVELTON	11,007	10,704	10,704	10,704	10,704
268	280214	HEWLETT WOODME	20,329	22,408	22,408	22,408	22,408
269	280517	HICKSVILLE	14,580	14,942	14,942	14,942	14,942
270	620803	HIGHLAND	11,914	12,457	12,457	12,457	12,457
271	440901	HIGHLAND FALLS	13,618	14,583	14,583	14,583	14,583
272	261101	HILTON	10,019	10,200	10,200	10,200	10,200
273	41401	HINSDALE	10,640	9,952	9,952	9,952	9,952
274	141701	HOLLAND	9,966	11,032	11,032	11,032	11,032
275	412201	HOLLAND PATENT	10,071	10,388	10,388	10,388	10,388
276	450704	HOLLEY	9,844	10,275	10,275	10,275	10,275
277	110701	HOMER	10,182	11,092	11,092	11,092	11,092
278	431401	HONEOYE	10,487	12,141	12,141	12,141	12,141
279	260901	HONEOYE FALLS	10,103	10,435	10,435	10,435	10,435
280	491401	HOOSIC VALLEY	9,733	10,338	10,338	10,338	10,338
281	490501	HOOSICK FALLS	10,071	11,782	11,782	11,782	11,782
282	571800	HORNELL	10,088	9,858	9,858	9,858	9,858
283	70901	HORSEHEADS	9,466	10,188	10,188	10,188	10,188
284	101300	HUDSON	11,982	13,222	13,222	13,222	13,222
285	641301	HUDSON FALLS	9,322	10,021	10,021	10,021	10,021
286	190901	HUNTER TANNERS	14,001	16,482	16,482	16,482	16,482
287	580403	HUNTINGTON	16,922	17,512	17,512	17,512	17,512
288	130801	HYDE PARK	10,965	12,055	12,055	12,055	12,055
289	210501	ILION	8,025	8,450	8,450	8,450	8,450
290	200401	INDIAN LAKE	22,268	24,054	24,054	24,054	24,054
291	220301	INDIAN RIVER	8,380	6,996	6,996	6,996	6,996
292	200501	INLET	26,736	26,047	26,047	26,047	26,047
293	141301	IROQUOIS	9,111	9,751	9,751	9,751	9,751
294	660402	IRVINGTON	18,320	20,150	20,150	20,150	20,150
295	280231	ISLAND PARK	27,655	27,985	27,985	27,985	27,985
296	280226	ISLAND TREES	14,337	15,505	15,505	15,505	15,505
297	580502	ISLIP	12,916	14,288	14,288	14,288	14,288
298	610600	ITHACA	12,113	12,670	12,670	12,670	12,670
299	61700	JAMESTOWN	10,157	10,164	10,164	10,164	10,164
300	420411	JAMESVILLE-DEW	10,805	10,944	10,944	10,944	10,944

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301	572702	JASPER-TRPSBRG	9,625	10,590	10,590	10,590	10,590
302	540901	JEFFERSON	11,905	12,445	12,445	12,445	12,445
303	280515	JERICHO	22,601	23,911	23,911	23,911	23,911
304	630601	JOHNSBURG	16,769	18,365	18,365	18,365	18,365
305	31502	JOHNSON CITY	11,182	12,066	12,066	12,066	12,066
306	170600	JOHNSTOWN	9,818	10,408	10,408	10,408	10,408
307	420501	JORDAN ELBRIDG	10,342	11,623	11,623	11,623	11,623
308	660101	KATONAH LEWISB	18,574	20,507	20,507	20,507	20,507
309	150601	KEENE	18,529	19,661	19,661	19,661	19,661
310	450607	KENDALL	9,917	12,590	12,590	12,590	12,590
311	142601	KENMORE	10,412	9,477	9,477	9,477	9,477
312	101401	KINDERHOOK	10,114	11,239	11,239	11,239	11,239
313	580805	KINGS PARK	13,065	13,928	13,928	13,928	13,928
314	620600	KINGSTON	12,731	14,461	14,461	14,461	14,461
315	441202	KIRYAS JOEL	25,769	36,930	36,930	36,930	36,930
316	221401	LA FARGEVILLE	10,039	9,458	9,458	9,458	9,458
317	420807	LA FAYETTE	15,526	15,766	15,766	15,766	15,766
318	141800	LACKAWANNA	10,833	11,969	11,969	11,969	11,969
319	630701	LAKE GEORGE	12,636	12,521	12,521	12,521	12,521
320	151102	LAKE PLACID	13,620	14,942	14,942	14,942	14,942
321	200601	LAKE PLEASANT	28,900	25,331	25,331	25,331	25,331
322	662401	LAKELAND	14,318	15,009	15,009	15,009	15,009
323	141901	LANCASTER	7,973	8,442	8,442	8,442	8,442
324	610801	LANSING	12,850	10,855	10,855	10,855	10,855
325	490601	LANSINGBURGH	8,509	9,352	9,352	9,352	9,352
326	470801	LAURENS	10,185	10,634	10,634	10,634	10,634
327	280215	LAWRENCE	20,562	23,002	23,002	23,002	23,002
328	181001	LE ROY	9,837	10,790	10,790	10,790	10,790
329	670401	LETCHWORTH	10,945	11,337	11,337	11,337	11,337
330	280205	LEVITTOWN	15,793	17,280	17,280	17,280	17,280
331	400301	LEWISTON PORTE	12,236	12,229	12,229	12,229	12,229
332	590901	LIBERTY	15,551	17,477	17,477	17,477	17,477
333	580104	LINDENHURST	13,409	14,253	14,253	14,253	14,253
334	511602	LISBON	11,867	12,322	12,322	12,322	12,322
335	210800	LITTLE FALLS	10,818	11,471	11,471	11,471	11,471
336	421501	LIVERPOOL	11,946	12,529	12,529	12,529	12,529
337	591302	LIVINGSTON MAN	14,627	16,085	16,085	16,085	16,085
338	240801	LIVONIA	10,725	11,356	11,356	11,356	11,356
339	400400	LOCKPORT	10,220	9,915	9,915	9,915	9,915
340	280503	LOCUST VALLEY	22,104	22,507	22,507	22,507	22,507
341	280300	LONG BEACH	19,842	22,348	22,348	22,348	22,348
342	200701	LONG LAKE	37,270	42,198	42,198	42,198	42,198
343	580212	LONGWOOD	13,845	14,380	14,380	14,380	14,380
344	230901	LOWVILLE	8,403	9,603	9,603	9,603	9,603
345	221301	LYME	10,382	13,021	13,021	13,021	13,021
346	280220	LYNBROOK	16,514	17,680	17,680	17,680	17,680
347	421504	LYNCOURT	13,521	15,499	15,499	15,499	15,499
348	451001	LYNDONVILLE	9,930	10,519	10,519	10,519	10,519
349	650501	LYONS	9,951	10,690	10,690	10,690	10,690
350	251101	MADISON	10,976	10,738	10,738	10,738	10,738
351	511901	MADRID WADDING	10,883	10,491	10,491	10,491	10,491
352	480101	MAHOPAC	13,264	13,925	13,925	13,925	13,925
353	31101	MAINE ENDWELL	11,002	10,197	10,197	10,197	10,197
354	161501	MALONE	10,134	10,520	10,520	10,520	10,520
355	280212	MALVERNE	16,487	19,705	19,705	19,705	19,705
356	660701	MAMARONECK	16,404	18,416	18,416	18,416	18,416
357	431101	MANCHSTR-SHRTS	10,485	10,420	10,420	10,420	10,420
358	280406	MANHASSET	20,254	21,235	21,235	21,235	21,235
359	110901	MARATHON	7,853	11,911	11,911	11,911	11,911
360	421101	MARCELLUS	8,871	9,775	9,775	9,775	9,775
361	121401	MARGARETVILLE	12,416	13,376	13,376	13,376	13,376
362	650701	MARION	10,933	11,418	11,418	11,418	11,418
363	621001	MARLBORO	14,591	15,512	15,512	15,512	15,512
364	140702	MARYVALE	10,025	10,433	10,433	10,433	10,433
365	280523	MASSAPEQUA	15,232	16,052	16,052	16,052	16,052
366	512001	MASSENA	9,131	10,197	10,197	10,197	10,197
367	581012	MATTITUCK-CUTC	15,260	15,967	15,967	15,967	15,967
368	170801	MAYFIELD	8,827	10,094	10,094	10,094	10,094
369	110304	MCGRAW	11,222	11,248	11,248	11,248	11,248
370	521200	MECHANICVILLE	9,597	10,280	10,280	10,280	10,280
371	450801	MEDINA	10,525	10,827	10,827	10,827	10,827
372	10615	MENANDS	16,582	15,870	15,870	15,870	15,870
373	280225	MERRICK	16,693	17,936	17,936	17,936	17,936
374	460901	MEXICO	10,521	11,702	11,702	11,702	11,702
375	580211	MIDDLE COUNTRY	12,109	13,119	13,119	13,119	13,119

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	<b>District Code</b>	<b>School District Name</b>	<b>Final 2009-10 Basic Tuition</b>	<b>Final 2010-11 Basic Tuition</b>	<b>Final 2011-12 Basic Tuition</b>	<b>Final 2012-13 Basic Tuition</b>	<b>Final 2013-14 Basic Tuition</b>
376	541001	MIDDLEBURGH	13,341	12,453	12,453	12,453	12,453
377	441000	MIDDLETOWN	11,355	12,759	12,759	12,759	12,759
378	471101	MILFORD	11,422	12,217	12,217	12,217	12,217
379	132201	MILLBROOK	11,769	12,902	12,902	12,902	12,902
380	580208	MILLER PLACE	14,009	12,922	12,922	12,922	12,922
381	280410	MINEOLA	22,566	23,709	23,709	23,709	23,709
382	150801	MINERVA	27,490	25,637	25,637	25,637	25,637
383	441101	MINISINK VALLE	10,099	10,552	10,552	10,552	10,552
384	210502	MOHAWK	9,642	10,758	10,758	10,758	10,758
385	530515	MOHONASEN	8,047	8,989	8,989	8,989	8,989
386	441201	MONROE WOODBUR	12,538	13,089	13,089	13,089	13,089
387	580306	MONTAUK	23,842	31,259	31,259	31,259	31,259
388	591401	MONTICELLO	12,084	14,106	14,106	14,106	14,106
389	51301	MORAVIA	9,940	10,202	10,202	10,202	10,202
390	150901	MORIAH	10,922	11,855	11,855	11,855	11,855
391	471201	MORRIS	9,185	10,436	10,436	10,436	10,436
392	512101	MORRISTOWN	13,150	13,680	13,680	13,680	13,680
393	250401	MORRISVILLE EA	11,015	12,114	12,114	12,114	12,114
394	240901	MOUNT MORRIS	11,101	12,120	12,120	12,120	12,120
395	580207	MOUNT SINAI	14,326	14,841	14,841	14,841	14,841
396	660900	MOUNT VERNON	15,367	16,794	16,794	16,794	16,794
397	212001	MT MARKHAM CSD	10,836	11,231	11,231	11,231	11,231
398	660801	MT PLEAS CENT	18,168	18,590	18,590	18,590	18,590
399	651501	N. ROSE-WOLCOT	11,430	12,030	12,030	12,030	12,030
400	400900	N. TONAWANDA	9,630	10,593	10,593	10,593	10,593
401	500108	NANUET	17,763	18,531	18,531	18,531	18,531
402	431201	NAPLES	13,488	13,135	13,135	13,135	13,135
403	411501	NEW HARTFORD	11,712	11,431	11,431	11,431	11,431
404	280405	NEW HYDE PARK	13,585	14,771	14,771	14,771	14,771
405	101601	NEW LEBANON	13,441	15,792	15,792	15,792	15,792
406	621101	NEW PALTZ	12,290	13,284	13,284	13,284	13,284
407	661100	NEW ROCHELLE	15,491	16,138	16,138	16,138	16,138
408	581015	NEW SUFFOLK	19,419	15,281	15,281	15,281	15,281
409	300000	NEW YORK CITY	12,443	13,527	13,527	13,527	13,527
410	411504	NEW YORK MILLS	12,248	11,834	11,834	11,834	11,834
411	650101	NEWARK	9,934	11,100	11,100	11,100	11,100
412	600402	NEWARK VALLEY	10,412	10,287	10,287	10,287	10,287
413	441600	NEWBURGH	12,738	14,796	14,796	14,796	14,796
414	151001	NEWCOMB	51,675	43,580	43,580	43,580	43,580
415	400601	NEWFANE	9,476	10,086	10,086	10,086	10,086
416	610901	NEWFIELD	8,923	9,832	9,832	9,832	9,832
417	400800	NIAGARA FALLS	10,015	10,925	10,925	10,925	10,925
418	400701	NIAGARA WHEATF	9,672	10,443	10,443	10,443	10,443
419	530301	NISKAYUNA	11,408	11,790	11,790	11,790	11,790
420	580103	NORTH BABYLON	13,353	14,290	14,290	14,290	14,290
421	280204	NORTH BELLMORE	15,419	17,493	17,493	17,493	17,493
422	142201	NORTH COLLINS	10,361	13,023	13,023	13,023	13,023
423	10623	NORTH COLONIE	10,541	10,708	10,708	10,708	10,708
424	490801	NORTH GREENBUSH	10,735	11,741	11,741	11,741	11,741
425	280229	NORTH MERRICK	16,678	17,825	17,825	17,825	17,825
426	661301	NORTH SALEM	20,267	20,280	20,280	20,280	20,280
427	280501	NORTH SHORE	20,288	23,323	23,323	23,323	23,323
428	420303	NORTH SYRACUSE	9,332	10,709	10,709	10,709	10,709
429	630202	NORTH WARREN	15,288	15,475	15,475	15,475	15,475
430	131101	NORTHEAST	15,151	15,342	15,342	15,342	15,342
431	90501	NORTHEASTERN	9,825	11,543	11,543	11,543	11,543
432	580404	NORTHPORT	16,459	18,008	18,008	18,008	18,008
433	90901	NORTHRN ADIRON	10,706	12,594	12,594	12,594	12,594
434	170901	NORTHVILLE	12,396	13,440	13,440	13,440	13,440
435	81200	NORWICH	9,089	9,956	9,956	9,956	9,956
436	512201	NORWOOD NORFOL	10,085	10,652	10,652	10,652	10,652
437	500304	NYACK	17,016	18,240	18,240	18,240	18,240
438	181101	OAKFIELD ALABA	10,716	9,994	9,994	9,994	9,994
439	280211	OCEANSIDE	15,026	16,067	16,067	16,067	16,067
440	550101	ODESSA MONTOUR	9,698	11,363	11,363	11,363	11,363
441	512300	OGDENSBURG	13,053	13,953	13,953	13,953	13,953
442	42400	OLEAN	9,933	10,976	10,976	10,976	10,976
443	251400	ONEIDA CITY	10,485	11,079	11,079	11,079	11,079
444	471400	ONEONTA	10,915	11,790	11,790	11,790	11,790
445	421201	ONONDAGA	10,459	12,132	12,132	12,132	12,132
446	621201	ONTEORA	15,687	18,571	18,571	18,571	18,571
447	171001	OPPENHEIM EPHR	13,504	13,229	13,229	13,229	13,229
448	142301	ORCHARD PARK	10,198	10,523	10,523	10,523	10,523
449	412901	ORISKANY	10,625	10,992	10,992	10,992	10,992
450	661401	OSSINING	16,981	18,296	18,296	18,296	18,296

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451	461300	OSWEGO	12,105	12,270	12,270	12,270	12,270
452	471601	OTEGO-UNADILLA	10,367	11,481	11,481	11,481	11,481
453	600601	OWEGO-APALACHI	10,347	11,524	11,524	11,524	11,524
454	81501	OXFORD	11,678	11,858	11,858	11,858	11,858
455	280506	OYSTER BAY	22,633	22,533	22,533	22,533	22,533
456	581002	OYSTERPONDS	30,893	32,931	32,931	32,931	32,931
457	650901	PALMYRA-MACEDO	10,787	10,655	10,655	10,655	10,655
458	61601	PANAMA	10,861	11,826	11,826	11,826	11,826
459	512501	PARISHVILLE	9,890	10,609	10,609	10,609	10,609
460	580224	PATCHOGUE-MEDF	12,251	12,814	12,814	12,814	12,814
461	181201	PAVILION	10,273	10,682	10,682	10,682	10,682
462	131201	PAWLING	14,556	15,571	15,571	15,571	15,571
463	500308	PEARL RIVER	14,413	14,858	14,858	14,858	14,858
464	661500	PEEKSKILL	16,068	16,430	16,430	16,430	16,430
465	661601	PELHAM	15,317	16,187	16,187	16,187	16,187
466	181302	PEMBROKE	9,919	11,828	11,828	11,828	11,828
467	261201	PENFIELD	12,155	12,346	12,346	12,346	12,346
468	680601	PENN YAN	10,287	11,554	11,554	11,554	11,554
469	671201	PERRY	10,672	11,041	11,041	11,041	11,041
470	91101	PERU	11,126	11,849	11,849	11,849	11,849
471	431301	PHELPS-CLIFTON	10,623	11,376	11,376	11,376	11,376
472	462001	PHOENIX	11,107	12,226	12,226	12,226	12,226
473	440401	PINE BUSH	10,576	11,570	11,570	11,570	11,570
474	131301	PINE PLAINS	12,380	14,565	14,565	14,565	14,565
475	60601	PINE VALLEY	11,072	11,589	11,589	11,589	11,589
476	200101	PISECO	26,736	26,047	26,047	26,047	26,047
477	261401	PITTSFORD	12,644	12,722	12,722	12,722	12,722
478	280518	PLAINEDGE	13,977	15,704	15,704	15,704	15,704
479	280504	PLAINVIEW	16,964	17,942	17,942	17,942	17,942
480	91200	PLATTSBURGH	12,526	13,604	13,604	13,604	13,604
481	660809	PLEASANTVILLE	15,490	16,558	16,558	16,558	16,558
482	660802	POCANTICO HILL	36,989	46,333	46,333	46,333	46,333
483	211103	POLAND	10,558	11,690	11,690	11,690	11,690
484	51101	PORT BYRON	10,138	10,865	10,865	10,865	10,865
485	661904	PORT CHESTER	12,674	13,392	13,392	13,392	13,392
486	580206	PORT JEFFERSON	21,369	21,199	21,199	21,199	21,199
487	441800	PORT JERVIS	11,776	11,904	11,904	11,904	11,904
488	280404	PORT WASHINGTON	19,475	20,028	20,028	20,028	20,028
489	42901	PORTVILLE	9,726	10,058	10,058	10,058	10,058
490	512902	POTSDAM	10,840	11,390	11,390	11,390	11,390
491	131500	POUGHKEEPSIE	11,195	12,524	12,524	12,524	12,524
492	572301	PRATTSBURG	9,983	10,626	10,626	10,626	10,626
493	461801	PULASKI	10,270	11,580	11,580	11,580	11,580
494	641401	PUTNAM	23,086	23,966	23,966	23,966	23,966
495	480503	PUTNAM VALLEY	16,294	16,888	16,888	16,888	16,888
496	630902	QUEENSBURY	8,801	9,538	9,538	9,538	9,538
497	580903	QUOGUE	38,866	46,923	46,923	46,923	46,923
498	500401	RAMAPO	17,571	16,919	16,919	16,919	16,919
499	43001	RANDOLPH	9,806	10,720	10,720	10,720	10,720
500	10402	RAVENA COEYMAN	11,936	13,289	13,289	13,289	13,289
501	651503	RED CREEK	9,664	10,916	10,916	10,916	10,916
502	131701	RED HOOK	12,091	13,202	13,202	13,202	13,202
503	411701	REMSEN	13,154	14,798	14,798	14,798	14,798
504	580901	REMSENBURG	29,102	36,414	36,414	36,414	36,414
505	491200	RENSSELAER	10,996	8,884	8,884	8,884	8,884
506	131801	RHINEBECK	14,204	16,681	16,681	16,681	16,681
507	472001	RICHFIELD SPRI	10,271	10,916	10,916	10,916	10,916
508	62401	RIPLEY	13,456	15,941	15,941	15,941	15,941
509	580602	RIVERHEAD	15,743	16,076	16,076	16,076	16,076
510	261600	ROCHESTER	10,868	12,090	12,090	12,090	12,090
511	280221	ROCKVILLE CENT	17,397	18,767	18,767	18,767	18,767
512	580209	ROCKY POINT	12,271	12,814	12,814	12,814	12,814
513	411800	ROME	10,778	11,413	11,413	11,413	11,413
514	560603	ROMULUS	11,830	14,567	14,567	14,567	14,567
515	620901	RONDOUT VALLEY	15,569	17,589	17,589	17,589	17,589
516	280208	ROOSEVELT	16,845	16,925	16,925	16,925	16,925
517	591301	ROSCOE	17,289	17,826	17,826	17,826	17,826
518	280403	ROSLYN	20,081	20,898	20,898	20,898	20,898
519	121502	ROXBURY	15,068	16,963	16,963	16,963	16,963
520	401201	ROYALTON HARTL	9,683	10,207	10,207	10,207	10,207
521	261701	RUSH HENRIETTA	11,738	12,330	12,330	12,330	12,330
522	661800	RYE	18,846	18,917	18,917	18,917	18,917
523	661901	RYE NECK	18,168	18,357	18,357	18,357	18,357
524	521401	S. GLENS FALLS	9,844	10,667	10,667	10,667	10,667
525	580413	S. HUNTINGTON	15,252	15,758	15,758	15,758	15,758

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526	220101	S. JEFFERSON	8,069	9,183	9,183	9,183	9,183
527	121702	S. KORTRIGHT	13,857	13,381	13,381	13,381	13,381
528	500301	S. ORANGETOWN	14,729	15,503	15,503	15,503	15,503
529	580205	SACHEM	13,313	13,251	13,251	13,251	13,251
530	221001	SACKETS HARBOR	10,726	10,104	10,104	10,104	10,104
531	580305	SAG HARBOR	23,814	24,725	24,725	24,725	24,725
532	580910	SAGAPONACK	19,419	15,281	15,281	15,281	15,281
533	43200	SALAMANCA	11,211	11,582	11,582	11,582	11,582
534	641501	SALEM	11,650	13,082	13,082	13,082	13,082
535	161201	SALMON RIVER	11,610	13,576	13,576	13,576	13,576
536	461901	SANDY CREEK	10,747	12,911	12,911	12,911	12,911
537	91402	SARANAC	9,535	11,333	11,333	11,333	11,333
538	161401	SARANAC LAKE	13,140	13,999	13,999	13,999	13,999
539	521800	SARATOGA SPRIN	10,496	10,532	10,532	10,532	10,532
540	621601	SAUGERTIES	11,303	11,822	11,822	11,822	11,822
541	411603	SAUQUOIT VALLE	10,057	10,956	10,956	10,956	10,956
542	580504	SAYVILLE	15,751	16,460	16,460	16,460	16,460
543	662001	SCARSDALE	20,819	22,148	22,148	22,148	22,148
544	530501	SCHALMONT	12,830	13,862	13,862	13,862	13,862
545	530600	SCHENECTADY	10,272	12,015	12,015	12,015	12,015
546	470901	SCHENEVUS	11,100	12,566	12,566	12,566	12,566
547	491501	SCHODACK	11,674	12,169	12,169	12,169	12,169
548	541201	SCHOHARIE	10,626	12,147	12,147	12,147	12,147
549	151401	SCHROON LAKE	16,058	15,368	15,368	15,368	15,368
550	521701	SCHUYLERVILLE	11,600	11,472	11,472	11,472	11,472
551	22401	SCIO	12,133	11,968	11,968	11,968	11,968
552	530202	SCOTIA GLENVIL	10,245	11,013	11,013	11,013	11,013
553	280206	SEAFORD	14,547	15,660	15,660	15,660	15,660
554	560701	SENECA FALLS	10,676	11,016	11,016	11,016	11,016
555	280252	SEWANHAKA	12,243	12,522	12,522	12,522	12,522
556	541401	SHARON SPRINGS	12,510	14,154	14,154	14,154	14,154
557	580701	SHELTER ISLAND	25,456	28,013	28,013	28,013	28,013
558	520302	SHENENDEHOWA	10,502	10,919	10,919	10,919	10,919
559	82001	SHERBURNE EARL	9,264	10,712	10,712	10,712	10,712
560	62601	SHERMAN	10,611	10,196	10,196	10,196	10,196
561	412000	SHERRILL	9,667	9,651	9,651	9,651	9,651
562	580601	SHOREHAM-WADIN	14,471	15,726	15,726	15,726	15,726
563	121601	SIDNEY	11,217	11,637	11,637	11,637	11,637
564	61501	SILVER CREEK	10,079	11,223	11,223	11,223	11,223
565	421601	SKANEATELES	12,010	12,337	12,337	12,337	12,337
566	140709	SLOAN	10,860	11,946	11,946	11,946	11,946
567	580801	SMITHTOWN	13,272	13,969	13,969	13,969	13,969
568	651201	SODUS	12,258	12,623	12,623	12,623	12,623
569	420702	SOLVAY	10,721	11,760	11,760	11,760	11,760
570	662101	SOMERS	15,818	16,825	16,825	16,825	16,825
571	10601	SOUTH COLONIE	11,422	12,137	12,137	12,137	12,137
572	580235	SOUTH COUNTRY	15,404	15,951	15,951	15,951	15,951
573	231101	SOUTH LEWIS	11,777	13,513	13,513	13,513	13,513
574	560501	SOUTH SENECA	12,642	13,574	13,574	13,574	13,574
575	580906	SOUTHAMPTON	24,096	23,414	23,414	23,414	23,414
576	50701	SOUTHERN CAYUG	12,338	13,419	13,419	13,419	13,419
577	581005	SOUTHOLD	15,431	17,400	17,400	17,400	17,400
578	60201	SOUTHWESTERN	9,691	10,202	10,202	10,202	10,202
579	131602	SPACKENKILL	14,417	16,018	16,018	16,018	16,018
580	600801	SPENCER VAN ET	8,771	10,808	10,808	10,808	10,808
581	261001	SPENCERPORT	10,259	10,533	10,533	10,533	10,533
582	580304	SPRINGS	19,627	21,775	21,775	21,775	21,775
583	141101	SPRINGVILLE-GR	10,053	11,347	11,347	11,347	11,347
584	271102	ST JOHNSVILLE	10,561	11,910	11,910	11,910	11,910
585	161801	ST REGIS FALLS	11,664	13,886	13,886	13,886	13,886
586	121701	STAMFORD	11,560	13,915	13,915	13,915	13,915
587	401001	STARPOINT	9,058	9,789	9,789	9,789	9,789
588	522001	STILLWATER	8,971	9,269	9,269	9,269	9,269
589	251501	STOCKBRIDGE VA	9,838	10,638	10,638	10,638	10,638
590	591502	SULLIVAN WEST	14,012	15,008	15,008	15,008	15,008
591	30601	SUSQUEHANNA VA	11,919	12,156	12,156	12,156	12,156
592	140207	SWEET HOME	10,961	11,954	11,954	11,954	11,954
593	280502	SYOSSET	19,526	20,263	20,263	20,263	20,263
594	421800	SYRACUSE	10,362	11,930	11,930	11,930	11,930
595	660401	TARRYTOWN	16,455	16,449	16,449	16,449	16,449
596	220701	THOUSAND ISLAND	11,183	12,027	12,027	12,027	12,027
597	580201	THREE VILLAGE	14,277	15,887	15,887	15,887	15,887
598	151501	TICONDEROGA	13,258	13,455	13,455	13,455	13,455
599	600903	TIOGA	8,451	9,451	9,451	9,451	9,451
600	142500	TONAWANDA	9,779	10,051	10,051	10,051	10,051

## Charter Funding Alphabetical By NYS School District

\* The FY 2013-14 rates are the same as the past three fiscal years' rates.\*

	<b>District Code</b>	<b>School District Name</b>	<b>Final 2009-10 Basic Tuition</b>	<b>Final 2010-11 Basic Tuition</b>	<b>Final 2011-12 Basic Tuition</b>	<b>Final 2012-13 Basic Tuition</b>	<b>Final 2013-14 Basic Tuition</b>
601	211901	TOWN OF WEBB	18,823	20,143	20,143	20,143	20,143
602	591201	TRI VALLEY	16,260	18,324	18,324	18,324	18,324
603	491700	TROY	13,360	15,986	15,986	15,986	15,986
604	611001	TRUMANSBURG	10,114	10,227	10,227	10,227	10,227
605	660302	TUCKAHOE	18,600	20,009	20,009	20,009	20,009
606	580913	TUCKAHOE COMMO	24,715	28,200	28,200	28,200	28,200
607	421902	TULLY	9,585	10,036	10,036	10,036	10,036
608	160101	TUPPER LAKE	10,281	11,461	11,461	11,461	11,461
609	441903	TUXEDO	18,323	17,470	17,470	17,470	17,470
610	81003	UNADILLA	10,725	11,393	11,393	11,393	11,393
611	51901	UNION SPRINGS	11,969	12,059	12,059	12,059	12,059
612	280202	UNIONDALE	18,310	19,864	19,864	19,864	19,864
613	31501	UNION-ENDICOTT	10,955	11,048	11,048	11,048	11,048
614	412300	UTICA	8,441	9,280	9,280	9,280	9,280
615	280213	V STR THIRTEEN	15,193	15,487	15,487	15,487	15,487
616	280224	V STR TWENTY-F	18,886	20,044	20,044	20,044	20,044
617	660805	VALHALLA	19,877	20,983	20,983	20,983	20,983
618	280251	VALLEY STR CHS	13,762	14,858	14,858	14,858	14,858
619	280230	VALLEY STR UF	17,598	19,277	19,277	19,277	19,277
620	441301	VALLEY-MONTGMR	9,864	11,222	11,222	11,222	11,222
621	211701	VAN HORNSVILLE	12,211	11,991	11,991	11,991	11,991
622	31601	VESTAL	11,413	12,166	12,166	12,166	12,166
623	431701	VICTOR	9,618	9,518	9,518	9,518	9,518
624	11003	VOORHEESVILLE	12,377	12,742	12,742	12,742	12,742
625	260803	W. IRONDEQUOIT	10,711	10,413	10,413	10,413	10,413
626	580302	WAINSCOTT	19,419	15,281	15,281	15,281	15,281
627	621801	WALLKILL	10,532	10,997	10,997	10,997	10,997
628	121901	WALTON	9,739	10,718	10,718	10,718	10,718
629	280223	WANTAGH	13,441	13,593	13,593	13,593	13,593
630	132101	WAPPINGERS	10,055	10,887	10,887	10,887	10,887
631	631201	WARRENSBURG	14,290	14,836	14,836	14,836	14,836
632	671501	WARSAW	12,111	11,643	11,643	11,643	11,643
633	442101	WARWICK VALLEY	11,493	12,198	12,198	12,198	12,198
634	440102	WASHINGTONVILL	11,687	11,931	11,931	11,931	11,931
635	522101	WATERFORD	12,183	12,844	12,844	12,844	12,844
636	561006	WATERLOO CENT	9,295	10,263	10,263	10,263	10,263
637	222000	WATERTOWN	7,934	8,985	8,985	8,985	8,985
638	411902	WATERVILLE	10,734	10,900	10,900	10,900	10,900
639	11200	WATERVLIET	9,070	9,404	9,404	9,404	9,404
640	550301	WATKINS GLEN	9,562	10,489	10,489	10,489	10,489
641	600101	WAVERLY	8,476	9,063	9,063	9,063	9,063
642	573002	WAYLAND-COHOCT	9,611	10,769	10,769	10,769	10,769
643	650801	WAYNE	10,781	11,034	11,034	11,034	11,034
644	261901	WEBSTER	10,427	10,872	10,872	10,872	10,872
645	50301	WEEDSPORT	10,421	11,820	11,820	11,820	11,820
646	200901	WELLS	18,500	21,823	21,823	21,823	21,823
647	22601	WELLSVILLE	11,455	11,671	11,671	11,671	11,671
648	580102	WEST BABYLON	13,840	14,849	14,849	14,849	14,849
649	210302	WEST CANADA VA	10,384	11,723	11,723	11,723	11,723
650	420101	WEST GENESEE	9,820	10,199	10,199	10,199	10,199

## Charter Funding Alphabetical By NYS School District

\* The FY 2013-14 rates are the same as the past three fiscal years' rates.\*

	<b>District Code</b>	<b>School District Name</b>	<b>Final 2009-10 Basic Tuition</b>	<b>Final 2010-11 Basic Tuition</b>	<b>Final 2011-12 Basic Tuition</b>	<b>Final 2012-13 Basic Tuition</b>	<b>Final 2013-14 Basic Tuition</b>
651	280227	WEST HEMPSTEAD	14,732	16,759	16,759	16,759	16,759
652	580509	WEST ISLIP	12,679	13,799	13,799	13,799	13,799
653	142801	WEST SENECA	8,948	10,179	10,179	10,179	10,179
654	40204	WEST VALLEY	13,408	13,623	13,623	13,623	13,623
655	280401	WESTBURY	17,435	18,287	18,287	18,287	18,287
656	62901	WESTFIELD	10,983	11,891	11,891	11,891	11,891
657	580902	WESTHAMPTON BE	18,052	18,354	18,354	18,354	18,354
658	420701	WESTHILL	10,372	10,635	10,635	10,635	10,635
659	412801	WESTMORELAND	11,188	11,938	11,938	11,938	11,938
660	151601	WESTPORT	11,244	13,591	13,591	13,591	13,591
661	262001	WHEATLAND CHIL	14,442	15,259	15,259	15,259	15,259
662	170301	WHEELERVILLE	15,077	18,435	18,435	18,435	18,435
663	662200	WHITE PLAINS	18,811	19,443	19,443	19,443	19,443
664	641701	WHITEHALL	10,832	12,236	12,236	12,236	12,236
665	412902	WHITESBORO	9,505	9,886	9,886	9,886	9,886
666	22101	WHITESVILLE	10,241	10,904	10,904	10,904	10,904
667	31401	WHITNEY POINT	9,883	11,324	11,324	11,324	11,324
668	580232	WILLIAM FLOYD	13,077	14,169	14,169	14,169	14,169
669	651402	WILLIAMSON	11,381	12,113	12,113	12,113	12,113
670	140203	WILLIAMSVILLE	10,494	10,904	10,904	10,904	10,904
671	151701	WILLSBORO	13,461	15,355	15,355	15,355	15,355
672	401501	WILSON	10,584	10,386	10,386	10,386	10,386
673	191401	WINDHAM ASHLAN	14,868	18,838	18,838	18,838	18,838
674	31701	WINDSOR	9,813	10,115	10,115	10,115	10,115
675	472506	WORCESTER	10,422	12,352	12,352	12,352	12,352
676	580109	WYANDANCH	15,791	16,666	16,666	16,666	16,666
677	490804	WYNANTSKILL	10,613	11,243	11,243	11,243	11,243
678	671002	WYOMING	14,555	15,376	15,376	15,376	15,376
679	662300	YONKERS	12,006	14,523	14,523	14,523	14,523
680	241701	YORK	9,863	10,694	10,694	10,694	10,694
681	43501	YORKSHRE-PIONE	10,566	11,406	11,406	11,406	11,406
682	662402	YORKTOWN	14,859	16,743	16,743	16,743	16,743



**Charter Schools Institute**  
The State University of New York

**Budget and Quarterly Report Template**  
*for SUNY Authorized Charter Schools*

# **Rochester Preparatory Charter School**

Contact Name: Reva Gorelick  
Contact Email: [REDACTED]  
Contact Phone: [REDACTED]

Prior Year: 2012-13  
Current Year: 2013-14

**Rochester Preparatory Charter School  
BALANCE SHEET  
2013-14**

	<u>Prior Year</u> 2012-13	Q1 As of 9/30	Q2 As of 12/31	Q3 As of 3/31	Q4 As of 6/30
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	\$-	\$-	\$-	\$-	\$-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	-	-	-	-	-
<b><u>OTHER ASSETS</u></b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	\$-	\$-	\$-	\$-	\$-
Accrued payroll and benefits	-	-	-	-	-
Dreferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-

Rochester Preparatory Charter School Budget / Operating Plan 2013-14														
		Prior Year Actual 2012-13	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
		Original	Current	Variance	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance	
6	<b>Total Revenue</b>	-	4,154,645	-	-	4,154,645	-	-	4,154,645	-	-	4,154,645	-	
7	<b>Total Expenses</b>	-	4,050,273	-	-	4,050,273	-	-	4,050,273	-	-	4,050,273	-	
8	<b>Net Income</b>	-	104,372	-	-	104,372	-	-	104,372	-	-	104,372	-	
9	<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-	-	-	-	-	
10	<b>Total Paid Student Enrollment</b>	-	1,130	-	-	1,130	-	-	1,130	-	-	1,130	-	
15	<b>REVENUE</b>	* If there are NO budget revisions at the time of quarterly submittal leave 'CURRENT' Column(s) COMPLETELY BLANK. IF Current Column(s) are left blank the Original Budget numbers for that particular quarter will flow to the TY Current Budget AND to the Quarterly Tab. IF Current Budget column is utilized, the ORANGE CELLS MUST be filled in first for the entire column to register. If utilizing the CURRENT BUDGET column the entire column should be completed.												
16	<b>REVENUES FROM STATE SOURCES</b>													
17	Per Pupil Revenue	CY Per Pupil Rate												
18	School District 1 (Enter Name)	-	3,410,719	-	-	3,410,719	-	-	3,410,719	-	-	3,410,719	-	
19	School District 2 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
20	School District 3 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
21	School District 4 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
22	School District 5 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
23	School District 6 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
24	School District 7 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
25	School District 8 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
26	School District 9 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
27	School District 10 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
28	School District 11 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
29	School District 12 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
30	School District 13 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
31	School District 14 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
32	School District 15 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	
33	School District - ALL OTHER	-	-	-	-	-	-	-	-	-	-	-	-	
34	TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	-	3,410,719	-	-	3,410,719	-	-	3,410,719	-	-	3,410,719	-	
35	Special Education Revenue	-	160,759	-	-	160,759	-	-	160,759	-	-	160,759	-	
36	Grants	-	-	-	-	-	-	-	-	-	-	-	-	
37	Stimulus	-	-	-	-	-	-	-	-	-	-	-	-	
38	DYCD (Department of Youth and Community Developmt.)	-	-	-	-	-	-	-	-	-	-	-	-	
39	Other	-	-	-	-	-	-	-	-	-	-	-	-	
40	Other	-	-	-	-	-	-	-	-	-	-	-	-	
41	TOTAL REVENUE FROM STATE SOURCES	-	3,571,478	-	-	3,571,478	-	-	3,571,478	-	-	3,571,478	-	
42														
43	<b>REVENUE FROM FEDERAL FUNDING</b>													
44	IDEA Special Needs	-	16,540	-	-	16,540	-	-	16,540	-	-	16,540	-	
45	Title I	-	109,748	-	-	109,748	-	-	109,748	-	-	109,748	-	
46	Title Funding - Other	-	5,121	-	-	5,121	-	-	5,121	-	-	5,121	-	
47	School Food Service (Free Lunch)	-	-	-	-	-	-	-	-	-	-	-	-	
48	Grants	-	-	-	-	-	-	-	-	-	-	-	-	
49	Charter School Program (CSP) Planning & Implementation	-	83,750	-	-	83,750	-	-	83,750	-	-	83,750	-	
50	Other	-	-	-	-	-	-	-	-	-	-	-	-	
51	Other	-	-	-	-	-	-	-	-	-	-	-	-	
52	TOTAL REVENUE FROM FEDERAL SOURCES	-	215,159	-	-	215,159	-	-	215,159	-	-	215,159	-	
53														
54	<b>LOCAL and OTHER REVENUE</b>													
55	Contributions and Donations	-	-	-	-	-	-	-	-	-	-	-	-	
56	Fundraising	-	5,250	-	-	5,250	-	-	5,250	-	-	5,250	-	
57	Erate Reimbursement	-	135,258	-	-	135,258	-	-	135,258	-	-	135,258	-	
58	Earnings on Investments	-	-	-	-	-	-	-	-	-	-	-	-	
59	Interest Income	-	262	-	-	262	-	-	262	-	-	262	-	
60	Food Service (Income from meals)	-	227,237	-	-	227,237	-	-	227,237	-	-	227,237	-	
61	Text Book	-	-	-	-	-	-	-	-	-	-	-	-	
62	OTHER	-	-	-	-	-	-	-	-	-	-	-	-	
63	TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	368,008	-	-	368,008	-	-	368,008	-	-	368,008	-	
64														
65	<b>TOTAL REVENUE</b>	-	4,154,645	-	-	4,154,645	-	-	4,154,645	-	-	4,154,645	-	
66														





Rochester Preparatory Charter School Budget / Operating Plan 2013-14						DESCRIPTION OF ASSUMPTIONS
		Total Year	VARIANCE			
		Original	Current	Variance	Original vs. PY	Current vs. PY
2						
3						
4						
5						
6	<b>Total Revenue</b>	16,618,578	16,618,578	-	16,618,578	16,618,578
7	<b>Total Expenses</b>	16,201,690	16,201,690	-	(16,201,690)	(16,201,690)
8	<b>Net Income</b>	417,488	417,488	-	417,488	417,488
9	<b>Actual Student Enrollment</b>					
10	<b>Total Paid Student Enrollment</b>					
11						
12						
13						
14						
15	<b>REVENUE</b>					
16	<b>REVENUES FROM STATE SOURCES</b>					
17	Per Pupil Revenue		CY Per Pupil Rate			
18	School District 1 (Enter Name)	13,642,876	13,642,876	-	13,642,876	13,642,876
19	School District 2 (Enter Name)	-	-	-	-	-
20	School District 3 (Enter Name)	-	-	-	-	-
21	School District 4 (Enter Name)	-	-	-	-	-
22	School District 5 (Enter Name)	-	-	-	-	-
23	School District 6 (Enter Name)	-	-	-	-	-
24	School District 7 (Enter Name)	-	-	-	-	-
25	School District 8 (Enter Name)	-	-	-	-	-
26	School District 9 (Enter Name)	-	-	-	-	-
27	School District 10 (Enter Name)	-	-	-	-	-
28	School District 11 (Enter Name)	-	-	-	-	-
29	School District 12 (Enter Name)	-	-	-	-	-
30	School District 13 (Enter Name)	-	-	-	-	-
31	School District 14 (Enter Name)	-	-	-	-	-
32	School District 15 (Enter Name)	-	-	-	-	-
33	School District - ALL OTHER	-	-	-	-	-
34	TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	13,642,876	13,642,876	-	13,642,876	13,642,876
35	Special Education Revenue	643,035	643,035	-	643,035	643,035
36	Grants	-	-	-	-	-
37	Stimulus	-	-	-	-	-
38	DYCD (Department of Youth and Community Developm.)	-	-	-	-	-
39	Other	-	-	-	-	-
40	Other	-	-	-	-	-
41	TOTAL REVENUE FROM STATE SOURCES	14,285,912	14,285,912	-	14,285,912	14,285,912
42						
43	<b>REVENUE FROM FEDERAL FUNDING</b>					
44	IDEA Special Needs	66,159	66,159	-	66,159	66,159
45	Title I	438,992	438,992	-	438,992	438,992
46	Title Funding - Other	20,484	20,484	-	20,484	20,484
47	School Food Service (Free Lunch)	-	-	-	-	-
48	Grants	-	-	-	-	-
49	Charter School Program (CSP) Planning & Implementation	335,000	335,000	-	335,000	335,000
50	Other	-	-	-	-	-
51	Other	-	-	-	-	-
52	TOTAL REVENUE FROM FEDERAL SOURCES	860,635	860,635	-	860,635	860,635
53						
54	<b>LOCAL and OTHER REVENUE</b>					
55	Contributions and Donations	-	-	-	-	-
56	Fundraising	21,000	21,000	-	21,000	21,000
57	Erate Reimbursement	541,034	541,034	-	541,034	541,034
58	Earnings on Investments	-	-	-	-	-
59	Interest Income	1,050	1,050	-	1,050	1,050
60	Food Service (Income from meals)	908,948	908,948	-	908,948	908,948
61	Text Book	-	-	-	-	-
62	OTHER	-	-	-	-	-
63	TOTAL REVENUE FROM LOCAL and OTHER SOURCES	1,472,032	1,472,032	-	1,472,032	1,472,032
64						
65	<b>TOTAL REVENUE</b>	<b>16,618,578</b>	<b>16,618,578</b>	<b>-</b>	<b>16,618,578</b>	<b>16,618,578</b>
66						

Rochester Preparatory Charter School						DESCRIPTION OF ASSUMPTIONS
Budget / Operating Plan						
2013-14						
6	Total Revenue	16,618,578	16,618,578	-	16,618,578	16,618,578
7	Total Expenses	16,201,090	16,201,090	-	(16,201,090)	(16,201,090)
8	Net Income	417,488	417,488	-	417,488	417,488
9	Actual Student Enrollment					
10	Total Paid Student Enrollment					
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Rochester Preparatory Charter School Budget / Operating Plan 2013-14						DESCRIPTION OF ASSUMPTIONS
	16,616,578	16,616,578	-	16,616,578	16,616,578	
6	<b>Total Revenue</b>	16,616,578	16,616,578	-	16,616,578	16,616,578
7	<b>Total Expenses</b>	16,201,090	16,201,090	-	(16,201,090)	(16,201,090)
8	<b>Net Income</b>	417,488	417,488	-	417,488	417,488
9	<b>Actual Student Enrollment</b>					
10	<b>Total Paid Student Enrollment</b>					
11						
12						
13						
14						
15						
160	<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
161	School District 1 (Enter Name)					
162	School District 2 (Enter Name)					
163	School District 3 (Enter Name)					
164	School District 4 (Enter Name)					
165	School District 5 (Enter Name)					
166	School District 6 (Enter Name)					
167	School District 7 (Enter Name)					
168	School District 8 (Enter Name)					
169	School District 9 (Enter Name)					
170	School District 10 (Enter Name)					
171	School District 11 (Enter Name)					
172	School District 12 (Enter Name)					
173	School District 13 (Enter Name)					
174	School District 14 (Enter Name)					
175	School District 15 (Enter Name)					
176	School District - ALL OTHER					
177	<b>TOTAL ENROLLMENT</b>					
178	<b>REVENUE PER PUPIL</b>					
179	<b>EXPENSES PER PUPIL</b>					
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**Rochester Preparatory Charter School  
Budget / Operating Plan  
2013-14**

<b>Total Revenue</b>	-	4,154,645	-	-	4,154,645	-	-	4,154,645	-	-	4,154,645	-
<b>Total Expenses</b>	-	4,050,273	-	-	4,050,273	-	-	4,050,273	-	-	4,050,273	-
<b>Net Income</b>	-	104,372	-	-	104,372	-	-	104,372	-	-	104,372	-
<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Paid Student Enrollment</b>	-	1,130	-	-	1,130	-	-	1,130	-	-	1,130	-

<b>* Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter - 1/1 - 3/31</b>			<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**REVENUE** \* When entering in Actuals, ORANGE cells must be entered in EACH SECTION in order to generate variance analysis.

REVENUES FROM STATE SOURCES		CY Per Pupil Rate		1st Quarter - 7/1 - 9/30		2nd Quarter - 10/1 - 12/31		3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
Per Pupil Revenue		Actual	Current Budget	Actual	Current Budget	Actual	Current Budget	Actual	Current Budget	Actual	Current Budget
School District 1 (Enter Name)	-	-	3,410,719	-	3,410,719	-	3,410,719	-	3,410,719	-	3,410,719
School District 2 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 3 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 4 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 5 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 6 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 7 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 8 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 9 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 10 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 11 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 12 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 13 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 14 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District 15 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-
School District - ALL OTHER	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)</b>	-	-	3,410,719	-	3,410,719	-	3,410,719	-	3,410,719	-	3,410,719
Special Education Revenue	-	-	160,759	-	160,759	-	160,759	-	160,759	-	160,759
Grants	-	-	-	-	-	-	-	-	-	-	-
Stimulus	-	-	-	-	-	-	-	-	-	-	-
DYCD (Department of Youth and Community Developm.)	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>	-	-	3,571,478	-	3,571,478	-	3,571,478	-	3,571,478	-	3,571,478
<b>REVENUE FROM FEDERAL FUNDING</b>											
IDEA Special Needs	-	-	16,540	-	16,540	-	16,540	-	16,540	-	16,540
Title I	-	-	109,748	-	109,748	-	109,748	-	109,748	-	109,748
Title Funding - Other	-	-	5,121	-	5,121	-	5,121	-	5,121	-	5,121
School Food Service (Free Lunch)	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-
Charter School Program (CSP) Planning & Implementation	-	-	83,750	-	83,750	-	83,750	-	83,750	-	83,750
Other	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	215,159	-	215,159	-	215,159	-	215,159	-	215,159
<b>LOCAL and OTHER REVENUE</b>											
Contributions and Donations	-	-	-	-	-	-	-	-	-	-	-
Fundraising	-	-	5,250	-	5,250	-	5,250	-	5,250	-	5,250
Erate Reimbursement	-	-	135,258	-	135,258	-	135,258	-	135,258	-	135,258
Earnings on Investments	-	-	-	-	-	-	-	-	-	-	-
Interest Income	-	-	262	-	262	-	262	-	262	-	262
Food Service (Income from meals)	-	-	227,237	-	227,237	-	227,237	-	227,237	-	227,237
Text Book	-	-	-	-	-	-	-	-	-	-	-
OTHER	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	368,008	-	368,008	-	368,008	-	368,008	-	368,008
<b>TOTAL REVENUE</b>	-	-	4,154,645	-	4,154,645	-	4,154,645	-	4,154,645	-	4,154,645

**Rochester Preparatory Charter School  
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2013-14**

		4,154,645		4,154,645		4,154,645		4,154,645					
<b>Total Revenue</b>	-	4,154,645	-	4,154,645	-	4,154,645	-	4,154,645					
<b>Total Expenses</b>	-	4,050,273	-	4,050,273	-	4,050,273	-	4,050,273					
<b>Net Income</b>	-	104,372	-	104,372	-	104,372	-	104,372					
<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-					
<b>Total Paid Student Enrollment</b>	-	1,130	-	1,130	-	1,130	-	1,130					
		1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
<b>* Enrollment, Revenue and Expenditure Data in the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>		<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>
<b>EXPENSES</b>													
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>													
	No. of Positions												
Executive Management	-	-	114,193	-	-	114,193	-	-	114,193	-	-	114,193	-
Instructional Management	-	-	134,374	-	-	134,374	-	-	134,374	-	-	134,374	-
Deans, Directors & Coordinators	-	-	219,101	-	-	219,101	-	-	219,101	-	-	219,101	-
CFO / Director of Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	-	-	-	-	-	-	-	-	-
Administrative Staff	-	-	37,788	-	-	37,788	-	-	37,788	-	-	37,788	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	-	505,455	-	-	505,455	-	-	505,455	-	-	505,455	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>													
Teachers - Regular	-	-	963,537	-	-	963,537	-	-	963,537	-	-	963,537	-
Teachers - SPED	-	-	73,560	-	-	73,560	-	-	73,560	-	-	73,560	-
Substitute Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-
Teaching Assistants	-	-	49,500	-	-	49,500	-	-	49,500	-	-	49,500	-
Specialty Teachers	-	-	120,580	-	-	120,580	-	-	120,580	-	-	120,580	-
Aides	-	-	-	-	-	-	-	-	-	-	-	-	-
Therapists & Counselors	-	-	24,648	-	-	24,648	-	-	24,648	-	-	24,648	-
Other	-	-	14,173	-	-	14,173	-	-	14,173	-	-	14,173	-
<b>TOTAL INSTRUCTIONAL</b>	-	-	1,245,997	-	-	1,245,997	-	-	1,245,997	-	-	1,245,997	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>													
Nurse	-	-	-	-	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-	-	-	-	-
Custodian	-	-	24,067	-	-	24,067	-	-	24,067	-	-	24,067	-
Security	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	81,378	-	-	81,378	-	-	81,378	-	-	81,378	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	-	105,444	-	-	105,444	-	-	105,444	-	-	105,444	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	-	1,856,896	-	-	1,856,896	-	-	1,856,896	-	-	1,856,896	-
<b>PAYROLL TAXES AND BENEFITS</b>													
Payroll Taxes	-	-	161,253	-	-	161,253	-	-	161,253	-	-	161,253	-
Fringe / Employee Benefits	-	-	319,301	-	-	319,301	-	-	319,301	-	-	319,301	-
Retirement / Pension	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-	-	480,554	-	-	480,554	-	-	480,554	-	-	480,554	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	-	2,337,450	-	-	2,337,450	-	-	2,337,450	-	-	2,337,450	-
<b>CONTRACTED SERVICES</b>													
Accounting / Audit	-	-	6,875	-	-	6,875	-	-	6,875	-	-	6,875	-
Legal	-	-	8,750	-	-	8,750	-	-	8,750	-	-	8,750	-
Management Company Fee	-	-	320,729	-	-	320,729	-	-	320,729	-	-	320,729	-
Nurse Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-	-	-	-	-	-
Payroll Services	-	-	5,647	-	-	5,647	-	-	5,647	-	-	5,647	-
Special Ed Services	-	-	4,500	-	-	4,500	-	-	4,500	-	-	4,500	-
Titelium Services (i.e. Title I)	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	-	41,875	-	-	41,875	-	-	41,875	-	-	41,875	-
<b>TOTAL CONTRACTED SERVICES</b>	-	-	388,376	-	-	388,376	-	-	388,376	-	-	388,376	-
<b>SCHOOL OPERATIONS</b>													
Board Expenses	-	-	558	-	-	558	-	-	558	-	-	558	-
Classroom / Teaching Supplies & Materials	-	-	63,975	-	-	63,975	-	-	63,975	-	-	63,975	-
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	27,625	-	-	27,625	-	-	27,625	-	-	27,625	-
Supplies & Materials other	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	38,500	-	-	38,500	-	-	38,500	-	-	38,500	-
Telephone	-	-	50,500	-	-	50,500	-	-	50,500	-	-	50,500	-
Technology	-	-	226,612	-	-	226,612	-	-	226,612	-	-	226,612	-
Student Testing & Assessment	-	-	14,613	-	-	14,613	-	-	14,613	-	-	14,613	-
Field Trips	-	-	34,625	-	-	34,625	-	-	34,625	-	-	34,625	-
Transportation (student)	-	-	38,813	-	-	38,813	-	-	38,813	-	-	38,813	-
Student Services - other	-	-	220,799	-	-	220,799	-	-	220,799	-	-	220,799	-
Office Expense	-	-	42,375	-	-	42,375	-	-	42,375	-	-	42,375	-
Staff Development	-	-	96,501	-	-	96,501	-	-	96,501	-	-	96,501	-
Staff Recruitment	-	-	6,250	-	-	6,250	-	-	6,250	-	-	6,250	-
Student Recruitment / Marketing	-	-	8,925	-	-	8,925	-	-	8,925	-	-	8,925	-
School Meals / Lunch	-	-	-	-	-	-	-	-	-	-	-	-	-
Travel (Staff)	-	-	-	-	-	-	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	84,917	-	-	84,917	-	-	84,917	-	-	84,917	-
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	955,587	-	-	955,587	-	-	955,587	-	-	955,587	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>													
Insurance	-	-	41,511	-	-	41,511	-	-	41,511	-	-	41,511	-
Janitorial	-	-	44,000	-	-	44,000	-	-	44,000	-	-	44,000	-
Building and Land Rent / Lease	-	-	190,972	-	-	190,972	-	-	190,972	-	-	190,972	-
Repairs & Maintenance	-	-	32,126	-	-	32,126	-	-	32,126	-	-	32,126	-
Equipment / Furniture	-	-	10,500	-	-	10,500	-	-	10,500	-	-	10,500	-
Security	-	-	1,000	-	-	1,000	-	-	1,000	-	-	1,000	-
Utilities	-	-	48,750	-	-	48,750	-	-	48,750	-	-	48,750	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	368,859	-	-	368,859	-	-	368,859	-	-	368,859	-
<b>DEPRECIATION &amp; AMORTIZATION RESERVES / CONTINGENCY</b>													
<b>TOTAL EXPENSES</b>	-	-	4,050,273	-	-	4,050,273	-	-	4,050,273	-	-	4,050,273	-

**Rochester Preparatory Charter School  
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Total Revenue	-	4,154,645	-	-	4,154,645	-	-	4,154,645	-	-	4,154,645	-
Total Expenses	-	4,050,273	-	-	4,050,273	-	-	4,050,273	-	-	4,050,273	-
Net Income	-	104,372	-	-	104,372	-	-	104,372	-	-	104,372	-
Actual Student Enrollment	-	-	-	-	-	-	-	-	-	-	-	-
Total Paid Student Enrollment	-	1,130	-	-	1,130	-	-	1,130	-	-	1,130	-
	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
* Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance
<b>NET INCOME</b>	-	<b>104,372</b>	-	-	<b>104,372</b>	-	-	<b>104,372</b>	-	-	<b>104,372</b>	-



**Rochester Preparatory Charter School  
Budget / Operating Plan  
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DESCRIPTION OF ASSUMPTIONS

<b>Total Revenue</b>	-	-	-	16,618,578	(16,618,578)	-	-	16,618,578	(16,618,578)	-	-
<b>Total Expenses</b>	-	-	-	16,201,090	16,201,090	-	-	16,201,090	16,201,090	-	-
<b>Net Income</b>	-	-	-	417,488	(417,488)	-	-	417,488	(417,488)	-	-
<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Total Paid Student Enrollment</b>	-	-	-	-	-	-	-	-	-	-	-

\* Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY	Actual Budget TY	Original Budget TY	Actual Budget TY	Original Budget TY	Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
<b>REVENUE</b>														
<b>REVENUES FROM STATE SOURCES</b>														
Per Pupil Revenue														
CY Per Pupil Rate														
School District 1 (Enter Name)	-	-	-	13,642,876	(13,642,876)	-	-	13,642,876	(13,642,876)	-	-	-	-	-
School District 2 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 3 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 4 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 5 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 6 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 7 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 8 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 9 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 10 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 11 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 12 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 13 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 14 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District 15 (Enter Name)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
School District - ALL OTHER	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	-	-	-	13,642,876	(13,642,876)	-	-	13,642,876	(13,642,876)	-	-	-	-	-
Special Education Revenue	-	-	-	643,035	(643,035)	-	-	643,035	(643,035)	-	-	-	-	-
Grants														
Stimulus	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DYCD (Department of Youth and Community Developmt.)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>	-	-	-	14,285,912	(14,285,912)	-	-	14,285,912	(14,285,912)	-	-	-	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>														
IDEA Special Needs	-	-	-	66,159	(66,159)	-	-	66,159	(66,159)	-	-	-	-	-
Title I	-	-	-	438,992	(438,992)	-	-	438,992	(438,992)	-	-	-	-	-
Title Funding - Other	-	-	-	20,484	(20,484)	-	-	20,484	(20,484)	-	-	-	-	-
School Food Service (Free Lunch)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants														
Charter School Program (CSP) Planning & Implementation	-	-	-	335,000	(335,000)	-	-	335,000	(335,000)	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	-	860,635	(860,635)	-	-	860,635	(860,635)	-	-	-	-	-
<b>LOCAL and OTHER REVENUE</b>														
Contributions and Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fundraising	-	-	-	21,000	(21,000)	-	-	21,000	(21,000)	-	-	-	-	-
Erate Reimbursement	-	-	-	541,034	(541,034)	-	-	541,034	(541,034)	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Income	-	-	-	1,050	(1,050)	-	-	1,050	(1,050)	-	-	-	-	-
Food Service (Income from meals)	-	-	-	908,948	(908,948)	-	-	908,948	(908,948)	-	-	-	-	-
Text Book	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	-	1,472,032	(1,472,032)	-	-	1,472,032	(1,472,032)	-	-	-	-	-
<b>TOTAL REVENUE</b>	-	-	-	16,618,578	(16,618,578)	-	-	16,618,578	(16,618,578)	-	-	-	-	-

**Rochester Preparatory Charter School  
Budget / Operating Plan  
2013-14**

DESCRIPTION OF ASSUMPTIONS

<b>Total Revenue</b>	-	-	-	16,618,578	(16,618,578)	-	-	16,618,578	(16,618,578)	-	-
<b>Total Expenses</b>	-	-	-	16,201,090	16,201,090	-	-	16,201,090	16,201,090	-	-
<b>Net Income</b>	-	-	-	417,488	(417,488)	-	-	417,488	(417,488)	-	-
<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Total Paid Student Enrollment</b>	-	-	-	-	-	-	-	-	-	-	-

\* Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

TOTALS AND VARIANCE ANALYSIS

	No. of Positions	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual Budget TY	vs. Current Budget	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY	Actual Budget TY	vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters)	Actual CY vs. Actual PY
<b>EXPENSES</b>														
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>														
Executive Management	-	-	-	-	456,770	456,770	-	-	456,770	456,770	456,770	456,770	-	-
Instructional Management	-	-	-	-	537,495	537,495	-	-	537,495	537,495	537,495	537,495	-	-
Deans, Directors & Coordinators	-	-	-	-	876,405	876,405	-	-	876,405	876,405	876,405	876,405	-	-
CFD / Director of Finance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Administrative Staff	-	-	-	-	151,150	151,150	-	-	151,150	151,150	151,150	151,150	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	-	-	-	2,021,820	2,021,820	-	-	2,021,820	2,021,820	2,021,820	2,021,820	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>														
Teachers - Regular	-	-	-	-	3,854,148	3,854,148	-	-	3,854,148	3,854,148	3,854,148	3,854,148	-	-
Teachers - SPED	-	-	-	-	294,240	294,240	-	-	294,240	294,240	294,240	294,240	-	-
Substitute Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Teaching Assistants	-	-	-	-	198,000	198,000	-	-	198,000	198,000	198,000	198,000	-	-
Specialty Teachers	-	-	-	-	482,319	482,319	-	-	482,319	482,319	482,319	482,319	-	-
Aides	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Therapists & Counselors	-	-	-	-	98,590	98,590	-	-	98,590	98,590	98,590	98,590	-	-
Other	-	-	-	-	56,690	56,690	-	-	56,690	56,690	56,690	56,690	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	-	-	-	4,983,987	4,983,987	-	-	4,983,987	4,983,987	4,983,987	4,983,987	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>														
Nurse	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	96,266	96,266	-	-	96,266	96,266	96,266	96,266	-	-
Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	325,511	325,511	-	-	325,511	325,511	325,511	325,511	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	-	-	-	421,777	421,777	-	-	421,777	421,777	421,777	421,777	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	-	-	-	7,427,584	7,427,584	-	-	7,427,584	7,427,584	7,427,584	7,427,584	-	-
<b>PAYROLL TAXES AND BENEFITS</b>														
Payroll Taxes	-	-	-	-	645,012	645,012	-	-	645,012	645,012	645,012	645,012	-	-
Fringe / Employee Benefits	-	-	-	-	1,277,206	1,277,206	-	-	1,277,206	1,277,206	1,277,206	1,277,206	-	-
Retirement / Pension	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-	-	-	-	1,922,218	1,922,218	-	-	1,922,218	1,922,218	1,922,218	1,922,218	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	-	-	-	9,349,802	9,349,802	-	-	9,349,802	9,349,802	9,349,802	9,349,802	-	-
<b>CONTRACTED SERVICES</b>														
Accounting / Audit	-	-	-	-	27,501	27,501	-	-	27,501	27,501	27,501	27,501	-	-
Legal	-	-	-	-	35,000	35,000	-	-	35,000	35,000	35,000	35,000	-	-
Management Company Fee	-	-	-	-	1,282,916	1,282,916	-	-	1,282,916	1,282,916	1,282,916	1,282,916	-	-
Nurse Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	-	22,588	22,588	-	-	22,588	22,588	22,588	22,588	-	-
Special Ed Services	-	-	-	-	18,000	18,000	-	-	18,000	18,000	18,000	18,000	-	-
Titement Services (i.e. Title I)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	-	-	-	167,500	167,500	-	-	167,500	167,500	167,500	167,500	-	-
<b>TOTAL CONTRACTED SERVICES</b>	-	-	-	-	1,553,505	1,553,505	-	-	1,553,505	1,553,505	1,553,505	1,553,505	-	-
<b>SCHOOL OPERATIONS</b>														
Board Expenses	-	-	-	-	2,230	2,230	-	-	2,230	2,230	2,230	2,230	-	-
Classroom / Teaching Supplies & Materials	-	-	-	-	255,900	255,900	-	-	255,900	255,900	255,900	255,900	-	-
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	-	-	110,500	110,500	-	-	110,500	110,500	110,500	110,500	-	-
Supplies & Materials other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	-	154,000	154,000	-	-	154,000	154,000	154,000	154,000	-	-
Telephone	-	-	-	-	202,000	202,000	-	-	202,000	202,000	202,000	202,000	-	-
Technology	-	-	-	-	906,447	906,447	-	-	906,447	906,447	906,447	906,447	-	-
Student Testing & Assessment	-	-	-	-	58,453	58,453	-	-	58,453	58,453	58,453	58,453	-	-
Field Trips	-	-	-	-	138,500	138,500	-	-	138,500	138,500	138,500	138,500	-	-
Transportation (student)	-	-	-	-	155,250	155,250	-	-	155,250	155,250	155,250	155,250	-	-
Student Services - other	-	-	-	-	883,198	883,198	-							

**Rochester Preparatory Charter School  
Budget / Operating Plan  
2013-14**

DESCRIPTION OF ASSUMPTIONS

Total Revenue	-	-	-	16,618,578	(16,618,578)	-	-	16,618,578	(16,618,578)	-	-
Total Expenses	-	-	-	16,201,090	16,201,090	-	-	16,201,090	16,201,090	-	-
Net Income	-	-	-	417,488	(417,488)	-	-	417,488	(417,488)	-	-
Actual Student Enrollment	-	-	-			-	-			-	-
Total Paid Student Enrollment	-	-	-			-	-			-	-

\* Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY	Actual Original Budget TY	Actual Original Budget vs. - TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
<b>NET INCOME</b>	-	-	-	417,488	(417,488)	-	-	417,488	(417,488)	-	-	

**Rochester Preparatory Charter School  
Budget / Operating Plan  
2013-14**

DESCRIPTION OF ASSUMPTIONS

<b>Total Revenue</b>	-	-	-	16,618,578	(16,618,578)	-	-	16,618,578	(16,618,578)	-	-
<b>Total Expenses</b>	-	-	-	16,201,090	16,201,090	-	-	16,201,090	16,201,090	-	-
<b>Net Income</b>	-	-	-	417,488	(417,488)	-	-	417,488	(417,488)	-	-
<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Total Paid Student Enrollment</b>	-	-	-	-	-	-	-	-	-	-	-

**TOTALS AND VARIANCE ANALYSIS**

**\* Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY	Actual Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>											
School District 1 (Enter Name)	-	-	-			-	-			-	-
School District 2 (Enter Name)	-	-	-			-	-			-	-
School District 3 (Enter Name)	-	-	-			-	-			-	-
School District 4 (Enter Name)	-	-	-			-	-			-	-
School District 5 (Enter Name)	-	-	-			-	-			-	-
School District 6 (Enter Name)	-	-	-			-	-			-	-
School District 7 (Enter Name)	-	-	-			-	-			-	-
School District 8 (Enter Name)	-	-	-			-	-			-	-
School District 9 (Enter Name)	-	-	-			-	-			-	-
School District 10 (Enter Name)	-	-	-			-	-			-	-
School District 11 (Enter Name)	-	-	-			-	-			-	-
School District 12 (Enter Name)	-	-	-			-	-			-	-
School District 13 (Enter Name)	-	-	-			-	-			-	-
School District 14 (Enter Name)	-	-	-			-	-			-	-
School District 15 (Enter Name)	-	-	-			-	-			-	-
School District - ALL OTHER	-	-	-			-	-			-	-
<b>TOTAL ENROLLMENT</b>	-	-	-			-	-			-	-
<b>REVENUE PER PUPIL</b>	-	-	-			-	-			-	-
<b>EXPENSES PER PUPIL</b>	-	-	-			-	-			-	-



**Charter Schools Institute**  
The State University of New York

**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*

**School**

Administrative  
expenditures per pupil:

**\$0.00**

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

# Appendix E: Disclosure of Financial Interest Form

Created Thursday, August 01, 2013

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## Page 1

261600860906 TRUE NORTH ROCH PREP CS

An Appendix E: Disclosure of Financial Interest Form must be completed for each active Trustee who served on the charter school's Board of Trustees during the 2012-13 school year. Trustees are at times difficult to track down in the summer months. Trustees may complete and submit at their leisure (but before the deadline) their individual form at: <http://fluidsurveys.com/surveys/vickie-smith/appendix-e-disclosure-of-financial-interest-form/>.

Trustees who are technologically advanced may complete the survey using their smartphones or other mobile devices by downloading the this bar code link to the survey <http://fluidsurveys.com/account/surveys/210748/publish/qrcode/>. (Make sure you have the bar code application reader on your phone).

If a Trustee is unable to complete the form by the deadline (i.e, out of the country), the school is responsible for submitting the information required on the form for that individual trustee.

Just send the links via email today to your Trustees requesting that they each complete their form as soon as possible.

Thank you.

Yes, each member of the school's Board of Trustees has received a link to the Disclosure of Financial Interest Form.

Yes

Thank you.

# Appendix F: BOT Membership Table

Created Thursday, August 01, 2013

## Page 1

261600860906 TRUE NORTH ROCH PREP CS

### 1. Current Board Member Information

	Full Name of Individual Trustees	Position on Board (Officer or Rep).	Voting Member	Area of Expertise &/or Additional Role	Terms Served & Length (include date of election and expiration)	Committee affiliations
1	Geoffrey Rosenberger	Chair/President	Yes		First term began 5/12/2008; Current term's expiration 6/30/2016	Governance/Nominating (Chair); Capital Campaign; Finance Committee
2	James Gleason	Member	Yes		Founding; current term's expiration 6/30/2015	Capital Campaign
3	Jean Howard	Member	Yes		Founding; current term's expiration 6/30/2015	Governance/Nominating, Educational Assessment, Capital Campaign
4	Rebecca Sumner	Member	Yes		current term's expiration 6/30/2015	Educational Assessment (Chair), Finance
5	Doug Lemov	Member	Yes		current term's expiration 6/30/2015	Capital Campaign
6	Joshua Phillips	Member	Yes		elected 3/6/2012; current term's expiration 6/30/2015	Governance/Nominating
7	Jim Ryan	Member	Yes		current term's expiration 6/30/2016	Capital Campaign (Chair), Finance
8	Ron Zarrella	Member	Yes		elected 9/19/2012; current term's expiration 6/30/2015	Finance (Chair), Governance/Nominating, Capital Campaign
9	Jane Glazer	Member	Yes		elected 11/28/2012; current term's expiration 6/30/2015	Finance, Educational Assessment, Capital Campaign
10						
11						
12						
13						
14						
15						
16						
17						
18						

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19

20

2. Total Number of Members Joining Board during the 2012-13 school year

2

3. Total Number of Members Departing the Board during the 2012-13 school year

1

4. According to the School's by-laws, what is the maximum number of trustees that may comprise the governing board?

11

5. How many times did the Board meet during the 2012-13 school year?

5

6. How many times will the Board meet during the 2013-14 school year?

5

Thank you.

**Name of School: True North Rochester Preparatory Charter School**

The mission of our school is to close the achievement gap for Rochester City School District Students. We have, and plan, to continue to reach out to all students in the city of Rochester. Below are a few highlights and a summary table of our outreach efforts.

We held additional sessions on our Special Education program where we invited the entire city of Rochester along with our current families to learn more about our Special Education program. We also continued to advertise on urban radio stations, Rochester Transit busses and stops, and utilized mailing in both Spanish and English to all families in the City of Rochester. We also had a booth at the Rochester City School District Expo. In 2013-2014, we plan to continue on the success we've had in recruiting all members of the Rochester City School District, especially those who special educational needs and students who are designated as English Language Learners.

<b>Type of Outreach</b>	<b>English Language Learner (ELL)</b>	<b>Special Education (SPED)</b>	<b>General</b>	<b>Approximate Region to be Covered</b> (city, county, school district, or neighborhood)
<b>Free Print Advertising</b>	<u>Yes</u>	<u>Yes</u>	<u>Yes</u>	<u>Rochester</u>
<b>Paid Print Advertising</b>	<u>Yes</u>	<u>Yes</u>	<u>Yes</u>	<u>Rochester</u>
<b>Free Radio Advertising</b>	<u>No</u>	<u>No</u>	<u>No</u>	
<b>Paid Radio Advertising</b>	<u>Yes</u>	<u>Yes</u>	<u>Yes</u>	<u>Rochester; Specific stations: 103.9, 106.7</u>
<b>Free Television Advertising</b>	<u>No</u>	<u>No</u>	<u>No</u>	
<b>Paid Television Advertising</b>	<u>No</u>	<u>No</u>	<u>No</u>	
<b>Group Meetings</b>	<u>Yes</u>	<u>Yes</u>	<u>Yes</u>	<u>Rochester</u>
<b>Direct Mail</b>	<u>Yes</u>	<u>Yes</u>	<u>Yes</u>	<u>Rochester City School District</u>
<b>Telemarketing</b>	<u>No</u>	<u>No</u>	<u>No</u>	
<b>Door-to-Door</b>	<u>No</u>	<u>No</u>	<u>No</u>	
<b>Flyers</b>	<u>Yes</u>	<u>Yes</u>	<u>Yes</u>	<u>Rochester</u>
<b>Other (RTS Bus Ads)</b>	<u>Yes</u>	<u>Yes</u>	<u>Yes</u>	<u>Rochester; Urban Bus Routes on the</u>

				<u>side of bus and interior, and shelters</u>
<b>Other (School Choice Expo)</b>	<u>Yes</u>	<u>Yes</u>	<u>Yes</u>	<u>Rochester City School District</u>

Below is what we estimate our potential enrollment targets and potential retention targets to be in school year 2013-2014. Also included is a table of our current enrollment and our current retention targets. We have noted our efforts above to attract students in the groups outlined by the targets. We have also made great efforts to retain these students, one of which is hiring a Regional Special Education Coordinator to oversee our Special Ed programs in all four of our schools next year. We have also made great efforts to work with the Special Education Department in the Rochester City School District.

#### **Rochester Prep–Potential Enrollment Targets for 2013-2014**

	<b>Free/Reduced</b>	<b>ELL</b>	<b>SPED</b>
<b>K-4</b>	<b>88.5%</b>	<b>9.3%</b>	<b>13.7%</b>
<b>5-8</b>	<b>89.1%</b>	<b>10.1%</b>	<b>15.2%</b>

#### **Enrollment for 2012-2013**

	<b>Free/Reduced</b>	<b>ELL</b>	<b>SPED</b>
<b>K-4</b>	<b>85.6%</b>	<b>0%</b>	<b>6.8%</b>
<b>5-8</b>	<b>87%</b>	<b>0.6%</b>	<b>12.4%</b>

#### **Rochester Prep– Potential Retention Targets**

	<b>Free/Reduced</b>	<b>ELL</b>	<b>SPED</b>
<b>K-4</b>	<b>78.8%</b>	<b>80.2%</b>	<b>72.9%</b>
<b>5-8</b>	<b>76.1%</b>	<b>76.3%</b>	<b>73.6%</b>

#### **Retention for 2012-2013**

	<b>Free/Reduced</b>	<b>ELL</b>	<b>SPED</b>
<b>K-4</b>	<b>98.9%</b>	<b>N/A</b>	<b>100%</b>
<b>5-8</b>	<b>97.8%</b>	<b>100%</b>	<b>100%</b>



# Required Form: Appendix E - Disclosure of Financial Interest Form

Created Friday, August 02, 2013

Updated Tuesday, March 25, 2014

<https://fluidsurveys.com/surveys/vickie-smith/appendix-e-disclosure-of-financial-interest-form/2723cc17d4701315e7863afe2bb19a>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. Trustee Name:

*G.Jean Howard*

2. Charter School Name:

*True North Rochester Preparatory Charter School*

3. Charter Authorizer:

*SUNY*

4. \*Your Home Address:

4. \*Your Home Address: | Street Address

4. \*Your Home Address: | City/State

4. \*Your Home Address: | Zip

5. \*Your Business Address

5. \*Your Business Address | Street Address

5. \*Your Business Address | City/State

5. \*Your Business Address | Zip

6. \*Daytime Phone Number:

7. \*E-mail Address:

8. Select all positions you held on Board:

(check all that apply)

*(No response)*

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

(No response)

14a. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write None.

Organization Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Member with Interest	Steps Taken to Avoid Conflict of Interest
1				
2				
3				
4				
5				

Signature of Trustee

